



**THE REPUBLIC OF UGANDA**

# **OFFICE OF THE PRIME MINISTER**



## **IMPLEMENTATION OF THE COMMUNITY BASED MONITORING FORA (BARAZA PROGRAMME)**

**FYs 2021/2022-2022/2023  
REPORT**

**JULY 2023**

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## **ACRONYMS AND ABBREVIATIONS**

<b>CSO</b>	- Civil Society Organization
<b>YLP/F</b>	- Youth Livelihood Programme/Fund
<b>DEO</b>	- District Education Officer
<b>DOH</b>	- Department of Health
<b>DHO</b>	- District Health Officer
<b>FM</b>	- Frequency Modulation
<b>FY</b>	- Financial Year
<b>LG</b>	- Local Government
<b>LLG</b>	- Lower Local Government
<b>M&amp;E</b>	- Monitoring and Evaluation
<b>MDAs</b>	- Ministry Departments and Agencies
<b>MoH</b>	- Ministry of Health
<b>NAADS</b>	- National Agricultural Advisory Services
<b>NGO</b>	- Non-Governmental Organization
<b>OP</b>	- Office of the President
<b>OPM</b>	- Office of the Prime Minister
<b>PMU</b>	- Project Management Unit
<b>RDC</b>	- Resident District Commissioner
<b>RRH</b>	- Regional Referral Hospital
<b>SC</b>	- Sub County
<b>TC</b>	- Town Council
<b>MDs</b>	- Municipal Divisions
<b>PIC</b>	- Policy Implementation Coordination
<b>DPC</b>	- District Police Commander
<b>LC</b>	- Local Council
<b>OWC</b>	- Operation Wealth Creation
<b>MEL</b>	- Monitoring, Evaluation & Learning

## FOREWORD

Community Based Monitoring Fora (*Barazas*) were introduced as a Presidential Directive in 2009 with a broad goal of improving the quality of public service delivery in the country. *Barazas* empower the Community to demand for quality services from Government. This in essence has made *Barazas* an effective monitoring and accountability mechanism.

Government of Uganda through the Office of the Prime Minister (OPM) has been implementing the *Barazas* to enhance citizens' involvement in participatory monitoring of public service delivery results, thus leaving no one behind.

Barazas conducted by the Office of the Prime Minister are chaired by the Resident District Commissioners (RDCs) or Resident City Commissioners (RCCs). Local Governments' (LGs') Heads of Departments (HoDs) make presentations about what services they planned and services they delivered in respect to the resources received. In so doing, the community (*wanainchi*) are given a chance to react to the presentations and eventually responses are made by the respective HoDs, RDCs/RCCs & the presiding senior Government officials (Ministers). To-date, over 2,100 Barazas have been conducted.

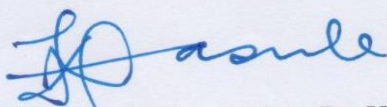
The focus of the Baraza is mainly on the services related to Health, access to safe and clean Water, Environment/Natural Resources, Agricultural extension services which currently emphasizes on *Operation Wealth Creation* (OWC), Roads/Works, Education services, Social / Community Development, Security, Lands and any other sector or government project for which it may be seen necessary to review.

This consolidated report presents deliberations from Barazas that were implemented in 32 Local Governments in the Financial year 2022/2023. The LGs include; Hoima, Fort portal cities, and the districts of Kasaanda, Nakaseke, Kyotera, Kasese, Namutumba, Budaka, Kiruhura, Lyantonde, Adjumani, Sheema, Rukungiri, Ntungamo, Kitagwenda, Kaberamaido, Serere, Mukono, Dokolo, Serere, Kaberamaido, Packwach, Madi-Okollo, Buyende, Kayunga, Kalangala, Rwampara, Nwoya, Kaliro, Kyankwanzi, Kibaale & Rukiga. The report also provides an Annex of a matrix of issues raised, the recommendations, and a column that shall capture the level of progress of intervention by the Action Centers (MDAs & LGs).

In conclusion, I would like to strongly commend my colleagues the Ministers in OPM for presiding over the Barazas and the area Members of Parliament for participating. I also applaud the RDCs/RCCs, the central & local government technical & political leaders and the OPM technical staff that participated.

Furthermore, I wish to call upon all the stakeholders especially the accounting officers of the various MDAs and LGs to prioritise the citizens' concerns that have been highlighted in this report.

For God and My Country



Justine Kasule Lumumba - Rt. Hon.

**MINISTER FOR GENERAL DUTIES**

## EXECUTIVE SUMMARY

The Baraza forum is convened with an aim of sharing relevant public information on programme implementation and performance. To-date, over 2100 Barazas have been conducted.

This report presents deliberations from Barazas conducted in 32 Local Governments during the Financial years 2021/2022 & 2022/2023. The LGs include; Hoima, Fort portal cities, and the districts of Kasaanda, Nakaseke, Kyotera, Kasese, Namutumba, Budaka, Kiruhura, Lyantonde, Adjumani, Sheema, Rukungiri, Ntungamo, Kitagwenda, Kaberamaido, Serere, Mukono, Dokolo, Serere, Kaberamaido, Pakwach, Madi-Okollo, Buyende, Kayunga, Kalangala, Rwampara, Nwoya, Kaliro, Kyankwanzi, Rukiga and Kibaale.

The report also provides the following policy findings from both studies & previous follow up activities conducted to assess the level of progress of implementation of the recommendations of the previous Barazas:

- i. The Accessibility of public information and the involvement of public service beneficiaries in project monitoring can significantly improve both the quantity and the quality of local public service delivery, <sup>1</sup>
- ii. Besides reforms such as decentralization, local-level public empowerment and involvement in project monitoring remains a key factor to quality public service delivery in Uganda, <sup>2</sup>
- iii. Barazas have been found to be directly contributing to the finishing or resumption of local projects that previously were dragging; redoing sub-standard work; recovering stolen goods; reducing absenteeism by staff at public agencies; and realigning priorities to better align with the needs of local citizens and communities,
- iv. Out of **876** issues raised during Baraza meetings conducted in the Development Initiative for Northern Uganda (DINU) outcome Districts and Municipalities between FY2020/2021 & FY2022/23,
  - 18% of the interventions against the 876 issues raised were acted on and completed.
  - 51% are still work in progress (ongoing).
  - 1% are those issues whose intervention was started on, but later on got stalled for different reasons including budget shortfall.
  - 30% of the issues raised have received no action.<sup>3</sup>
- v. The finding in (iv) above implies that there is increased responsiveness by Government to the demands of the citizens at an average performance level of 70%.

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<sup>1</sup> Baraza Programme Impact Evaluation Study (OPM, 2019)

<sup>2</sup> The Community Needs Assessment and Baseline on Barazas (OPM, 2012)

<sup>3</sup> DINU Follow Up Activity (OPM, 2023)

## **1. Introduction**

Article 108 A of the Constitution mandates the Prime Minister to be the Leader of Government Business in Parliament and be responsible for coordination and implementation of Government Policies across Ministries, Departments, and other Public Institutions. It is from this mandate that the OPM takes the responsibility of monitoring and evaluation (M&E) of the implementation of Government policies and programmes. In this regard, OPM coordinates the implementation of the community based monitoring fora called *Baraza*.

*Barazas* were introduced under a Presidential Directive in 2009 with a broad goal of improving the quality of public service delivery in the country. *Barazas* are a performance monitoring tool through which the citizens of Uganda could participate in the development cycle through effective monitoring and demand for accountability of the use of public resources. OPM is charged with coordination and mobilization of all partners at National, District and community level, as well as the Civil Society Organizations.

The Baraza exercise covers the frontline service sectors of Health, Education, Works/Roads, Agriculture (specifically the NAADS/Operation Wealth Creation), Water and Sanitation, Security, Lands, Environment, Community & Social development, Parish Development Model (PDM) and other affirmative government programmes in the host local governments.

This Barazas programme is based on the principal that the *Wanainchi* have the right to be involved as citizens in accordance with Chapter 1 of the 1995 Constitution of the Republic of Uganda. At the end of the Baraza, therefore, the issues raised and recommendations made are consolidated into a report by the OPM and disseminated to the MDAs and Local Governments, among other stakeholders for onward implementation.

The Baraza programme is purposely implemented by Government as a means of enabling the local community members to hold Government leaders accountable for the resources spent on public programmes in their areas. It is one of the most effective platforms for providing linkage between the people's knowledge of Government intentions, priorities, allocations and implementation progress, and the ability of communities to monitor the quality, timeliness and value for money of the interventions and services delivered.

### **1.1 General Objective**

The main goal of the Barazas is to increase transparency with which the public sector carries out its service delivery process in accordance with local and National needs, and that the implementation is being carried out as planned and within budget.

