



THE REPUBLIC OF UGANDA

Office of the Prime Minister

# THE PRIME CO-ORDINATE



**BULLETIN ISSUE #1  
(OCTOBER - DECEMBER 2025)**

## OFFICE THE PRIME MINISTER



H.E. Yoweri Kaguta Museveni  
President of the Republic of Uganda



Rt. Hon. Robinah Nabbanja  
Prime Minister and Leader of  
Government Business in  
Parliament



Rt. Hon. Rebecca Alitwala  
Kadaga  
Deputy Prime Minister and  
Minister for East African  
Community Affairs



Rt. Hon. Gen. (RTD) Moses Ali  
2<sup>nd</sup> Deputy Prime Minister  
and Deputy Leader of  
Government Business in  
Parliament



Rt. Hon. Rukia  
Nakadema Isanga  
3<sup>rd</sup> Deputy Prime  
Minister and Minister  
without Portfolio



Rt. Hon. Justine Kasule  
Lumumba  
Minister for General  
Duties



Hon. Obua Denis  
Hamson  
Government Chief Whip



Hon. Eng. Hilary O. Onek  
Minister of Relief,  
Disaster Preparedness  
and Refugees



Hon. Peter Teko Lokeris  
Minister for Karamoja  
Affairs



Hon. Jenipher Kacha  
Namuyangu  
Minister of State for  
Bunyoro Affairs



Hon. Dr. Ongelo Obote  
Clement Kenneth  
Minister of State for  
Teso Affairs



Hon. Alice Kaboyo  
Minister of State for  
Luwero - Rwenzori  
Affairs



Hon. Dr. Kenneth Omona  
Minister of State for  
Northern Uganda Affairs



Hon. Florence  
Nambooza Wamala  
Minister of State for  
Karamoja Affairs



Hon. Lillian Aber  
Minister of State, Relief,  
Disaster Preparedness  
and Refugees



Jane Mwesiga Kyatalima  
Deputy Head of Public Service  
-Performance and Service  
Delivery.



Alex Kakooza  
Permanent Secretary,  
Office of the Prime  
Minister

### VISION

A Coordinated, Responsive, and Accountable Government for Socio-Economic Transformation rapidly.

### MISION:

To instill and maintain efficient and effective systems in the government that enables Uganda to develop

### MANDATE:

Article 108 A of the Constitution mandates the Prime Minister to:

- Be the Leader of Government Business in Parliament and be responsible for coordination and implementation of Government Policies across Ministries, Departments, and other Public Institutions.
- Perform such other functions as may be assigned to him or her by the President or as may be conferred on him or her by the Constitution or by law.

### OPM performs the following functions:

- Lead Government Business in Parliament
- Coordinate the Monitoring and Evaluation of the implementation of Government Policies and Programmes.
- Coordinate the implementation of Government Policies, Programmes and Projects including JAF Indicators and actions and PIRT decision through the National Institutional coordination Framework.
- Undertake Coordination of the implementation of the National Development Plan (NDP)
- Coordinate and provide public relations to ensure good Government image, effective coverage of national events, communication of policies/practices, and defining the ideal National Character and Values for Development
- Coordinate development of capacities for prevention, preparedness, and response to natural and human-induced Disasters and Refugees.
- Coordinate and monitor the implementation of Special Government Policies and programs for Northern Uganda, Luwero -Rwenzori, Karamoja, Bunyoro, and Teso Affairs.



## MESSAGE FROM THE PERMANENT SECRETARY OFFICE OF THE PRIME MINISTER

The Office of the Prime Minister continues to play its central coordination role in translating national policies, Cabinet decisions and development commitments into measurable results across Government and at service delivery level. During the October-December 2025 quarter, OPM strengthened whole-of-government coordination through high-level international engagements, national partnership platforms, programme working group reviews, field monitoring of flagship interventions and sustained oversight of the implementation of the fourth National Development Plan (NDP IV).

Our focus remains on breaking institutional silos, aligning Ministries, Departments, Agencies and Local Governments and ensuring that planning frameworks are matched by disciplined execution. Through our existing mechanisms, the Office of the Prime Minister is reinforcing accountability, coherence, and results oriented public service delivery

Looking ahead, the Office will intensify follow-through on commitments arising from global and regional and national forums, deepen programme-level coordination under NDP IV and strengthen data-driven monitoring to ensure that policies deliver tangible public value.

I invite readers to engage with this newsletter for detailed insights into the activities, outcomes, and priorities that are shaping Uganda's development trajectory and collective journey toward inclusive, resilient and sustainable growth.

*Mr. Alex Kakooza  
Permanent Secretary  
Office of the Prime Minister*

# THE RT. HON PRIME MINISTER, ROBINAH NABBANJA, LAUNCHES NEW UGANDA-UN COOPERATION FRAMEWORK

## 1. COOPERATION FRAMEWORK 2026 - 2030

The Government of Uganda and the United Nations signed and launched the Uganda-UN Sustainable Development Cooperation Framework (UNSDCF) 2026-2030 on 22<sup>nd</sup> October 2025 at Kololo Ceremonial Grounds, reaffirming a shared commitment to accelerate implementation in alignment with Uganda's Fourth National Development Plan (NDP IV).



*The Prime Minister, Rt. Hon. Robinah Nabbanja (right) launching the Uganda UN Sustainable Development Cooperation Framework 2026-2030 on 22<sup>nd</sup> October 2025. On the left is UN Resident Coordinator, Mr. Leonard Zulu.*

The Prime Minister, Rt. Hon. Robinah Nabbanja, emphasized Uganda's ambition to transition to a modern, prosperous nation, highlighting the country's strong refugee model and human potential as key assets. Government representatives reiterated commitment to economic transformation, improved service delivery and humanitarian partnership, noting Uganda's aspiration to grow its economy significantly by 2040. Youth voices were also prominent, with the President of the Youth Coalition for SDGs calling for meaningful youth inclusion, influence in decision-making and investment in youth-led innovation and future skills. The launch gathered senior government officials, diplomats, UN leadership,

development partners, civil society, private sector and youth representatives, symbolizing a united effort to drive national development and sustainable progress. The new Cooperation Framework is built around three transformative pillars:

- Transformative and Inclusive Human Development,
- Sustainable Ecosystems and Climate-Smart Development
- Integrated, Inclusive, and Rights-Based Governance.

Read Full article via <https://opm.go.ug/uganda-to-continue-collaborating-with-un-on-development/>

*The Prime Minister, Rt. Hon. Robinah Nabbanja and UN Resident Coordinator, Mr. Leonard Zulu with cabinet ministers, ambassadors and members of the UN Country Team after the signing and launch of the Uganda UN Sustainable Development Cooperation Framework 2026 - 2030*



## THE PRIME MINISTER, RT. HON. ROBINAH NABBANJA INVITES JAPANESE INVESTORS

On 8<sup>th</sup> October 2025, Prime Minister Rt. Hon. Robinah Nabbanja presided over the Uganda National Day at the climax of the Osaka 2025 expo in Japan.

During the Uganda National Day event, which was organised by the Ugandan Embassy in Japan in conjunction with the Government of Japan, the Premier invited Japanese businesspeople to invest in Uganda.

She told the gathering, which included business people from Japan and other parts of the world, that Uganda is one of the best investment destinations in Africa. The Premier noted that Uganda's central location in Africa

makes it a key trade and logistics hub linking three major regional markets, including the East African Community, the Common Market for Eastern and Southern Africa and the African Continental Free Trade Area.

The Prime Minister commended the existing strong bilateral cooperation between Uganda and Japan, noting that these ties should be leveraged to deepen trade and investment collaboration. The event was attended by several Ugandan cabinet ministers and technical officers from various Ministries, Departments and Agencies of Government.