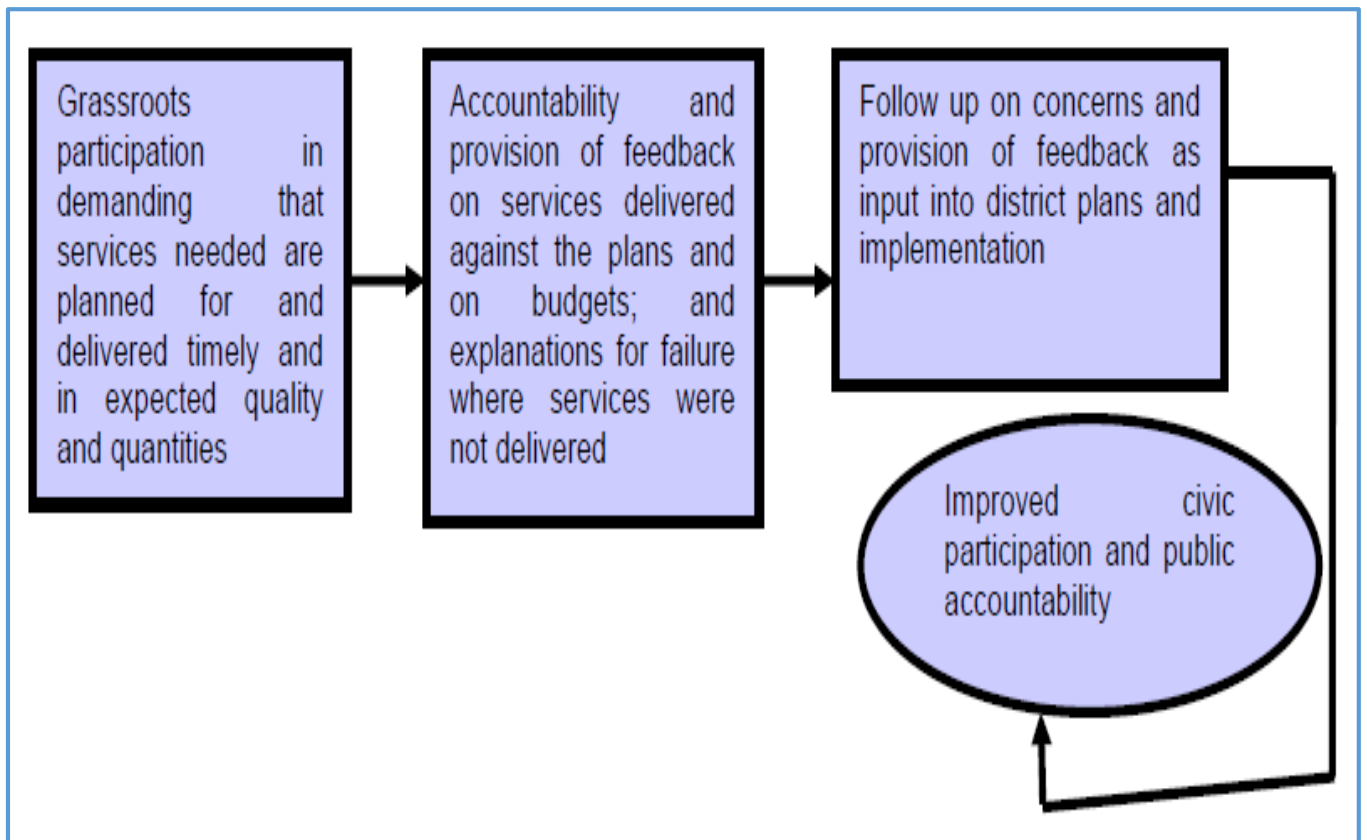
### **1.2 Specific objectives of the Baraza Initiative**

- (i) To enhance public involvement in holding the Government accountable for service delivery in relation to the resources spent;
- (ii) To establish a public information sharing mechanism, providing the citizens with a platform to influence the Government development programmes;
- (iii) To institutionalize downward/upward accountability so as to bring about improvement in public service delivery and transparency in the use of public resources;

- (iv) To foster a home grown culture of citizens monitoring and assessing public service delivery;
- (v) To enhance Government responsiveness to Citizens' development demands and public service delivery concerns; and
- (vi) To create a corrective strategy for efficient service delivery.

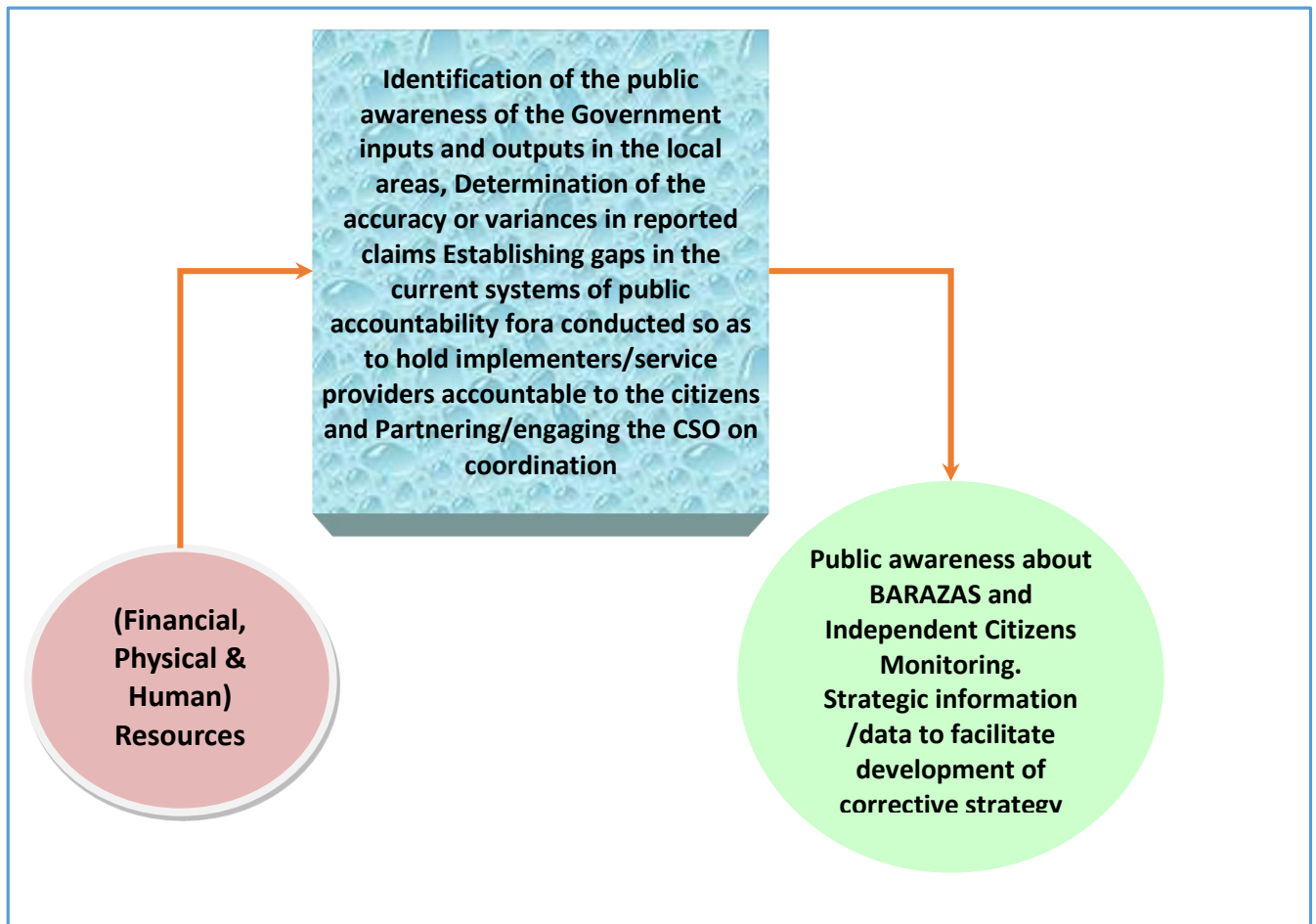
## 2. Approach and Methodology

**Figure 2a** Baraza Process Model





**Figure 2b Implementation Logical Framework**



## 2.1 Preparations for the Baraza

Before the actual day of the *Baraza*, several activities are often carried out to prepare the different stakeholders for the event and these, among others, include the following;

- a) OPM issues invitations to key stakeholders including Ministers, area Members of Parliament, development partners, the civil society, religious and cultural leaders, among others.
- b) At the local government level, coordination team is led by the RDC/RCC, following a letter of notification by the OPM. Other members of the team include the Chief Administrative Officer (CAO), Deputy RDC/RCC, District Chairperson (LCV), Mayors, Heads of Departments, Sub county Chiefs, Local Council III chairpersons. During coordination, the key activities include:
  - i. A refresher session on the Baraza concept and its implementation process;
  - ii. Assessing readiness to host the Baraza as per the approved checklist.
  - iii. Mass mobilization and awareness in the host communities
  - iv. Apprising the team on issues emerging from earlier Barazas

- v. Selecting community resource persons (Mobilisers, moderators, team leaders). This is guided by such principals as fluency in the local language; integrity, knowledgeability of government policies;
- c) Mobilisation of the communities through; the local and national media, Village resource persons, mobile public address systems, banners, fliers, places of worship etc.
- d) As part of the preparations, the OPM technical team obtains data and information from the local Governments. The data in this case is needed for comparisons during the Baraza exercise. The data required relates to the following fields: Agriculture/Production/Restocking (*Operation Wealth Creation*); Education; Water and Sanitation; Health; Works & Transport (Infrastructure); Lands; Security; Environment & Natural Resources; Social Development; Public Administration; Tourism & Wild Life; Cross-cutting issues; and Affirmative Programmes

### **3. Conducting of the Baraza.**

The Barazas are presided over by the Minister and chaired/moderated by the RDCs/RCCs. The preferred venue is usually located within a Lower Local Government. The local Government technical staff make thematic presentations during Baraza sessions which followed by reactions from members of the community. The reactions are characterised by questions, complements, and concerns regarding the community (dis)satisfaction with service delivery for the period under review. For the period under review, the Barazas covered data relating to the Financial years FY2020/2021 & FY2021/2022.

Records of the day are taken by the OPM, including issues raised, planned actions with timelines for implementation and recommendations where necessary. These are consolidated into a report and action matrix for circulation and redress by the line MDAs and other stakeholders.



*The programme is an ALL INCLUSIVE monitoring Tool for example; as indicated in the above picture, Baraza promotes equality is by giving opportunity to the vulnerable (Children, women and the PWDs) to air out issues affecting their well-being and service delivery concerns:*

#### **4. Key Highlights Made at the Barazas**

In all Districts visited, all LC I chairpersons welcomed the presiding Ministers and the participants to the *Baraza* and implored participants to keenly participate in order to benefit from the discussions. The Local Governments at which Barazas were held include Hoima, Fort portal cities, and the districts of Kasanda, Nakaseke, Kyotera, Kasese, Namutumba, Budaka, Kiruhura, Lyantonde, Adjumani, Sheema, Rukungiri, Ntungamo, Kitagwenda, Kaberamaido, Serere, Mukono, Dokolo, Serere, Kaberamaido, Madi-Okollo, Buyende, Kayunga, Kalangala, Rwampara, Nwoya, Kaliro, Kyankwanzi and Kibaale

##### **4.1 Budaka district**

- i) The LC 3 Chairperson requested the Minister for General Duties (OPM) to remind H.E. the President to honour the pledge of 100 million towards the construction of the Budaka Town Council administration block. The Chairperson also noted that on account of insufficient wage bill, Budaka Town Council had failed to recruit critical staff like the Engineer & Physical Planner among others.
- ii) The Minister Duties in OPM appreciated the District for hosting the launch of the PDM in March 2021. In addition, she further urged that all District leadership should work together with the community to ensure success of this model. The minister further emphasized that the purpose of the *Baraza* was not to witch hunt any technocrat but to improve service delivery to the communities.

## 4.2 Kasese district

- i) The CAO thanked OPM for the swiftness in providing relief items to victims of disasters in the District. He made the following requests;
  - a) That Kasese District should be split into two or more Districts for purposes of fostering good service delivery to the vulnerable communities that reside deep in the forests of Mount Rwenzori.
  - b) That Lake Katwe Salt Factory should be revamped for purposes of creating more jobs for the jobless youths around the Lake shores and Kasese at large.
  - c) The District Chairperson also commended government and specifically the RDC and other security organs for rehabilitating the infamous “*Kirumiramutima*” youths who were misinforming the *Omusinga We Rwenzururu* His Majesty Charles Wisely Irremangoma to fight government. He revealed that quite a good number of the youths had been accommodated under the Amnesty privilege.
- ii) The Minister of State for Luwero-Rwenzori Affairs was proud of the people of Katwe-Kabatooro Town Council for maintaining the 100% vote pattern for H.E. Yoweri Museveni. Further, the Minister;
  - a) Revealed that government has planned to fence off Queen Elizabeth National Park to prevent elephants and other animals from destroying the crops.
  - b) Encouraged parents from the fishing villages to stop child labour and early marriages and warned that this criminal act attracts penalty in the courts of law.
  - c) Encouraged the people of Kasese to embrace the EMYOOGA, UWEP, OWC, PDM and other government strategies that are meant to improve their livelihoods. She further informed the participants that under the PDM, already 17,000,000/= had already been disbursed by government and no one should hinder the local citizens from accessing it.
  - d) Regarding the issue of splitting Kasese district into two districts, the minister promised to present it to Cabinet.

## 4.3 Fort Portal City

- (i) The Municipal Division Mayor requested Government to expedite the approval of the structures for the new cities to allow for operationalization of the new cities.
- (ii) He further revealed to Gov’t that several youths in the city lost much of their merchandise during a recent inferno that had occurred in one of the biggest Furniture workshop in the city. He requested Gov’t for some modest relief to the victims especially since most of them were using the revolving funds under the *EMYOOGA* programme

#### **4.4 Kiruhura district:**

- i. The Mayor for Kiruhura Town Council revealed that Kiruhura Town council lacked a Government Secondary school and students keep walking approx. 13KMs to find the closest Government secondary school.

The Mayor also revealed that the cattle keepers were being hindered by the overwhelming animal Ticks that are hindering quite a lot of cattle in the area. He asked Gov't to rescue Farmers by providing effective veterinary drugs

- ii. The Minister of State for Bunyoro Affairs appreciated all participants for coming and made the following remarks;
  - a) H. E the President launched the PDM in Kibuku District, and implored all people of Kiruhura District and the Ankole sub region at large to embrace the PDM;
  - b) The participants should not fear to criticize what has not been done well that because positive criticism is very core and a pre-requisite if a national and her citizens are to be ushered into middle income status;
  - c) She advised all technical leaders to be careful as they make the presentations that because if any forgery is found out, she will immediately advise the DPC to open an investigation file to find out the fault;
  - d) The Minister recognised the two area Members of Parliament who came to participate in the Baraza meeting.

#### **4.5 Nakaseke district:**

The Rt. Hon. Minister for General Duties saluted all participants present in their respective capacities and made the following remarks;

- a) Informed the Wanainchi of Government's renewed commitment to get down on ground and engage communities and leaders at the grassroots, on resolving issues pertaining to service delivery.
- b) Requested the LCV to submit the evidence of documents and communication sent to MoES requesting for coding of schools; and pledged to follow up and ensure action is taken.
- c) Clarified that funding for support to PCAs under LRDP had been affected by the COVID-19 pandemic, just like many other Government interventions.
- d) Informed participants that the focus and funding under PDM for the first Year focuses on formation of Parish Development Committees (PDCs), mobilization, mobilization, training of trainers (ToTs), mind-set change and awareness creation in the community.
- e) Pledged to follow up the issue of upgrading Kapeeka-Kisule road by UNRA.
- f) Appealed to all to take personal initiative and interest in matters pertaining to service delivery in their localities, including sacrificing individually to facilitate monitoring of ongoing Government interventions; and ensuring ownership of the established assets including their maintenance.

#### **4.6 Rukungiri district:**

The State Minister for Bunyoro Affairs saluted all participants present in their respective capacities and made the following remarks;

- i. Informed the Wanainchi of Government's renewed commitment to get down on ground and engage communities and leaders at the grassroots, on resolving issues pertaining to service delivery.
- ii. Reiterated that as part of the response to the issues raised during previous Barazas in Rukungiri District, Government has been steadily establishing and or rehabilitating a number of infrastructure including:
  - a) Construction of the District administration block that cost UGX. 3.4billion,
  - b) Establishment of Kahenje water project that cost UGX. 54billion,
  - c) Establishment of a Micro Scale irrigation scheme at Rwakabengo that cost UGX. 500million,
  - d) Establishment of a high court,
  - e) The ongoing construction of Rukungiri-Kihihi-Kanungu road at a total cost of 208billion whose work progress is currently at 76% and
  - f) Several other livelihood improvement programmes such as *EMYOGA* from which the Municipality has so far received 600million, the PDM where 12 parish SACCOS have received about 388.8million, UWEP where women groups have so far received about 333.1million and YLP where the youth groups have so far received about 283million.

#### **4.7 Kitagwenda district:**

- i. The State Minister for Bunyoro Affairs advised all leaders and communities to monitor and concern themselves with Government interventions and report any challenges or issues noted. This is because most of the funds being used are from the tax payer's money and hence misuse and abuse of these funds should be avoided.
- ii. She emphasized that the purpose of the *Baraza* was not to witch hunt any technocrat but to improve service delivery to the communities through compliance with positive criticism and to let Government programmes be popularized to the beneficiary community.
- iii. Promised to follow up on the requirement for a District Hospital for the people of Kitagwenda.