*The Prime of the Republic of Uganda, Rt. Hon. Robinah Nabbanja (center) poses for a group photo with Uganda's and Japanese delegations at Uganda's Embassy in Japan.*

## PM NABBANJA OVERSAW THE NEGOTIATIONS AND SIGNING OF SHS 634 BILLION PROJECT FOR KAMPALA, HOIMA



*The Prime Minister Rt. Hon. Robinah Nabbanja and the Italian Ambassador to Uganda, H.E. Mauro Massoni, exchanging signed agreements as the Permanent Secretary Ministry of Local Government Mr. Ben Kumumanya looks on, at the Office of the Prime Minister in Kampala.*

On 21<sup>st</sup> November 2025, the Premier presided over the signing of a Letter of Intent between the governments of Uganda and Italy for the project at the Office of the Prime Minister in Kampala. The Letter of Intent was signed by the Permanent Secretary of the Ministry of Local Government, Mr Ben Kumumanya and the Italian ambassador to Uganda, H.E. Mauro Massoni.

Funded by the Italian government, the €150m (over Shs 634b) Green Cities in Action for Africa project is implemented by the United Nations Food and Agriculture Organisation (FAO) under its Green Cities Initiative. Through this initiative, Kampala and Hoima cities will be supported to develop sustainable waste management systems and upgrade urban food markets. Speaking during the signing ceremony, PM Nabbanja said the project reflects the shared commitment of Uganda and Italy to building cleaner, healthier and more

resilient urban environments for current and future generations. The PM commended Italy's engagement with Africa under the Mattei Plan for Africa, noting that the strategy has demonstrated the country's strong commitment to supporting African countries in climate resilience, renewable energy, sustainable cities and the circular bio-economy. She noted that the selection of Kampala and Hoima as pilot cities offers Uganda a unique opportunity to demonstrate scalable models for green, inclusive and climate-resilient urban development.

Ambassador Massoni said the initiative is part of Italy's Mattei Plan for Africa, designed to establish a new framework for cooperation with African countries, focusing on sustainable development, energy, agriculture and education.

## OPM LAUNCHES STRATEGIC PLAN, SERVICE DELIVERY STANDARDS AND CLIENT CHARTER FOR 2025/26 TO 2029/30

Launching these framework documents on December 10<sup>th</sup>, 2025 at the OPM Conference Hall in Kampala, the Minister for General Duties Rt. Hon. Justine Kasule Lumumba urged all government officials to demonstrate discipline and coherence by fully implementing the requirements outlined. "These are not optional guidelines. They are binding commitments that must shape how the entire public service plans, coordinates and delivers," Lumumba emphasized.

The Strategic Plan positions the government to work in a more coordinated, focused, and results-oriented manner. The Service Delivery Standards set clear expectations for consistent and fair public services across the country. The Client Charter clearly outlines citizens' rights and the quality of service they should expect.

This central role means that improvements in OPM's efficiency and oversight directly influence the country's ability to meet its development goals. "The efficiency



*The Minister General Duties, Rt. Hon. Justine Kasule Lumumba (Far left in blue) signs one of the dummy instruments as the Deputy Head of Public Service, Performance and Service Delivery, Ms. Jane Kyarisiima Mwesiga (right) and OPM Permanent Secretary Alex Kakooza (Center) sign on the other dummy instruments.*

and effectiveness of the Office of the Prime Minister directly influence the performance of the MDAs, the functionality of local governments and the well-being of citizens," noted Ms. Jane Kyarisiima Mwesiga, the Deputy Head of Public Service, Performance and Service Delivery.

"We want to remove fragmented responses to government programmes and ensure a coordinated and accountable government for socio-economic transformation," OPM Permanent Secretary Mr. Alex Kakooza. He noted that effective coordination is essential for accelerated progress and the new plan introduces shifts such as moving from fragmented coordination to integrated digital platforms and from reactive disaster response to proactive resilience-building.

The launched Strategic Plan, Service Delivery Standards and Client Charter give Uganda a renewed platform to rebuild public trust, enhance government performance and steer the nation onto a clear path of resilience, inclusive development and effective governance.



*The Minister General Duties, Rt. Hon. Justine Kasule Lumumba (Center), the Deputy Head of Public Service, Performance and Service Delivery, Ms. Jane Kyarisiima Mwesiga (right) and OPM Permanent Secretary Mr. Alex Kakooza (Left), pose for a photo after signing the dummy Strategic Plan, Service Delivery Standards and Client Charter.*

## PM NABBANJA OVERSAW THE NEGOTIATIONS AND SIGNING OF SHS 634 BILLION PROJECT FOR KAMPALA, HOIMA

During the Financial Year 2025/26, the Government of Uganda entered a critical phase of public service reform aligned to the Fourth National Development Plan (NDP IV). During this transition, the Deputy Head of Public Service - Performance and Service Delivery, Ms. Jane

Kyarisiima Mwesiga, oversaw and witnessed the launch of Strategic Plans, Service Delivery Standards, and Client Charters across Ministries, Departments and Agencies (MDAs) for the period 2025/26–2029/30.



*The Deputy Head of Public Service - Performance and Service Delivery, Ms. Jane Kyarisiima Mwesiga (center in blue coat) poses for a group photo after the launch of the KCCA Strategic Plan on 1<sup>st</sup> October 2025. Next to her is the KCCA Executive Director Hajat Sharifah Buzeki and the KCCA Lord Mayor His Lordship Erias Lukwago*

These framework instruments are not routine administrative outputs. They represent a deliberate shift toward a disciplined, coherent, and results-oriented Public Service, anchored in national priorities and focused on restoring public trust through measurable performance and citizen-centred delivery.

*The Deputy Head of Public Service - performance and Service Delivery, Ms. Jane Kyarisiima Mwesiga (right), while launching the Strategic Plan for the Ministry of Lands, Housing and Urban Development on 9<sup>th</sup> December 2025. On the left is Ms. Dorcus Okalany, the Permanent Secretary of the Ministry of Lands, Housing and Urban Development.*





*The Deputy Head of Public Service - performance and Service Delivery, Ms. Jane Kyarisiima Mwesiga, while opening the launch of the Strategic Plan, Client Charter and Service Delivery Standards of the Ministry of Justice and Constitutional Affairs on 20th November 2025.*

Across MDAs, Ms. Mwesiga consistently underscored that effective service delivery begins with clarity of purpose, alignment to national frameworks, and institutional accountability. The Strategic Plans launched during this period align institutional mandates to Vision 2040, NDP IV, the Public Sector Transformation Programme, and Uganda's international commitments, ensuring that sectoral interventions contribute directly to socio-economic transformation. The Service Delivery Standards introduced alongside these plans define clear expectations on what services are delivered, by whom, within what timelines and at what quality. Complementing these, Client Charters articulate citizens' rights and obligations, strengthening the social contract between Government and the public.

A recurring message across the launches was that implementation, not documentation, will be the true measure of success. Ms. Mwesiga consistently called on Accounting Officers and frontline staff to internalize these instruments as daily performance guides. Collectively, the launch of Strategic Plans, Service Delivery Standards and Client Charters across Government marks a decisive step in aligning public service delivery to NDP IV's ambition of accelerated growth, resilience and inclusivity.

## **GOVERNMENT OF UGANDA AND DEVELOPMENT PARTNERS CONVENE THE NATIONAL PARTNERSHIP FORUM (TECHNICAL) TO ADVANCE FINANCING REFORMS FOR NDP IV IMPLEMENTATION**

The Office of the Prime Minister reconvened the National Partnership Forum (Technical) on 26<sup>th</sup> November 2025 at WFP/UNICEF, Kampala, under the theme "Financing Uganda's Development: Building Coherent and Effective Partnerships for NDP IV Implementation".