#### 4.8 Serere district:

- i. The LC I Chairperson, informed participants that his village was peaceful except the land cases which exist between the Sub County and the community.
  - a) He requested the Chief Guest to convey his appreciation, on behalf of the LC1s, to the President for the bicycles they received;
  - b) Requested that the annual gratuity pay of Ushs. 120,000= to LC1s should be made a monthly pay so as to uplift them out of poverty;
  - c) He asked the community to listen keenly and ask questions or clarification where necessary.
- ii. The LC 3 Chairperson of Bugondo Sub County requested that the parish chiefs should be facilitated with bicycles to ease their work in the Parish and also to enhance their payment of 35,000=. He also noted the following
  - a) Access to PDM funds had been delayed and that people had started losing morale.
  - b) The fishing community in Bugondo needed a commercial fridge for storing fish as they look for better market.
  - c) Atirir and Omongolem Primary Schools needed iron sheets to roof classrooms, currently at wall plate level.
  - d) Bugondo Sub County in Serere District did not have a Secondary School and tertiary School Institution.
- iii. The LC 5 Chairperson for Serere District noted that the District Executive Committee had approved the release of PDM funds to the SACCOs so that the community would start benefiting from the PDM funds but also cautioned the beneficiaries not to eat up the money because it was meant to uplift them out of poverty.

There was a fascinating land case in Serere district between Mr. Omiat and Serere District Local Government together with the community of Otaba village; where court had ruled against the district and that they (district) had been tasked to pay UGX. 300,000,000= to Mr. Omiat and also evict almost the whole village from the embattled land. The reported land was found so big such that it required strategic government policy makers to intervene. The chief guest and minister for Teso Affairs in the OPM assured the community that government was to take up the matter to find a conclusive solution.
- iv. The Deputy RDC for Serere District noted that some projects were not being utilized yet the government money was injected. He cited the slaughter slab in Apapai and requested the technical people to explain.

- v. The State Minister for Teso Affairs requested the leaders to put their numerous requests in writing for ease of follow up and consultative engagements with other stakeholders. In addition, he remarked as below.
  - a) LGs were crying of little money, budget cuts yet they were also wasteful in terms of procurement, bidding, auctioning and by the time the real project implementation starts, it will find when 60% of the funding is gone
  - b) He informed participants that he had heard and got a copy of the ongoing land issue and that he will add on his efforts to ensure that the issue is settled peacefully.
  - c) The Chief guest added that whenever a Baraza was organized, some funds are released in preparation for the day however, when it is postponed, it strains the organizers and it is a reason as to why some MPs did not make it to the function.
  - d) He informed participants that starting the following year (2023-2024), the Ministry of Works and Transport would be giving 1 billion shillings to each district for roads and works activities and Serere would surely benefit a lot if this money is released.
  - e) He appreciated the people of Uganda for putting pressure on the Government in the fight against homosexuality. That Parliament had passed the law on homosexuality but it's the people/Ugandans to see that the law is implemented.
  - f) PDM was envisioned as the main vehicle geared towards transforming communities from subsistence economy into the money economy. He agreed that the money took long because they didn't want it to be wasted since Government had learnt from the previous Programmes like *Entandikwa, Boona Bagagawale*, YLP etc. and if one tries to eat it, she/he would be got by law at all means and hence encouraged technical people to continue sensitizing PDCs.
  - g) The recent monitoring report also indicated that Serere had Government projects which were not in use or abandoned like Ocapa, Bugondo and Kidetok Agro-Processing facilities, Mugarama and Kagwara Fish Handling facilities etc. He advised that targets should be set and met amidst the challenges and funds.

#### 4.9 Ntungamo district:

- i. The Chairperson LC1 Kyabukuju cell-Rubaare Town council welcomed the Chief Guest, officials from OPM, the District leaders and people from Rubaare TC for coming to share the success stories and challenges in Rubare TC and the district in general.
- ii. The Chairman LC 3 welcomed the Minister and informed the members that; Rubaare Town Council had six wards and twenty-six cells. That the attendance may not be big as expected due to the fact that Wednesday (scheduled day for the Baraza) was a market day and as such the locals were busy trading in Rubaare TC monthly market



- iii. The LC 5 Chairperson thanked OPM for organizing the Baraza which is a good accountability tool to the community. He further urged the technical staff of Rubaare Town Council to provide clarity of what has been done with the funds released during the Financial Year 2021/2022. He further requested that Ntungamo District should be included as one of the LGs under Rwenzori region because it also had some hard-to-reach areas.
- iv. The Hon. Minister noted that government had achieved a number of key milestones in Ntungamo including Upgrade of 13 HCIIIs to HCIIIs, renovations of Rubaare HC IV and Itojo hospitals, among others.

#### **4.10 Mukono district:**

- i. The mayor of Kasawo TC was delighted to host the Baraza and noted that Kasawo TC was a model Town Council and so as the entity, they pledge to deliver services to the people.
- ii. On that note, he informed the members of the developments that are and yet to be in Kasawo TC like the 1km tarmac road of worth 800 million, the 6km Gavun- Nsangi which had reached Kitale. He also noted that;
  - a) A water project worth 7 Billion was yet to be started by the Ministry of Water. The delays were alluded to lack of access to the hill that was meant to harbour the water tanks, but noted that a lasting solution had been found.
  - b) UNRA promised to commence works on the road that connects Kasawo TC to Seeta Namuganga by 2024.
- iii. The Sub County Chairperson of Kasawo Sub county requested the RDC to deliver the message on how delighted they are for the wonderful service delivery in the Kasawo SC, Mukono District and the Country at large. In addition, he
  - a) Appreciated the General Katumba Wamala for the great work he has done to the People of Kasawo. He also informed members that very soon, Kigogola HCII is to be elevated to HC III.
  - b) Requested that if possible, all LLG should receive a seed school.
  - c) Namalili and Ndese should be granted town board status.
  - d) Noted that only 2 of the 27 villages in the 4 parishes had electricity.
  - e) Nakatindiri bridge was in a poor state and the it required to be worked on
- iv. The District NRM Chairperson informed the Baraza that the roads of Kabimbiri, Kasawo, Ssemutto road would be worked on by 2024. In addition, he noted that
  - a) Was grateful to Gen Katumba Wamala and Hon Ssekitoleeko for granting the community chance to access and utilize the 6km road.
  - b) Kasawo SS that received a laboratory from the government through the Japan Government.

- v. The District Chairperson noted that Government had given 2 billion to work on bridge and the Nkoko – Kiterede road. He also thanked the Gen Katumba Wamala for the great work done. He noted that Kigogola HC 2 was to be elevated to HC III.
- vi. The Minister for General Duties in the Office of the Prime Minister, agreed with the idea of having the boarding sections at the public schools to enhance performance of learners. In addition, the Minister, addressed one of the reported incidents where the BOQs had a cost of UGX. 70 million for the marram and that on the contrary the funds had been used to buy some 4 places for provision of marram that was later found not suitable for the work. She directed the RDC jointly with other local leaders to follow up the matter and ensure that the funds are recovered in case the investigation process finds any mismanagement of public resources

*Rt. Hon. Justine Kasule Lumumba (middle) listens to the local leaders as they give in their remarks during the Baraza at Kasawo TC in Mukono District*



#### **4.11 Madi-Okollo District:**

- i. The District Chairperson advised civil servants who stay far from Work place to borrow a leaf from him who lives near his work station. In addition, he remarked as follows;
  - a) On boundary disputes: the chair stated that the land belongs to the people and they were best placed to indicate the boundaries.

- b) On Tendering Pawor Market: he noted that none of the bids from the local communities had met the minimum requirement or specification to win the tender.
  - c) Recruitment of new staff was restricted as government did not have sufficient financial resources.
  - d) Oleivu Community Primary School lacked budget allocations because whereas 10 school names had been forwarded to MOES for approval, only 9 were coded as such this was missed out.
  - e) The facilities at Pawor Seed Secondary School were not good condition for occupancy.
- ii. The Minister of State for Northern Uganda advised Civil Servants to pay close attention to all Government Programmes. The Minister also,
- a) Encouraged the Banks to reach out to the people and provide banking services to facilitate PDM transactions.
  - b) Advised the district to amend the format of data capture under PDM to indicate the number of women, youth, People with Disabilities, older persons, widows and orphans served. The technical staff must follow the format provided in the PDM guidelines.
  - c) Noted that Government phased out HCII, hence, the population should be guided on the health facility they should be advocating for
  - d) Implored each person to tirelessly pursue Government objectives irrespective of the different ideological and political affiliations, so that peoples' lives can be improved for a better Uganda.
  - e) Decried the late coming of district officials, many of whom arrived long after the presiding Minister.
- iii. In addition, the following arose during discussions;
- a) The time allotted to the Baraza was little and limited the local community for contribution. A significant proportion of the participants were left disappointed and bitter after being denied opportunities to contribute due to limited time.
  - b) Participants requested that the Baraza initiative should be maintained because it is a monitoring tool that portrays Government efforts to show her commitment towards improving services for better livelihood to the people.
  - c) It was requested that another Baraza should be held by the close of the FY2022/23 with full participation of the district leadership.

#### **4.12 Kayunga district:**

- i The team leader for Kayunga Regional Referral Hospital informed the Baraza that the hospital had been upgraded to a regional referral serving, over 06 districts and that the various services provided had greatly improved. He emphasized the need for SOPs amidst the Ebola and COVID 19 threat.

- ii The District Education Officer noted that the Education department had received UGX 21,017,995,961 in FY 2021/22 for salaries and capital developments including construction of classroom blocks, pit latrines, and supply of furniture that had been delivered in the various primary and secondary schools across the district
- iii The District Health Officer noted that in FY2021/22, the District Health Department received UGX 8,647,544,208 which was spent on staff salaries and capital development including construction of staff houses, maternity wards, equipping of health facilities, construction and upgrading of health facilities from Health Center IIs to IIIs and construction of pit latrines. That in addition, the district had received essential medicines and health supplies worth UGX 462,523,674 from National Medical Stores for public lower health facilities.
- iv The office for the District Engineer noted that under the Works Department, a total of UGX 474,977,663 was received in FY 2021/22 from the Uganda Road Fund (URF) towards maintenance of 16 roads. He noted that among these included UGX 75,729, 591 to Kayunga Town Council for the maintenance of urban roads. In addition, 11 roads received routine mechanized maintenance; and other works including drainage works and 13 roads opened under DDEG. Some of the challenges encountered by the works Department included lack of transport to facilitate road supervision; lack of good quality marram in the area; encroachment on road reserves; over loaded sugar cane trucks and heavy rains.
- v Under Water and sanitation, it was noted that water coverage stood at 75%; functionality at 88%; latrine coverage at 82% and hand washing facilities at 29.2%. The water department received UGX 1,046,694,792 with key projects being 08 hand boreholes, completion of Kitwe and Nakyesa water supply schemes, pumping test of a production well for Kitimbwa Water scheme, de-silting of Kitimbwa production well, procuring and installation of a control unit for Kitimbwa Water scheme. Some of the challenges facing water and sanitation in the District included vandalism and theft; limited funding; climate change; low ground water potential in Bbaale Constituency and poor quality of ground water.
- vi The production Officer noted that the production department had received UGX 2,800,768,175 during the FY2021/22 various agricultural inputs including and activities under the UGIFT micro scale irrigation project. Also reported was the status of the Parish Development Model with each of the 71 PDM SACCOs receiving UGX 32.3M.
- vii The Baraza was informed that the Community Development Services Department had received UGX 70,148,445 for sector grant; UGX 9,200,000 for UWEP operations; UGX 101,420,000 for UWEP, UGX 126,000,000 for PCA, UGX 100,250,000 for LRDP, UGX 576,862,000 for Sage and UGX 12,600,000 for PWDs.

#### **4.13 Kalangala district:**

- i. The RDC noted that Kalangala District still had a limited number of Government Secondary schools and students keep walking approximately 10 KMs to find the closest Government secondary school, including getting hindrances due to the limiting water transport challenges. In addition, the RDC further advised the local citizens to desist from use of small size fishing nets as this would depopulate the lake of the fish species.

- ii. The presiding Minister appreciated the District for the smooth implementation of the PDM which was expected to uplift the local people into the money economy. In addition, the presiding Minister;
  - a) Urged the District leadership to work together with the community to ensure success of this PDM through mobilization, sensitization, capacity building and technical guidance among others.
  - b) Requested leaders and communities to monitor and concern themselves with Government interventions and report any challenges or issues noted.

#### **4.14 Kaberamaido district:**

The Baraza in Kaberamaido was conducted on ?????? date at ???? venue and officiated by???? Hon. Minister

- i. The LC 1 Chairperson welcomed the participants and requested Government to tarmac the road to Kaberamaido T/C and also address the issue of water scarcity from Awoja River by the NWSA. In addition, the LC 1 requested Government to increase Security personnel in the Town Council, with the then team being overstretched.
- ii. The Mayor urged Government to fight the bureaucracy, corruption and delayed release of funds to the Local Governments. In addition, the Mayor;
  - a) Noted that some of the factors affecting service delivery included; Low staffing in the T/C (only 17 out of 53 staff positions are filled); Unstable IPFs; Discrimination in pay of Teachers (Science vs Arts); Low pay for Political Leaders; Low funding to LGs compared to the Central Government; Lack of funds for Physical Development Plan; Low water supply from Awoja River;
  - b) Requested that the District hospital needed an upgrade the big number of people its serving
  - c) There was need for the for Kuman People to meet and celebrate with H.E the President
- iii. The District Chairperson thanked the Government for constructing the longest water network in 2005 but informed the Minister that the current supply did not meet the increased demand. He urged Government to work on Okille Water supply plant to serve the people of Amolatar, Kaberamaido and Dokolo Districts. In addition, the Chairperson;
  - a) Requested Government to consider tarmacking Katile-Ochero road. The procurement has stalled for now a long time.
  - b) Requested the presiding Minister to fast track outstanding Cattle compensation
  - c) Noted that delayed finalization of the procurement process for Apekira Secondary School had led to return of funds to the treasury appropriated for the last FY, and that there was a likelihood that the UGX. 700 million allocated will also not be used within the financial year.

- iii) The Minister of State for Northern Uganda appreciated the District performance as per the LGMSD assessment which had improved from a rank of 132 in 2020, to 50 in 2021 attributed to improvement in management of services in health and Water and further made the following remarks;
  - a) She directed the District to prioritise filling the critical positions of the District Planner, District Engineer, District Natural Resources Officer, District Commercial Officer, Senior Land Management Officer, and Community Development Officers.
  - b) The Minister expressed concern that Kaberamaido DLG did not release 100% of the funds allocated to Natural Resources Department and Community Based Services department and directed the district leadership to ensure budget discipline.
  - c) Informed the participants about the launch of PDM on 26th February 2022 in Kibuku district by H.E. the President and encouraged the members to monitor its implementation.
  - d) Finally, directed that OPM and the district should organize more Barazas in other sub counties as it is critical that stakeholders and implementers of Government programmes get down to the local communities and assess themselves on the level quality and gaps in service delivery

#### **4.15 Dokolo district:**

The Baraza in Dokolo was conducted on Thursday 6<sup>th</sup> April 2023 at Dokolo Sub county and officiated by Hon. Grace Freedom Kwiwucwiny.

- (i) The Chairperson LC 1 welcomed everyone and highlighted,
  - a) Low payment of LC1s' ex gratia and prayed that it should be revised upwards
  - b) Made a plea for the Veterans that have not yet been paid their gratuity to be expedited.
- (ii) In his remarks, the Chairperson LC 3 welcomed everyone to the and appreciated the organizers for choosing Dokolo sub county for the Baraza.
  - a) He informed the meeting that main source of livelihood was agriculture with 90% of the population engaged.
  - b) The chairperson said the Sub county has 200 beneficiaries for SAGE, 12 groups for YLP, 05 groups for UWEP, and 06 groups for PDM highlighting the following challenges: (i) inadequate DDEG allocation; (ii) delayed release of PDM funds; (iii) low local revenue; (iv) discriminatory salary enhancement for civil servants; (v) poor roads in the sub county and lack of transport for workers.
  - c) He then recommended that PDM funds should be released quickly to support farmers, the YLP and UWEP beneficiaries should clear loan arrears.

- (iii) The Chairperson LC 5 welcomed the presiding Minister and the participants. He appreciated the government for supporting the district during Covid-19 pandemic and for rolling out PDM in the district. He highlighted the following challenges to service delivery in the district;
- a) Limited funding for road maintenance
  - b) Inadequate accommodation for teachers and health workers
  - c) Funds for Adeknino Seed Secondary School and Anyacoto Health Center were returned back to the consolidated fund and never re-voted.
  - d) Projects were not being completed on time because contractors had many other contracts.
  - e) Reiterated the issue of low pay for Local Council Leaders.
- (iv) The Resident District Commissioner (RDC) welcomed the Minister for Teso Affairs and thanked him for presiding over the Baraza. She also informed the public that Dokolo district had previously held online Barazas on radio stations and civil servants were expected to respond to the issues raised by the listeners.
- (v) The Area Member of Parliament welcomed the chief guest and also thanked the district and sub county for organizing the Baraza. In his remarks, the MP informed the gathering that one billion for roads has been passed by parliament for every district starting financial year 2023/2024 and made the following recommendations to the challenges earlier highlighted;
- More tractors needed in the district to support the farmers
  - Release the pending PDM funds, money for cattle compensation, and the funds for Adeknino seed and Anyacoto
  - Construct a processing plant for the farmers
- (vi) The Presiding Minister thanked the community of Dokolo for welcoming him to the district. He acknowledged that the issue of low payment for LC1s was a country wide issue that needed a common solution. He further highlighted the following;
- (a) Procurements should be initiated as soon as money is allocated instead of waiting for releases. and contractors who have not finished their work must not be paid.
  - (b) Reiterated the poor performance of Dokolo in the national assessment by OPM in Education and cross-cutting issues, attributed to weaknesses in; (i) appraisal for projects; (ii) Capacity building of staff; (iii) Recruitment of some critical positions; (iv) Projects completion.
  - (c) He guided as it is a Baraza norm, the responsible officers must tell the community what they received and how it was utilized. OPM and RDCs offices follow up on the issues accordingly.