*Participants pose for a group photo at the National Partnership Forum - Technical on 26<sup>th</sup> November 2025,*

Ms Jane Kyarisiima Mwesiga, Deputy Head of Public Service - Performance & Service Delivery, chaired the session on behalf of Head of Public Service Ms Lucy Nakyobe. The meeting brought together senior government officials, development partners, private sector and civil society to strengthen coordination on financing Uganda's Fourth National Development Plan (NDP IV).



*Ms. Jane Kyarisiima Mwesiga, the Deputy Head of Public Service Performance and Service Delivery, while Chairing the Forum and delivering an Opening Statement.*

Ms Mwesiga delivered the opening statement, underscoring that Uganda's NDP IV sets a bold transformation agenda. She reminded participants that no country delivers bold results by standing alone.

She urged reactivating the Technical Forum as the place where we bring our minds together, where we test ideas, align perspectives and prepare clear guidance for the Political level. In welcome remarks, NPF Taskforce Chair and Permanent Secretary Alex Kakooza noted that the day's work was grounded in evidence, aligned with national priorities and responsive to the evolving financing landscape.

He emphasized that preparations, guided by the Prime Minister and the Local Development Partners' Group (LDPG), had affirmed the forum's importance as a central mechanism for advancing partnership dialogue and coordination.

**GPEDC results & JARF:** PS Kakooza presented Uganda's results from the 2023 - 26 Global Partnership for Effective Development Co-operation (GPEDC) monitoring. The GPEDC Brief noted that the country has no accountability mechanism in place for aid. To address this, Uganda has drafted a Joint Accountability and Results Framework (JARF). The JARF would institute an annual review cycle: partners update commitments; OPM analyses data; a national review convenes government, Parliament, CSOs, etc. to assess progress; and OPM publishes a public report. PS Kakooza explained that the JARF targets priority areas



*The Permanent Secretary Office of the Prime Minister, Mr. Alex Kakooza, while delivering welcome remarks.*

from the GPEDC results with concrete targets. Uganda's strong planning and vision must now be matched by improvements in transparency, predictability and especially mutual accountability.



*The Ambassador of the Kingdom of the Netherlands to Uganda, Her Excellency Frederieke Quispel, while delivering a statement on behalf of the Local Development Partners' Group.*

The Ministry of Finance presented the Background Paper titled, Uganda as a Financing State, arguing that Uganda must transition from a Spending State that is reliant on traditional budgeting and fragmented projects to a financing state. Three strategic shifts were identified: broaden domestic revenues; activate domestic capital; and strengthen economic governance. The paper even proposes a National Financing Compact, a country-owned platform aligning government, development finance institutions, private sector and partners around a unified financing pipeline and shared performance system.

The Netherlands Ambassador's opening remarks captured the forum's purpose of open and consistent engagement. The Local Development Partners Group

(LDPG), noted that recent Uganda Policy Dialogue Series events, led by OPM with LDPG and UN support, had informed Uganda's delegation at the UN Financing for Development conference (FfD4) in Seville. Building on these and the Compromiso-de-Sevilla global pledges, LDPG reaffirmed support for a country-owned financing mechanism.

In practical terms, the partners reiterated many prior recommendations: accelerating domestic resource mobilization through tax reform, improved compliance and rationalizing exemptions; de-risking climate and private investment; and pursuing blended or guarantee instruments in sectors like agriculture, energy and infrastructure.

## THE OFFICIAL MISSION TO THE REPUBLIC OF KOREA (27<sup>th</sup> - 31<sup>st</sup> October 2025).

The official mission to the Republic of Korea, undertaken from 27<sup>th</sup> to 31<sup>st</sup> October 2025, was organized by the Office of the Prime Minister to strengthen Uganda's cooperation in sustainable development, green growth, climate financing and humanitarian coordination.

The delegation was led by Mr. Alex Kakooza, Permanent Secretary Office of the Prime Minister, and accompanied by Dr. Albert Byamugisha, Senior Technical Adviser - SDGs and Head, SDG Secretariat. The mission was built upon Uganda's commitments under the Kampala Declaration,

the 2030 Agenda for Sustainable Development and the fourth National Development Plan (NDP IV). It also aimed to consolidate partnerships following engagements during the Busan Summit on Global Cooperation for Sustainable Development.

High-level meetings were held with the Korea International Cooperation Agency (KOICA), the Ministry of Foreign Affairs (MOFA) of the Republic of Korea, H.E. Ban Ki-Moon, the Global Green Growth Institute (GGGI) and the Global Climate Fund (GCF).



*The Permanent Secretary Office of the Prime Minister, Mr. Alex Kakooza (L) while Meeting former United Nations Secretary-General H.E. Ban Ki-Moon (C), at the Ban Ki-Moon Foundation for a Better Future, Seoul, Republic of Korea, on 30<sup>th</sup> October 2025.*



*The Permanent Secretary, Mr. Alex Kakooza (2<sup>nd</sup> R), presents a gift from Uganda to the Regional Director of the Global Green Growth Institute (GGGI (2<sup>nd</sup> L)) during a meeting held in Seoul, Republic of Korea, on 30<sup>th</sup> October 2025 as Mr. Pablo Martinez (R), GGGI and Dr Albert Byamugisha (L) look on.*



*The Permanent Secretary, Mr. Alex Kakooza (2<sup>nd</sup> L) and Dr Albert Byamugisha Head SDG Secretariat (R), during a meeting with Mr. Seok Hwa Hong (2<sup>nd</sup> R), Vice President of the Korea International Cooperation Agency (KOICA), at KOICA Headquarters, Seoul, Republic of Korea.*



*The Permanent Secretary, Mr. Alex Kakooza (3<sup>rd</sup> R), poses for a group photo with the Director of the Global Climate Fund (GCF) (3<sup>rd</sup> L) and other officials following a meeting held in Incheon, Republic of Korea, on 30<sup>th</sup> October 2025.*

## **PRESIDENTIAL ADVISORY COMMITTEE (PACOB) ON THE BUDGET MEETINGS**

HE. the President established the PACOB in 2013 to ensure that the Ruling Party Manifesto, the National Development Plan and Vision 2040 priorities are mainstreamed in the National planning and budgeting processes. The Committee works under the stewardship

of the Rt. Hon Prime Minister with the Office of the Prime Minister (OPM) providing the Secretariat. The political coordination and facilitation of activities of the various stakeholders is assigned to the Office of the Government Chief Whip.



*The Permanent Secretary, Mr. Alex Kakooza (2<sup>nd</sup> L) and Dr Albert Byamugisha Head SDG Secretariat (R), during a meeting with Mr. Seok Hwa Hong (2<sup>nd</sup> R), Vice President of the Korea International Cooperation Agency (KOICA), at KOICA Headquarters, Seoul, Republic of Korea.*



*Members of the Public Sector Strengthening Cluster Sub-Committee and the secretariat meeting the Development Plan Implementation Programme led by the Ministry of Finance, Planning and Economic Development*

engagements and consultations with all Sectors now Programmes and Ministries, Departments and Agencies (MDAs) with the purpose of aligning their plans/ priorities and Budgets to the National Development Plan, the Ruling Party Manifesto and Presidential Directives.

In October – November 2026, PACOB meetings took place with all the clusters and their respective sub-committees namely;

i. The Value Addition Cluster Sub-committee which handles the following programmes: Agro-Industrialization; Mineral Based Industrialization; Petroleum Development; Tourism Development; Natural Resources, Environment, Climate Change; and Land and Water Management.

ii. The Private Sector Competitiveness Cluster Sub-Committee handles the following Programmes: Manufacturing; Private Sector Development; and Digital Transformation.

iii. The Infrastructure Development Cluster Sub-committee handles the following Programmes: Sustainable Energy Development; Technology Transfer and Development; and Integrated Transport Infrastructure and Services.

iv. The Well-being and Productivity Cluster Sub-committee handles the following Programmes: Human Capital Development and Social Protection; Community Mobilization and Mindset Change; Regional Development; and Sustainable Urban Development.

The political coordination and facilitation of activities of the various stakeholders is assigned to the Office of the Government Chief Whip.

PACOB guides Programmes/MDAs on areas of focus and prioritization within the Medium-Term Expenditure Framework (MTEF) in the implementation of the NDPs, SDGs, Ruling Party Manifesto and other planning frameworks.

HE. the President on the advice of the Rt. Hon Prime Minister constitutes the PACOB and the various sub-committees. PACOB has since 2013 guided the National Planning and Budgeting processes through interactive



*The Minister of Works and Transport, Hon. Gen. Katumba Wamala, while making his remarks on behalf of the Integrated Transport Infrastructure and Services Programme, to the members and secretariat of the Infrastructure Development Cluster Sub-committee*

v. The Public Sector Strengthening Cluster Sub-Committee handles the following Programmes: Public Sector Transformation; Development Plan Implementation; and Governance and Security.

vi. The Technical Sub-committee works out the revenue enhancement measures in consultation with URA and MoFPED.

## PRESIDENT MUSEVENI CHALLENGES DEVELOPING COUNTRIES TO RE-FOCUS ON NEW APPROACH TO DEVELOPMENT FOR SOCIO-ECONOMIC TRANSFORMATION: QATAR

At the Second World Summit for Social Development, President Yoweri Museveni asked developing countries to refocus on development approaches as the world undergoes major structural reforms, with Official Development Assistance declining.

This was contained in the President's message delivered for him by Rt. Hon. Robinah Nabbanja, Prime Minister of Uganda at the Second World Summit on social development in Doha, Qatar.

He said that Uganda was also prioritizing trade finance, investment, climate-smart agriculture, industrialization and value addition. The President stressed that the Summit came at a critical moment in global affairs following other key international engagements, including the 2023 SDG Summit and the 2024 Summit of the Future, where leaders reaffirmed shared commitment to shaping the world we want.



*Rt. Hon. Nabbanja Robinah addressing the second world summit for social development in Doha*



*Rt Hon. Prime Minister of Uganda, Robinah Nabbanja, while arriving in Doha Qatar on Wednesday 5<sup>th</sup> November 2025 to participate in the Second World Summit for Social Development, hosted by the State of Qatar. She was welcomed upon arrival at Hamad International Airport by HE Director of the Protocol Department at the Ministry of Foreign Affairs Ibrahim bin Yousif Fakhro.*

## PRIME MINISTER NABBANJA INVITES UK INVESTORS TO INVEST IN UGANDA

In October 2025, Prime Minister Rt. Hon. Robinah Nabbanja undertook a three-day working visit to the United Kingdom, during which she engaged various investor groups and encouraged them to invest in Uganda.

Addressing chief executive officers of UK-based global firms at Marlborough House, the headquarters of the Commonwealth Secretariat in London, the Premier

made a strong case for Uganda as an attractive investment destination.

"Uganda is one of the fastest growing economies, with an expanding middle class, and a stable currency," she said. "Uganda is part of the eight-member East African Community bloc, with over 300 million people. This population represents a big market for your products and services."

Beyond the EAC, Prime Minister Nabbanja noted that Uganda is also a member of the Common Market for Eastern and Southern Africa, with a combined population of about 640 million, as well as the African Continental Free Trade Area, with a market of more than 1.5 billion people. "If you produce goods in our country, you will be able to sell them across Africa and beyond," she said.



*A section of investors attending the meeting in London addressed by the Prime Minister of Uganda, Rt. Hon. Nabbanja Robinah*

The Premier informed these business leaders of Uganda's conducive investment climate and outlined the tax and non-tax incentives the country offers to the investors.

"These incentives include tax holidays and access to land in the industrial parks we have set up across the country," she added. "I invite you to invest in Uganda."

The Prime Minister also told the investors that Uganda is pursuing a Tenfold Growth Strategy with the goal of growing the size of the economy from USD 61.3 billion to USD 500 billion by 2040. To achieve this strategy, she explained that Uganda has prioritised four key areas for investment – agro-industrial development, tourism development, mineral-based development, including



*Some of the CEO's posing for a group photo with the Rt. Hon. Prime Minister Robinah Nabbanja after the engagement at Commonwealth Headquarters in London*

oil and gas, and science, technology and innovation including ICT and the creative arts.

The Prime Minister also promoted Uganda's investment opportunities and conducive climate in engagements with Ugandans living and working in the UK and representatives of other firms.

The Premier was accompanied to these engagements by the Ugandan High Commissioner to the UK, H.E. Nimisha Madhvani, the Ugandan Deputy High Commissioner to the UK, H.E. Philip Rukikaire, the Director General of Uganda Investment Authority, Mr Robert Mukiza and technical officers from the Office of the Prime Minister and the Uganda High Commission in the UK.

## STRENGTHENING DELIVERY, COHERENCE, AND PUBLIC VALUE: STRATEGIC ENGAGEMENTS WITH NDP IV PROGRAMME WORKING GROUPS



*Ms. Jane Kyarisiima Mwesiga, the Deputy Head of Public Service Performance and Service Delivery, while speaking at the meeting of the Integrated Transport and Infrastructure Service Programme*

explained that Uganda has prioritised four key areas for investment – agro-industrial development, tourism development, mineral-based development, including oil and gas, and science, technology and innovation including ICT and the creative arts.

The Prime Minister also promoted Uganda's investment opportunities and conducive climate in engagements with Ugandans living and working in the UK and representatives of other firms.

The Premier was accompanied to these engagements by the Ugandan High Commissioner to the UK, H.E. Nimisha programmes to their core purpose: delivering public value to citizens. As Ms. Mwesiga emphasized during her engagement with the Integrated Transport Infrastructure and Services Programme Working

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*Ms. Jane Kyarisiima Mwesiga, the Deputy Head of Public Service Performance and Service Delivery, posing for a photo with the District and City Engineers. Next to her is the Permanent Secretary of the Ministry of Local Government, Mr. Ben Kumumanya.*

Group, these meetings form part of the broader architecture for NDP IV implementation coordination aimed at ensuring coherence across programmes and institutions

Across the PWGs, a consistent message emerged: the shift to NDP IV is not merely a planning transition, but a delivery challenge. Ms. Mwesiga underscored that Uganda does not suffer from a shortage of plans or investments but from gaps in coordination, execution and sustained oversight, gaps that ultimately erode public trust. She called on Programme

Working Groups to move beyond sector silos and work as national enablers of inclusive growth, service delivery and socio-economic transformation.

The engagements also reinforced the role of PWGs as integrators, responsible not only for project pipelines and outputs, but for ensuring alignment with Vision 2040, Agenda 2030, Agenda 2063 and NDP IV, while remaining responsive to the lived realities of citizens.

Beyond central Government, the Deputy Head of Public Service extended these conversations to local government technical leaders particularly District and City Engineers, recognizing their pivotal role in translating national investments into quality infrastructure on the

ground. Drawing from field observations, she candidly addressed issues of workmanship, supervision, maintenance and professional accountability, emphasizing that value for money and service quality begin with disciplined technical oversight

These engagements align directly with the core mandate of the Deputy Head of Public Service, which includes overseeing policy implementation, performance supervision, public service reforms, monitoring and evaluation, strategic inspections and whole-of-government coordination. Central to this mandate is the strengthening of a performance culture, one that is outcome-driven, citizen-centred and anchored in accountability at all levels.