#### **4.16 Isingiro district:**

The Baraza in Isingiro was conducted on 10<sup>th</sup> August 2023 at Kabingo Sub County headquarters and officiated by the Minister of State for Bunyoro Affairs in OPM Hon. Jennifer Kacha Namuyangu Byakatonda. The highlights include;

- (i) The Sub County LC III chairperson appreciated the people of Isingiro and in particular Kabingo Sub County for overwhelmingly voting NRM with over 99.5% in the 2021 elections. He further appreciated the RDCs effort in choosing his Sub County to host the Baraza for the year 2023 remarking;
  - (a) Appreciated the government's effort in upgrading Kabingo HC II to HC III and appreciated Hon. Rwamirama K. Bright State Minister for Animal Husbandry in MAAIF for spear heading coffee growing and production in the region.
  - (b) Expressed concern over reports that some PDM beneficiaries had received less money than their expectations. On this note she requested that the district leadership should follow up.
  - (c) Expressed concern about the LC1 chairpersons' meagre remuneration with a plea to revise upwards.
  - (d) Expressed appreciation of the UWA-Community-funds received annually, by Kabingo and other sub counties bordering Lake Mburo conservation area.
- (ii) The District Chairperson appreciated OPM for having organized the Baraza and made the following remarks;
  - (a) Acknowledged the team work exhibited among all the leaders right from LC1 to the district and pledged to maintain the first position attained in the LGMSD national assessment 2022.
  - (b) Recognized Kagarama Sub county chairperson's efforts against land grabbing in his sub county and implored other leaders in the area to do the same.
  - (c) Appreciated the Isingiro MPs forum for spearheading the Kagyera water supply system targeting 901 cells/ villages within the District. He further requested for tarmacking of Bukanga-Ntantamuki road and the construction of a District hospital.
- (iii) The RDC appreciated OPM and the presiding Minister for organizing the Baraza in Isingiro district with the following remarks;
  - (a) Expounded that the Baraza is an effective mechanism used in monitoring and accountability and the intention was to empower Communities to demand for quality services from their leaders.
  - (b) Appreciated government and development partners' efforts towards supporting refugee response interventions in the district, being one of the largest refugee-hosting local governments in the country.
  - (c) Indicated that the funds received from Central Government had been properly used for the intended projects.
- (iv) The presiding Minister saluted all participants and made the following remarks;
  - (a) Appreciated the District for being a host to the largest number of refugee settlements in both Nakivale and Oruchinga.



- (b) Encouraged the community to participate in monitoring government interventions objectively providing both positive and negative feedback to the district leadership.
- (c) Recognised that OPM has been conducting Barazas since 2009 and plans are underway to have such Barazas in every constituency, emphasizing that the purpose of the Baraza was not to witch hunt service providers but to improve service delivery.
- (d) Congratulated the district leadership upon Isingiro being ranked in the first position in the LGMSD 2022 national assessment and encouraged them to maintain this performance in subsequent assessments.
- (e) Appealed to the people of Isingiro to embrace the PDM which was launched by H.E the President on 26<sup>th</sup> February 2022 in Kibuku District; where she is the woman MP.

#### **4.17 Kyankwanzi district:**

The Baraza in Kyankwanzi was conducted on 27<sup>th</sup> June 2023 at Butemba Sub County. The Baraza was hosted and presided over by the RDC, Ms. Sharon Ankunda. The highlights include;

- (i) The Chairperson LC 1 of Kabagaya “A”, welcomed the participants and thanked OPM and the office RDC for holding the Baraza in his area. He expressed concern of the number in attendance attributing to weak mobilisation that had left out people who were not aware about it. He also raised the issue about the meagre remuneration of the LC1 chairpersons and requested the presiding Minister to escalate issue to cabinet.
- (ii) The Chairperson LC III noted the increasing demand for Barazas as a platform for the people to raise their concerns about the government programmes in the area and called upon OPM to ensure that all issues raised are addressed.
- (iii) The District Chairperson, thanked the Government of Uganda for all the services offered. He acknowledged that the District had received funds as appropriated and that implementation of activities was expected as per the approved work plans. In addition, the District Chairperson;
  - a) expressed disappointment at those that had not attended the Baraza despite regularly complaining about the implementation of government programmes. He gave the example of Kikonda –Bananywa road for which the community had erroneously thought that funding for the road works had been through fundraising by the local communities as opposed to the factual source that was Government of Uganda.
  - b) Noted that the LC 1 Chairpersons had received their remuneration
  - c) Noted that inadequate funding constrains service delivery to the dissatisfaction of the masses.
  - d) Decried the limited Human Resource at the district and requested for increased resource allocation.

- (iv) The Deputy RDC, thanked the Government of Uganda for decentralization of service delivery, which reduces Corruption and increases transparency. She noted that for the period under review, the District had constructed and upgraded schools and Health centres, stocked Drugs, and provided Safe and clean water.
- (v) The Area Member of Parliament for Butemba Constituency thanked the OPM for organizing the Baraza saying the more they get information, the more they are assisted when delivering at Parliament
- (vi) The Guest of Honour encouraged the people to also take part in monitoring the government projects. She indicated her preparedness to visit Sub counties to monitor and engage the communities. She also noted that Cattle theft had remained rampant and rallied the people to be vigilant.

#### **4.18 Kaliro district:**

The Baraza in Kaliro was conducted on 26<sup>th</sup> May 2023 at Buyinda Sub County. The Baraza was hosted the RDC and presided over Hon. Minister of State for Bunyoro Affairs, Hon. Jennifer Kacha Namuyangu Byakatonda who was standing in for the Hon. Minister Kasule Lumumba who was engaged with organizing the Namugongo Martyr's Day celebrations and Kyankwanzi NRM retreat.

Some of the notable guests in attendance included the Chairperson LC 1 of Nabiina Village, the CAO, Vice chairperson LC5 & DEC members, Hon Councillors, District officials, Chairperson LC3 Buyinda & Buyinda sub county staff. The highlights of the Baraza included the following;

- i. The LC 1 Chairperson Nabiina Village in his remarks;
  - a) Thanked the Government for the support and developing Buyinda sub county and particularly promoting Buyinda HCII to HCIII. He requested the government to upgrade this health center III to Health center IV because of the number of people from within and neighboring sub counties;
  - b) Thanked the Government for facilitating LCI Chairpersons with bicycles.
  - c) He commended Government for rolling out the Parish development model meant to uplift beneficiaries out of poverty;
  - d) He informed the Hon Minister that chairpersons of the new administrative units (new villages) created in 2018 had never been paid their ex gratia.
  - e) He informed the participants that schools had been opened for the second term. He therefore appealed to all members to take their children back to school in time; and
  - f) Noted that the environment was deteriorating very fast, appealed to all members in the meeting to plant trees and fruit trees for both eating and saving the environment and
  - g) Encouraged people to work, embrace government programmes that bring development not only to Kaliro but the country at large.

- ii. The Chairperson LC 3, in his remarks;
  - a) Thanked the government for raising the standards of living for the people of Kaliro especially in the Health and Education services
  - b) Expressed the need to grant Buyinda sub county a town council status cognizant of the speed at which the trading center was developing.
  - c) Acknowledged that whereas Buyinda sub county had started benefiting from the PDM program, some PDM SACCOs like, Namejje parish had not yet fully received all the PDM revolving fund, having received only Ushs. 32,000,000 and not Ushs. 57,000,000 like other parishes;
- iii. The Chairperson of Kaliro District Local Government in his remarks;
  - a) Thanked OPM for organizing the Baraza which acts as a check and balance and as prerequisite for every office duty bearer to give accountability for the money received and projects implemented. He called upon the members to listen carefully and later react to the presentations;
  - b) Noted that the Central Government had released the budget funds on time, enabling the district to implement many programmes and projects on time.
  - c) Appreciated that the recent creation of new administrative units at the Lower Local Government level had created opportunities for employment and extension of services to the people.
  - d) Thanked Government for elevating Health center IIs to Health center IIIs.
  - e) Informed the Hon. Minister that the administration block at the district headquarters was under construction.
  - f) He said the newly administrative units were not funded, citing 3 Town Councils of Bulumba, Nawaikoke and Namwiwa, while others like Buyinda have low funding.
  - g) He noted that some sub counties neither had Health centers IIIs nor Health center IIs and these included Nansololo sub county, Bulumba town council and Namwiwa sub county.
  - h) Indicated that some parishes did not have primary schools as per the Government Policy, mentioning Kiranga parish in Buyinda sub county.
  - i) The District only had just half a kilometer tarmac road.
  - j) He noted that the Government had promised to upgrade and tarmac the road from Buyende district via Nawaikoke to Pallisa District but up to now they were still waiting
  - k) He noted that some sub counties did not have secondary schools as per the Government Policy, citing Nansololo sub county, Buyinda sub county and Kisinda sub county and requested Government to consider these sub counties.
  - l) He indicated that the Government plan of evicting residents from wetlands and swamps was good but that there was need for alternatives to resettle the affected persons.

- iv. The RDC welcomed the presiding Minister and the participants. He also explained to members the importance of holding Barazas and their significance to service delivery. He therefore called upon the community members for reactions and positive criticism on the presentations of the day
- v. The Minister of State for Bunyoro Affairs in her remarks;
  - a) Thanked the RDC, Security team, LCV & DEC members, all political leaders, CAO & team, and all participants for coming and attending the meeting in large numbers.
  - b) Thanked Kaliro district for overwhelmingly voting President Yoweri Museveni and the NRM Government.
  - c) The Minister called upon the LC I Chairpersons to use the bicycles properly for better service delivery.
  - d) guided that LCI Chairpersons should hold monthly meetings and escalate outstanding issues to the district for redress.
  - e) On the issue of seed schools and Health center IIIs, the Minister emphasized the Government Policy of every sub county getting a seed school and a health center III for good service delivery. Informed participants that this policy was still being implemented.
  - f) On the issue of poor roads and lack of funding for roads equipment, the Minister informed the meeting that in FY 2023/2024, every district would get one billion shillings to work on the improvement of roads.
  - g) Called upon the community members to plant trees (forests) to save the environment and added saying that the trees have got many uses like timber cutting, burning charcoal, burning bricks and also solving landslides especially in hilly areas.
  - h) On the issue of wetlands and swamps, the Minister informed participants that the President had directed all district officials to ensure that people vacate wetlands, swamps and forests and settle like in 200metres away. She noted that for the case of Busoga, Kigezi and Bukedi sub regions, the President had pledged to visit these regions to find lasting alternatives and solutions to cater for those who would be affected by his directive.
  - i) On the PDM programme, the Minister assured participants that the money would be released on a quarterly basis and that each parish would get 107M before 30th of June 2023 and each parish to get 417M before the end of this Kisanja (2021-2026 NRM term of office). She called upon all members to prepare themselves to benefit from the PDM funds.
  - j) The Minister then read out the letter from the Minister General Duties in the Office of the Prime Minister, highlighting the following;
    - ✓ That Public servants should always give accountability to the public, monitor quality of work and value for money.
    - ✓ That Baraza meetings assesses quality and gaps in service delivery and guides in decision making.

- ✓ That Government was implementing the Parish Development Model to eradicate poverty; and emphasized that Parish Development Committees should be functional, mobilizing and sensitizing communities to participate in the program.
  - ✓ Informed the meeting that Kaliro had improved on performance of service delivery from 71 position to 31 position between 2021 and 2022 based on the OPM assessments. That some gaps were however identified during the assessment among which included; the failure to recruit the District Engineer, District Community Development Officer, Natural Resources Officer, Senior Accountant, appraisal of Health facility in charges, Head teachers of primary and secondary schools, delayed access on the pension payroll, sharing local revenue between the district and lower local governments among others.
- k) The Minister introduced the technical team from OPM in charge of Monitoring and Evaluation who also committed to register and present the issues raised to OPM office and share them with other relevant Ministries and would also follow up on these issues.

#### **4.19 Kibaale district:**

The Baraza in Kibaale District was conducted on 12<sup>th</sup> July 2023 at Bwamiramira Sub County. The Baraza was presided over Minister of State for Bunyoro Affairs, Hon. Jenipher Kacha Namuyangu Byakatonda and chaired by the RDC.

- i. The LC 1 Chairperson welcomed the presiding Minister, dignitaries and participants to Bwamiramira Sub county, and made the following remarks;
  - a) Thanked OPM for organizing a Baraza in his Sub county and urged the district to hold many more Barazas.
  - b) He was appalled by delayed release of funds by the Central Government.
  - c) Requested the Government to increase Security personnel in the Sub county and Kibaale District as a whole following the reported ADF attacks in the region.
- ii. The LC 3 Chairperson in his remarks;
  - a) Thanked the OPM Team, the District Officials, the CAO, and the Sub-Country Staff for organizing such a Baraza.
  - b) Urged Government to fight the bureaucratic inefficiencies that have bred corruption and delayed release of funds to the Local Governments
  - c) Outlined a number of issues affecting service delivery in the Local Government including; Budget cuts and delays in releasing the funds hence disorganizing 3rd quarter activities; unreliable Indicative Planning Figures; Discriminatory salary scales of Teachers (Science vs Arts); Low funding to LGs compared to the Central Government; and Lack of enough funds for implementation of the Physical Development Plan.
  - d) Noted the need for a government health facility in the Sub county

- e) Requested the Government to support the sub county with funds to set up their own sub county headquarters having purchased the land on which to construct
- iii. The District Chairperson, in his remarks;
- a) Welcomed all and thanked OPM Team, the District Officials, the CAO, and the Sub-Country Staff for organizing such a Baraza and honoring the invitation.
  - b) Thanked the Government for the good work its doing both economically and politically which had led to the district performing well.
  - c) Noted the for new road construction equipment the existent equipment was functioning sub optimally due old leading to unwanted delays in road works.
  - d) Noted that Kibaale district did not have a Government secondary school, which is affecting the education standards. In addition, he requested that every that a government owned primary school should be constructed in every sub county in the District in accordance with the Government policy. He said that out of the eleven sub counties in Kibaale district, only one was taken up by the Government (in Kyakazire Sub county).
  - e) Decried the low staffing levels in Kibaale District, with the lower local governments being most affected.
  - f) He informed the Minister that there were limited health facilities in Kibaale District and that three sub county have no any health facilities at all which is a big challenge for district leaders.
  - g) He informed the Minister that there are threats of ADF from different areas but he said that security is aware and the situation is under control he therefore called upon people to stay calm but also be vigilant.
- iv. The RDC in his remarks;
- a. Welcomed the Chief guest, Minister of State for Bunyoro Affairs and all requested OPM and the district to organize more Barazas in other sub counties.
  - b. Emphasized the need for timely accountability of the District resources and urged community to ask as many questions as possible from the technical team on how the funds appropriated to the LGs had been used.
- v. The Area MP in his remarks;
- a) Thanked OPM Team for organizing the Baraza and the Chief guest for sparing time and come to Kibaale District,
  - b) Informed the minister that the district has no police vehicle and that some police posts had been closed with no clear explanations which is a threat to the security of the district,
  - c) Noted the need for Ministry of Agriculture to be put in order because as the district they say it hasn't helped in anyway,
  - d) He also informed the minister that some of the firms contracted by the Government were not on ground, which had affected service delivery in the district.

- e) He noted that beneficiaries of the Emyooga and PDM were doing well but noted lack of funds to supervise the projects except for the technical staff. He proposed purchase of Motorcycles and fuel to help in the monitoring of Government projects.
  - f) He informed the Minister on the need to create a model of hands on activities and gave an example of PDM, where the idea of different groups returning money after two years was not fair since the long period would then limit other groups from benefiting from the programme,
  - g) Informed the Minister that Kibaale was facing serious challenges with staffing, and that majority of the LLGs were operating with minimal staff,
  - h) He concluded by calling for cooperation among leaders at Local Level and Members of Parliament saying that it is through team work that the district will be able to achieve what it is required of,
- vi. The presiding Minister, in her opening remarks, highlighted the following:
- a) The Minister thanked the RDC and His Deputy for the good plan of conducting the Barraza in the district.
  - b) noted that it was important for stakeholders and implementers of Government programmes, to reach the local communities and assess ourselves through their feedback on the level, quality and gaps in service delivery; as a means of enhancing the use of evidence to guide strategic decision making. It was for this reason that the OPM had been coordinating and mobilizing all partners at National, District and village levels for this vital cause for the last 10 years.
  - c) It was the government's desire to hold a Baraza in each constituency across the entire country at least once a Financial year; to ensure continuity of this accountability mechanism.
  - d) As stated by the previous speakers, the Government implements this Baraza program as a means of enabling the local community members to hold Government leaders accountable for the resources spent on public programs in their areas, have articulated as. Barazas were one of the most effective platforms for providing linkage between the peoples' knowledge of Government intentions, priorities, allocations and implementation progress, and the ability of communities to monitor the quality, timeliness and value for money of the interventions and services delivered.
  - e) guided that the presentations made by the technical team should always clearly indicate how Kibaale District was performing in the implementation of the PDM, especially what was planned, how much money was received, what was done with the money received and what had been prioritized for implementation in the financial year under review.
  - f) The Minister appreciated both the Technical and political leadership of Kibaale District for registering improvement in the recently disseminated Local Government Management of Service Delivery Performance Assessment conducted by OPM. She noted that Kibaale district had been ranked in the 12<sup>th</sup> position, which was an improvement from 21<sup>st</sup> in 2020 and 19<sup>th</sup> in 2021. She then advised both

technical and political leadership of the District to prioritise addressing issues leading to noncompliance so that they emerge winners always.