## WHERE GOVERNMENT MEETS SOLUTIONS: UNLOCKING SERVICE DELIVERY THROUGH COORDINATED PARTNERSHIPS

Effective service delivery depends not only on sound policies, but also on strong partnerships that identify challenges early and unblock implementation bottlenecks. During the period under review that is November and December 2025, Service Delivery Partnership Forums bringing together inter-ministerial taskforces, the private sector and development partners played a powerful role in keeping government flagship programmes on track. This collaborative approach was clearly demonstrated at the 4<sup>th</sup> Joint Agro-

Industrialization Programme Annual Review (JAPAR) held at Speke Resort Munyonyo in November 2025, where government agencies and private actors openly reviewed progress and agreed on practical actions to accelerate agro-industrialization. Similar coordination was strengthened through engagements under the Digital Transformation, Manufacturing, and Private Sector Development programmes under PACOB, Private Sector Competitiveness cluster helping align priorities ahead of the FY 2026/27 Budget Framework Paper.



*PACOB meetings with digital and private sector development programmes team members*

The Prime Minister's Delivery Unit (PMDU), on behalf of the Prime Minister and Permanent Secretary, also chaired critical coordination meetings, including discussions with Japanese partners on the tractor and fertilizer project in Karamoja, and a forum on the Improved Integrated Waste Management Project for Masaka City, both aimed at resolving implementation gaps. Under private sector partnerships, engagement with JDC Export Solutions explored opportunities for Building a Climate Resilient, Export Ready Beef Value Chain in Karamoja, through JDC's Integrated Smart Feed & Genetic Enhancement Project for the Abim-Moroto sub-region.



*Head PMDU chairing coordination meeting on Japanese partners on the tractor and fertilizer project in Karamoja and Improved Integrated Waste Management Project for Masaka City*

Together, these forums show how coordinated dialogue, follow-up and partnership can turn plans into real results that improve service delivery for citizens.

## **FOLLOWING UP ON PROGRESS OF GOVERNMENT FLAGSHIP PROGRAMMES: FIELD STORIES FROM THE PARISH DEVELOPMENT MODEL**

The Prime Minister's Delivery Unit (PMDU), on behalf of the Prime Minister and Permanent Secretary, also chaired critical coordination meetings, including discussions with Japanese partners on the tractor and fertilizer project in Karamoja, and a forum on the Improved Integrated Waste Management Project for Masaka City, both aimed at resolving implementation gaps. Under private sector partnerships, engagement with JDC Export Solutions explored opportunities for

Building a Climate Resilient, Export Ready Beef Value Chain in Karamoja, through JDC's Integrated Smart Feed & Genetic Enhancement Project for the Abim-Moroto sub-region.

Together, these forums show how coordinated dialogue, follow-up and partnership can turn plans into real results that improve service delivery for citizens.



*PMDU Team posing for photo after engagement with the district officials and Parish Development Committee member*

## 5<sup>TH</sup> JOINT STEERING COMMITTEE (JSC) FOR THE UN SUSTAINABLE DEVELOPMENT COOPERATION FRAMEWORK 2021-2025



*The Prime Minister of Uganda Rt Hon Nabbanja Robinah Presided over the 5<sup>th</sup> Joint Steering Committee (JSC) for the UN Cooperation Framework 2021-2025 held at Four Points Hotel in Kololo, Kampala on the 15<sup>th</sup> October 2025.*

The Prime Minister coordinates the United Nations Sustainable Development Cooperation Framework (UNSDCF) implementation. This framework outlines the United Nations' Country Team support to Uganda's achievement of the Sustainable Development Goals (SDGs).

Discussions at the 5<sup>th</sup> Joint Steering Committee meeting focused on the Uganda-UN 2024 Results Report and the new 2026 - 2030 United Nations Sustainable Development Cooperation Framework. A cross section of Ministers, State Ministers, technical officers and partners participated in the meetings.

## PARTICIPATION OF THE OFFICE OF THE PRIME MINISTER (OPM) AT UNITED NATIONS CLIMATE CHANGE CONFERENCE (COP 30) BELÉM, PARÁ - BRAZIL FROM 12<sup>TH</sup> - 21<sup>ST</sup> NOVEMBER 2025.

The Office of the Prime Minister (OPM) participated in the 30th Conference of Parties (COP30), held in Belém, Brazil, from 12<sup>th</sup> - 21<sup>st</sup> November 2025. Hon. Lilian Aber, Minister of State for Relief, Disaster Preparedness and Refugees, delivered Uganda's national statement. OPM also participated in its capacity as Chair of the Kampala Declaration Follow- Up Mechanism, presenting climate-related commitments adopted at ARFSD-11. The delegation organized and attended four key side events on mitigation (afforestation and agroforestry), opportunity cost of climate expenditures, climate adaptation and resilience and national capacity building through the Water Resources Institute (WRI). Bilateral engagements were held with the Government of Denmark and the Global Green Growth Institute (GGGI), resulting in concrete follow-up actions on food-security

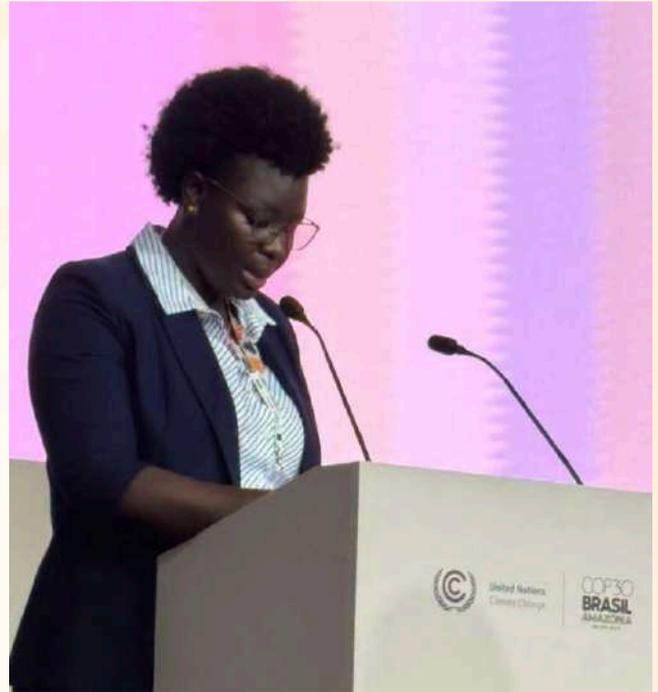
programming, SDG localization and refugee support. Uganda used COP30 to champion fair, accessible and predictable climate financing, calling for grant-based support, reforms of international financial institutions to ease debt burdens and stronger concessional financing. Uganda also welcomed the launch of the Loss and Damage Fund, expressed readiness to submit proposals addressing climate-induced displacement, damaged infrastructure and ecosystem loss, and advocated for transparent, simplified access for least developed countries. Marking ten years of the Paris Agreement, Uganda emphasized moving from pledges to real implementation, strengthening local government capacity, valuing indigenous knowledge and aligning action initiatives with formal negotiations.

As Chair of the Kampala Declaration adopted at ARFSD-11, OPM highlighted the Declaration's climate priorities including:

- Enhanced mobilization of climate financing for adaptation;
- Strengthening national SDG data systems;
- Integrating climate action into national development frameworks;
- Scaling nature-based solutions and sustainable land management.

The Office of the Prime Minister participated in four strategic side events as highlighted below;

- Side event on Advancing Mitigation through Afforestation, Agroforestry and Food Security under Uganda's Climate Change Mechanisms
- Climate Change and the Opportunity Cost of Climate Expenditure
- Strengthening Capacity for Climate Action through the Water Resources Institute (WRI)
- A bilateral meeting with the Danish delegation.
- Meeting Global Green Growth Institute (GGGI)



*Hon. Lillian Aber, Minister of State for Relief, Disaster Preparedness and Refugees, delivering Uganda's Statement during High Level Ministerial meeting at COP 30 on Monday 17<sup>th</sup> November 2025.*



*A group picture shortly after the side event on afforestation. Hon. Lillian Aber (R), Minister of State for Relief, Disaster Preparedness and Refugees (Center), Dr. Albert Byamugisha Head of the SDG Secretariat (2<sup>nd</sup> Right), Ms. Jackline Arineitwe Administration and Finance Manager SDG Secretariat (2<sup>nd</sup> Left).*

## UGANDA'S GLOBAL REFUGEE FORUM PLEDGES AT MID-TERM: PROGRESS AND THE WAY FORWARD

Uganda reaffirmed its global leadership in refugee protection at the 2023 Global Refugee Forum (GRF), where Uganda, as a co-convenor, made ambitious pledges to strengthen the sustainability of its refugee response. These pledges focus on five key areas: building self-reliance and resilience; addressing climate, environment and energy challenges; localising the refugee response; promoting durable solutions; and supporting a transition toward sustainable burden-sharing. Together, they mark a clear shift from short-term humanitarian aid to long-term, development-focused solutions that benefit both refugees and host communities. Progress on these commitments was reviewed during the GRF Mid-Term Progress Review, held from 4<sup>th</sup> - 5<sup>th</sup> November 2025 at Speke Resort Munyonyo and convened by the CRRF Secretariat in partnership with UNHCR and other stakeholders.

At the mid-point, strong results are already visible. The Government of Uganda has created 223,463 economic

opportunities toward its target of 300,000. More than 34,000 households now use clean cooking solutions and over 4,100 hectares of degraded land have been restored. Localisation has been strengthened through national systems with more than 1,100 local and national actors receiving capacity support. Progress has also been made on durable solutions, including the voluntary return of 3,810 Burundian refugees, the resettlement of 7,222 people and expanded Complementary Pathways that have supported 14,208 individuals. Access to rights has improved further with over 250,000 birth certificates and 147,000 travel documents issued.

Looking ahead to the Global Refugee Forum 2027, Uganda and its partners will focus on scaling up what works, strengthening localisation and inclusion of refugees into the national mechanisms of service delivery, engaging new partners especially the private sector and reinforcing regional approaches to achieve lasting solutions including voluntary return.



*Hon. Eng. Hilary Onok Minister for Relief, Disaster Preparedness and Refugees share a moment with stakeholders during the Global Refugee Forum (GRF) Pledge Review Meeting.*

## POLICY AND STRATEGY DEVELOPMENT FOR SUSTAINABLE REFUGEE RESPONSE.

The Comprehensive Refugee Response Framework (CRRF) supports the development of key strategies to strengthen Uganda's response to the refugee situation. In addition to the National Transition Strategy, which aims to integrate refugees into national service delivery systems, several other important frameworks have been advanced. These include the Water and Environment Response Plan recently launched by the Prime Minister and the National Localisation Strategy which promotes the meaningful participation of local and national actors in the refugee response.

To further strengthen evidence-based programming, the CRRF Secretariat, in collaboration with the Ministry of Gender, Labour and Social Development (MoGLSD), the World Food Programme (WFP), UNHCR and the Directorate of Refugees (DoR), supported the development of the National Self-Reliance Measurement Index (SRI). The SRI provides a standardised and evidence-based tool to measure progress toward self-reliance and sustainable well-being among refugee and host community households, moving beyond short-term assistance.



*The Chief Guest, Dr. Kedrace Turyagyenda, Permanent Secretary, Ministry of Education and Sports, together with Mr. Aggrey David Kibenge, Permanent Secretary, Ministry of Gender, Labour and Social Development, pose for a group photo with the Reference Group*

The tool captures long-term, multi-dimensional outcomes such as livelihoods, health, education and social integration, offering a holistic picture of self-reliance. Its introduction promotes consistency across organisations, strengthens accountability, supports data-driven decision-making and improves programme design to better support lasting stability and independence.

The SRI was officially launched on 27<sup>th</sup> November 2025, graced by the Permanent Secretary, Ministry of Education and Sports and is expected to serve as a uniform national indicator for measuring the resilience of refugees and host communities.

## OPM BARAZA PROGRAMME

As one of the ways of strengthening multi-stakeholder collaboration in the Baraza programme implementation, OPM has been implementing Barazas through engaging all stakeholders at Central & Local Government levels including the Development partners, NGOs & the Civil Society in participatory monitoring of service delivery outcome. In this FY2025/26, four Barazas have been implemented in Wakiso, Kamuli, Kyenjojo & Mbale city.



*Ms. Lucy Nakyobe (2<sup>nd</sup> Left) and Permanent Secretaries listen to performance report presentations in Wakiso district on 16<sup>th</sup> September 2025*

The Barazas in Mbale city and Wakiso district were presided over by the Head of Public Service and Secretary to Cabinet, Ms. Lucy Nakyobe who led all the Permanent Secretaries and Executive Directors of public Agencies through pre-Baraza joint Spot-Monitoring activities to assess project implementation progress in the LGs. Some of the projects sites that were monitored

during Barazas included MZO, Wakiso Liaison offices, the Buyala Garbage dumping site -land fill, Mulago, KCCA, Mbale Industrial Hub among others. To strengthen the Government - NGOs / CSOs collaboration, OPM conducted Barazas in Kamuli & Kyenjojo in partnership with Twaweza-Uganda.



*Citizens and dignitaries attending the Baraza in Mbale city on 19<sup>th</sup> September 2025*



*Wakiso district leaders for the PWDs while presenting their concerns to the delegation during the Baraza.*

## MANDATE AND MAIN FUNCTIONS OF THE M&E-LG DEPARTMENT

The Monitoring and Evaluation (M&E) Local Government (LG) Department, under the Office of the Prime Minister (OPM), is tasked with overseeing the performance of Local Governments in Uganda and their role in service delivery. The department's core responsibilities include producing the annual Local Government Management of Service Delivery (LGMSD) report, ensuring adherence to national M&E policies and providing advisory services and capacity building to local governments. Through these functions, the department aims to enhance service delivery effectiveness and accountability to citizens.

The Constitutional framework and the Local Government Act of Uganda empower Local Governments to provide essential services to citizens, positioning them at the forefront of service delivery. Since the decentralization reforms initiated by the National Resistance Movement (NRM) in the 1990s, Local Governments have been

granted the authority and responsibility to address local service delivery needs. This decentralization has fostered democratic governance and citizen engagement in decision-making processes, allowing for the implementation of national policies at the grassroots level.

Uganda Inter-Governmental Fiscal Transfer (UGIFT) Reform Programme: Since the Financial Year 2015/16, the Ugandan government has been implementing the Intergovernmental Fiscal Transfer Reforms (IGFTRs), aimed at improving the adequacy and equity of financing for local service delivery. The objectives of the IGFTRs include enhancing Local Government performance in service delivery management and strengthening Central Government oversight and technical support. To assess this performance, the OPM has developed a comprehensive Performance



*His Excellency the President of Uganda, Yoweri Kaguta Museveni, Launching the LGMSD Report for 2024 during the National Dissemination in June, 2024 at the Common Wealth Resort, Munyonyo-Kampala*

Assessment System that spans all Local Governments, including lower levels. This system evaluates service delivery facilities, Local Government management and Central Government support.

Performance Assessment System and Results: The Performance Assessment System is structured into three levels:

- Level 1 focuses on service delivery at facilities and local government performance.
- Level 2 assesses the management of service delivery by Local Governments.
- Level 3 evaluates Central Government's oversight and capacity building efforts for Local Governments. Line MDAs of; OPM, MoFPED, MoLG, MoPS, MoES, MoH, MoWE, MAAIF, MoWT, MoGLSD, LGFC, NEMA, PPDA and OAG.

The assessment encompasses all 176 Local Government entities: 135 districts, 10 cities and 31 municipalities. The assessment has been instrumental in identifying functional capacity gaps and needs while promoting good practices in service delivery through a system of rewards and sanctions. The assessment exercise for the FY2024/25 commenced in October 2025 and is currently underway and is expected to be concluded by end of January 2026.

The results of the assessments have shown significant improvement over the years, with overall performance increasing from 36% in FY2019/20 to 56% in FY2023/24. This upward trend reflects enhanced service delivery and operational efficiency across Local Governments and has positively influenced resource allocation.

The improvements observed in Local Government performance can be attributed to several factors. Enhanced outcome indicators focusing on quality, accessibility and efficiency of services, as well as improvements in human resources, procurement and planning, have played a significant role. Capacity building efforts, including orientation programs on the assessment process and the implementation of Performance Improvement Plans, have further contributed to these positive outcomes.

The success of the Local Government Management of Service Delivery Assessment framework has been bolstered by financial and technical assistance from various partners, including UK-Aid, the Overseas Development Institute, the Budget Strengthening Initiative and the World Bank. This support has been crucial in designing and implementing effective monitoring systems and frameworks for Local Governments.

## DEPARTMENT OF STRATEGIC COORDINATION AND IMPLEMENTATION

The Department of Strategic Coordination and Implementation supports the Prime Minister in the Coordination and implementation of Government Policies, Programs and Projects across Ministries, Departments and Agencies. Coordination is operationalized through the Institutional Framework for Coordination of Policy and Program Implementation (IFCPP) as this framework brings together policy implementers and stakeholders to address implementation issues, service delivery bottlenecks and challenges across Government

The Department utilizes platforms and structures to bring together Policy Implementers and among them being: Presidential Investors' Roundtable (PIRT), Uganda-UN Sustainable Development Cooperation

Framework(UNSDCF), National Partnership Forum, Inter-Ministerial Taskforce on Health Commodities supplies Supply Chain, Uganda Nutrition Action Plan, Nation Development Plan IV, National Food Systems Transformation Agenda, ATMS/Tenfold Growth, Alcohol Control Policy.

### Development of the Uganda Nutrition Action Plan III (UNAP III)

The Department of Strategic Coordination and Implementation has coordinated the development of the Uganda Nutrition Action Plan III with technical support from UNICEF and funding from European Union

under National Information Platform on Nutrition II which is a demonstration of this mandate and highlights the importance of coordinated action to address malnutrition as a critical development challenge.



*Under Secretary, Finance and Administration at the Office of the Prime Minister, Ms. Patricia E Lakidi (Center), while representing the Permanent Secretary to close the UNAP III Validation workshop in Imperial Golf View Hotel Entebbe on 11<sup>th</sup> December 2025.*

This national framework will drive Uganda's Nutrition agenda and enhance human capital development for the next five years 2026-2030. It's important to note that UNAP III has been developed through a structured, inclusive and evidence-based process.

It was further refined through extensive Regional and National consultations, engaging District leaders, Community Representatives, Civil Society, Ministries, Agencies, Academia and the Private sector. This broad participation has ensured that the plan is technically robust, practical, implementable and tailored to Uganda's diverse implementation contexts.

## NDPIV COORDINATION



*The Permanent Secretary Office of the Prime Minister, Mr. Alex Kakooza, chairing a technical Committee meeting on NDPIV implementation in the 5<sup>th</sup> Floor Board Room, Office of the Prime Minister.*

Government of Uganda approved the Fourth National Development Plan (NDP IV) as the Country's Planning Framework for the period 2025/26-2030/31. NDP IV is in line with the Uganda Vision 2040 which is aimed at "A Transformed Ugandan Society from a Peasant to a Modern and Prosperous Country within 30 years" NDPIV Coordination has been actualized through the establishment of Governance structures including;

Leadership committees Program working groups and NPDIV National Secretariat among others, conducting program progress review meetings, Identifying and addressing service delivery bottlenecks, Identifying and addressing challenges to the NDPIV implementation and Establishments platforms such as the Interministerial Taskforce on Health Commodities Supply Chain and Alcohol Policy Prevention.



*Technical Committee meeting on the Alcohol Control Policy held on 29<sup>th</sup> October 2025 in the 7<sup>th</sup> Floor Boardroom, this forum aims at controlling Alcohol misuse in Uganda*

During the Quarter a number of technical meetings were held among them the Inter-Ministerial Taskforce on Health Commodities Supply Chain where it was resolved that Ministry of Health and Ministry of Information and National Guidance harmonizes on which Electronic Medical Information System be used in Government Health Facilities.

Furthermore, there was a technical meeting with the Legislation, Oversight and Representation Programme headed by Parliament where among others was that the Programme to support and amend Parliament's Rules of Procedures and facilitate the implementation of the Programmatic Approach as committees apparently were still operating under Sector Approaches.



*A technical meeting with the Legislation, Oversight and Representation Programme led by Parliament held on 21<sup>st</sup> November 2025 in the 5<sup>th</sup> Floor Boardroom, Office of the Prime Minister*

## OPM COMMEMORATES WORLD AIDS DAY



*The Under Secretary, Finance & Administration Ms. Patricia E. Lakidi presenting the PS' remarks during the AIDS Day commemoration.*

The Office of the Prime Minister (OPM) joined the global community in commemorating World AIDS Day on Monday 1<sup>st</sup> December 2025.

During the event held at the OPM headquarters in Kampala, the Permanent Secretary, Alex Kakooza, in a statement delivered by the Undersecretary for Finance and Administration, Patricia Lakidi, urged staff to intensify their efforts in the fight against HIV/AIDS. He reminded them of the global goal to end AIDS as a public health threat by 2030. Kakooza encouraged the staff to contribute to the achievement of this goal through testing, prevention, treatment, supporting those affected, fighting stigma and discrimination.

"We are talking about ending AIDS as a public health threat by 2030, but there is still a lot of work that needs to be done," Kakooza said. "I encourage you to get tested for HIV. If you are negative, protect yourself from AIDS. If you are positive, get on treatment and adhere to the treatment guidelines," he added.

John Kalule, the Commissioner for Monitoring and Evaluation in the OPM, cautioned the staff against complacency. "We should encourage those on treatment to continue taking the drugs and seek useful information," he stated. "We can easily go back to the bad days if we are not careful," he said.



*Mr. John Kalule, the Commissioner for Monitoring and Evaluation in the Office of the Prime Minister and the Representative of the Head of the HIV/AIDS Committee in OPM speaking to staff during World AIDS Day commemoration at the OPM in Kampala*



Some of the staff pose for a group photo after World AIDS Day commemoration at the Office of the Prime minister in Kampala on Monday 1<sup>st</sup> December 2025.

**WORLD AIDS DAY** 1<sup>ST</sup> DECEMBER  
AWARENESS MONTH

**HIV/AIDS falls primarily under SDG 3: Ensure healthy lives and promote well-being for all at all ages.**

**Target 3.3:** End the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases by 2030.

**Core HIV-Specific Indicators**

- 3.3.1:** HIV incidence per 1,000 uninfected population, by sex, age, and key populations; Measures new infections. Used to track progress toward epidemic control.
- 3.3.2:** Tuberculosis incidence per 100,000 population; Not HIV-specific, but HIV is a major risk factor; co-infection is a vital programmatic indicator.
- 3.3.3:** Malaria incidence per 1,000 population; Cross-cutting relevance in high-HIV-burden countries; less direct but affects immunocompromised populations.
- 3.3.5:** Hepatitis B incidence per 100,000 population; Important for co-infection monitoring.

@sdgs\_ug. <http://sdgs.opm.go.ug>  
 @sdg\_secretariat\_uganda @sdg\_secretariat\_opm\_uganda

As part of the commemoration, OPM conducted a health camp, giving staff an opportunity to get screened for various ailments. The event also included interactive sessions on mental health and workplace wellness.

## FIELD WORK: NATIONAL SDG SECRETARIAT PREPARES DISTRICTS FOR VOLUNTARY LOCAL REVIEWS

In November and December 2025, the National SDG Secretariat conducted field missions to Kiboga, Rukiga and Ibanda districts to support preparations for the upcoming Voluntary Local Reviews (VLRs). The exercise forms part of Uganda's strengthened push to deepen SDG localization, improve evidence-based planning

and enhance accountability at local government level. During the field visits, the Secretariat worked closely with District Technical Planning Committees and sector departments to build capacity in SDG monitoring, clarify reporting requirements and strengthen coordination structures for VLR implementation.



*Mr. Pascal Byarugaba, Programme M&E Specialist at the National SDG Secretariat Office of the Prime Minister, while addressing Heads of Department and their representatives at Ibanda District Local Government Headquarters.*

A key focus of the engagements was taking district teams through the SDG Localization Indicator Framework, which guides what the districts will assess and report. Districts were supported to review existing data systems, identify capacity gaps and develop roadmaps for compiling their VLR Reports.

As an outcome of this initiative, Kiboga, Rukiga, and Ibanda will produce and present their final VLR Reports

in March 2026, showcasing local progress, challenges and priorities in advancing the 2030 Agenda. More broadly, the National SDG Secretariat plans to support at least 12 districts to conduct VLRs in 2026 as part of Uganda's broader effort to strengthen decentralized implementation of the SDGs. These efforts reaffirm Government's commitment to ensuring that sustainable development is not only a national agenda, but a lived reality in local communities across the country.

## PROMOTING EMPLOYEE WELLNESS AND TEAMWORK: OPM INTRODUCES BI-MONTHLY STAFF RUN/WALK



*The team gathers at the Office of the Prime Minister before the start of the wellness run on 29<sup>th</sup> October 2025.*

On 29<sup>th</sup> October 2025, the Office of the Prime Minister today launched its first bi-monthly staff wellness run/walk, marking a deliberate step towards institutionalizing employee well-being, teamwork and a healthy work culture within the public service. The activity was officially flagged off by the Undersecretary for Finance and Administration, Ms. Patricia Lakidi, and brought

together staff from across the Office of the Prime Minister in a shared commitment to physical fitness and collective wellness. Participants walked from the OPM Headquarters to Nakasero Primary School Playground where the session culminated in a guided physical workout led by a professional trainer.

The initiative is anchored in Section 1(a) of the Uganda Public Service Standing Orders on Employee Wellness which underscores the obligation of public institutions to promote the physical, mental and social well-being of public officers as a foundation for productivity and effective service delivery. The Office of the Prime Minister will continue to implement this bi-monthly wellness programme as part of broader efforts to foster a healthy, motivated and high-performing workforce. Each wellness activity is led by a different scheduled department from the Office of the Prime Minister.



*Ms. Patricia E Lakidi leads the team in the first wellness run on 29<sup>th</sup> October 2025*

## EXPERT LED SESSIONS:

Interview with the Deputy Head of Public Service – Performance and Service Delivery,  
<https://www.youtube.com/watch?v=xWEL0DrMXwY>



The graphic features the Office of the Prime Minister logo and a circular 'Expert Led Session' badge. A large orange and blue play button icon is on the left. A circular portrait of Jane Kyarisiima Mwesiga is on the right. The text below the portrait reads: **Jane Kyarisiima Mwesiga**, Deputy Head of Public Service Performance and Service Delivery. The theme text is: **Theme:** Driving Results through Performance Contracting and Cross-Government Accountability: Uganda's Model for Public Sector Transformation.

**Title:** Creating Public Value for citizens - Deputy Head of Public Service - Performance & Service Delivery. This discussion breaks down Uganda's performance architecture, how we are linking national targets to NDP IV, implementing the whole-of-government coordination & advancing a public service grounded in public value & citizen trust. In the interview, we explore performance contracting, data-driven decision-making, service delivery diagnostics, institutional culture transformation & mechanisms that ensure government programmes improve the lives of Ugandans.

Interview with Dr Albert Byamugisha,  
Head of the National SDG Secretariat: [https://youtu.be/WVi\\_LTktwbw?si=BZU4lrXrX2V7IYCC](https://youtu.be/WVi_LTktwbw?si=BZU4lrXrX2V7IYCC)

In this inspiring episode of the Expert-Led Sessions Podcast, produced by the Office of the Prime Minister (OPM), host Onesmus Kansiime sits down with Dr. Albert Byamugisha, the Head of the National SDG Secretariat, for a powerful, insightful and forward-looking conversation on how Uganda is accelerating Sustainable Development Goals (SDGs) implementation. The discussion unpacks Uganda's leadership in SDG coordination, the country's progress under NDP III, the full alignment of the newly launched



The graphic features the Office of the Prime Minister logo and a circular 'Expert Led Session' badge. A large orange and blue play button icon is on the left. A portrait of Dr. Albert Byamugisha is on the right. The text below the portrait reads: **Dr. Albert Byamugisha**, Head of SDG Secretariat Office of the Prime Minister. The theme text is: **Theme:** Using the Kampala Declaration to Strengthen National Coordination for Accelerated SDG Implementation in Uganda.

NDP IV and the transformative commitments made under the Kampala Declaration adopted at the Eleventh Session of the Africa Regional Forum on Sustainable Development in 2025.

Interview with Mr. Patrick Okello,  
Commissioner Refugee Management Office of the Prime Minister;  
<https://youtu.be/gEyLieQNfAA?si=54-E-ymxZhpD0Qg5>

This session features Mr. Patrick Okello, Commissioner for Refugee Management on the theme, "Innovative Approaches to Refugee Management: Enhancing Service Delivery and Integration in Uganda." Key Discussion Points included; How the Refugee Department coordinates with partners to ensure comprehensive and timely services for both refugees and host communities; Strategies promoting refugee self-reliance and local integration, aligned to Uganda's inclusive development approach;



Current challenges in refugee management, including pressures on social services, coordination gaps, resource constraints along with ongoing efforts to improve efficiency and accountability.

Interview with Ms. Molly Nina Achan, Principal Statistician, Uganda Bureau of Statistics.  
Watch here: <https://youtu.be/f6cMBIQuk6E>



How can data drive agile, accountable and citizen-centered public service delivery in Uganda? The discussion explores:

- Using data to align performance with the NDP & SDGs
- Innovations for real-time, sub-national data
- Practical ways MDAs & Local Governments can act on data to close service delivery gaps

Interview with Dr. Joyce Abaliwano, Senior Planner Public Sector Management, National Planning Authority.  
Watch full video via <https://youtu.be/2EG02qEWHs8>

In this session of the Expert Led Sessions, we talk about the Fourth National Development Plan: NDPIV under the theme, "Aligning National Development Planning with effective public service delivery: Insights from NDPIV." The Fourth National Development Plan - 2025/26-2029/30 (NDPIV) is the fourth in a series of six National Development Plans (NDPs) aimed at accelerating the socio-economic transformation of the country. It is the first of three 5-year NDPs that will deliver the 10-fold economic growth, which is expected to be achieved by doubling the size of the economy every five years.



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