- g) A team comprising of technical officers from line ministries and OPM would be visiting the district during the month of August, to help with addressing the performance gaps and also preparing the district for subsequent assessment of Lower Local Governments.
- h) She implored participants to keenly follow the presentations of the day and objectively raise issues and questions wherever necessary, for actionable and trackable resolutions that would uplift service delivery in Kibaale district.
- i) The Minister requested the OPM and the Office of the RDC Kibaale to follow up all issues raised, including escalation to relevant line ministries; to ensure that strategic bottlenecks were eliminated; and that all policy issues that needed to be examined, revised and improved were addressed accordingly.

#### **4.20 Adjumani district:**

The Baraza in Adjumani District was conducted on 02<sup>nd</sup> of March 2022 at Adjumani Town Council. The Baraza was presided over by the Minister of State for Northern Uganda, Hon. Grace Kwiwucwiny and chaired by the RDC.

- i The LC 1 Chairperson welcomed everyone to Adjumani District and noted the need to immediately stop the ongoing wrangles between communities from the Acholi sub region and communities from the west Nile sub region. He also requested that any persons affected by the wrangles should be adequately compensated.
- ii The Mayor and the Town Clerk welcomed everyone to the Town Council and appreciated the leadership for choosing the area for the forum. The further hinted on the following key matters of concern:
  - a) There was uncertainty over ownership of investment assets on land voluntarily offered by communities for settlement of refugees.
  - b) There were no formal agreements signed between communities and OPM at the time the land was offered.
  - c) Land owners were promised a “token” as compensation in the initial agreements; but this wasn’t clarified.
  - d) LGs were pursuing full ownership of the land and the assets established on it by Government and partners
  - e) There was ongoing debate on Government compensating the land owners Vs community owning the investments after refugees relocate.
  - f) There was an eminent risk of the conflict and vandalism of the assets.
- iii The Minister and Chief Guest made the following remarks;
  - a) Noted that the OPM would undertake extensive consultations with all relevant consultations, to discuss the issues of HCs, schools, base camp offices where they planned to compensate the owners.



- b) Consultations would also include MPs of refugee hosting areas, and the cultural leaders (who led the discussions between Government and the land owners at the time the land was offered for refugees).
- c) Government would ensure that there were documented agreements signed for all similar arrangements in the future, clearly indicating modalities of change of ownership.
- d) Government would consider the option of compensating the land owners, to institutionalize ownership of the assets by the LGs.

#### **4.21 Pakwach district:**

The Baraza in Pakwach District was conducted on 20<sup>th</sup> July 2023 at Wadelai Sub county. The Baraza was presided over by the Minister of State for Northern Uganda, Hon. Grace Kwiyuwiny and chaired by the RDC.

- i) The LC 1 chairperson in his welcome remarks raised the following:
  - a) Highlighted the issue of inadequate resources for their ex gratia.
  - b) Non-involvement of the LCI Chairpersons in the PDM mobilization.
  - c) Charging of illegal fees for termly examinations and report cards by U.P.E Primary School Head Teachers.
- iii) The Chairperson LC V appreciated government for the Wadelai Irrigation in Wadelai sub county and highlighted the following challenges:
  - a) Significant drop in the local revenue.
  - b) The District had boundary issues with Madi-Okollo District Local Government.
  - c) Threats posed by the wild life such as the hippopotamus.
- iv) The RDC in his remarks noted that:
  - a) The Baraza that was being conducted was the first ever in Pakwach District.
  - b) Appreciated the Wanainchi involvement in monitoring government projects and demanding efficient service delivery.
  - c) He further appreciated government for the Wadelai irrigation scheme.
- v) The District Member of Parliament in her speech:
  - a) Appreciated government for the current peace and tranquility in the country.
  - b) Thanked the OPM for the first ever Baraza in Pakwach District and Wadelai Sub County.
  - c) She noted that the PDM had been embraced by the local people. However, value addition had remained a challenge since there was no electricity (National grid) in Wadelai.
  - d) Appreciated the government for the iron sheets that were given to the Religious and Cultural leaders.

- e) On Successful Government Projects implemented/being implemented in Wadelai Sub County, the MP noted that (i) Wadelai Seed Secondary had received government grant of UGX3.5 billion; (ii) Completion of Ora Bridge, (iii) installation and supply of electricity to various areas in Pakwach, and the PDM programme.
- f) She requested UNRA to tarmac one (1) kilometer on either side of Ora bridge so as to protect the bridge and also the road from Panyimur to Pakwach Town Council.
- g) On the other hand, the Hon. Member of Parliament requested government to consider supporting the fishing communities as a minority group in Pakwach which could increase local revenue.
- h) Mobilize the community to support the operations by UPDF on River Nile to ensure co-existence.
- i) Fast track the completion of the secondary canal for Wadelai irrigation scheme.
- vi) The chief guest and Minister of State for Northern Uganda Hon. Grace Freedom Kwiycwiny made the following remarks;
  - a) Appreciated the joint field work undertaken and requested that for all future Barazas, the team must visit selected projects prior to the general discussion. She noted that this would provide an insight of ongoing and completed projects to enrich the discussion.
  - b) Requested the District Leadership to always put their challenges in writing to the respective ministries and copy her in so that she could easily follow up with the relevant authorities.
  - c) Reminded the participants that under the UPE arrangements, uniforms and feeding are the responsibility of the parents/guardians.
  - d) Commended the excellent spirit of team work in Pakwach District Local Government that led to massive attendance of the Baraza.



*Hon. Minister (middle) conducting a participatory monitoring of public projects and facilities during the Baraza programme in Pakwach District. She is joined by Central & LG officials and other resource persons to receive a brief from the in-charge of Wadelai HC III: 20<sup>th</sup> July 2023*

#### **4.22 Kibuku district:**

The Baraza in Kibuku District was conducted on 27<sup>th</sup> July 2023 at Lwatama Sub county. The Baraza was presided over by Hon. Jenipher Kacha Namuyangu and chaired by the RDC

- i. The Chairperson LC I welcomed the chief guest and all the participants and thanked the government for the bicycles and for bringing the program of Parish Development Model meant to lift the people out of poverty.
- ii. The Chairperson LC III in his speech made the following remarks:
  - a) Briefed participants about Lwatama Sub County as having 22 villages and a population of 24,664 people, one health center II being elevated to HCIII status that FY, 39 boreholes with only one that was not functional and three government aided primary schools.
  - b) Expressed concern for lack of a secondary school which is contrary to the government Policy.
  - c) Further highlighted challenges in the sub county which included; limited staff (8 staff) at the H/CIII with an overwhelming number of patients, lack of electricity in the area, corruption in the PDM SACCO leadership, and lack of banking services in the district.
- iii) The Chairperson LC V made the following remarks;
  - a) Appreciated that there was a forum to critically look into service delivery issues and it acts as a check and balances for every office duty bearer to give accountability.
  - b) The RDC in her remarks;

Informed participants that the purpose of the Baraza was for the Wanainchi to ask for accountability of the resources appropriated to the district.

That their views arising out of the questions were to be escalated to the line MDAs therefore it was very crucial for them to ask the questions.
- iv) The chief guest in her remarks;
  - a) Thanked the RDC, Security team, LCV & DEC members, all political leaders, CAO & team, and all participants for coming and attending the meeting in

large numbers. She further thanked the RDC and her team for effective mobilization of participants.

- b) Congratulated Kibuku district upon attaining an 8<sup>th</sup> position in the LGMSD 2022.
- c) Emphasized that the purpose of the Baraza was to provide accountability on the grants provided by Government and come up with strategies to improve service delivery.
- d) Informed the meeting that Lwatama's road was in the process of being worked on by the Ministry of Works and Transport while other efforts were also in place to acquire an ambulance.
- e) On the PDM programme, she called upon all participants to prepare themselves to benefit from the PDM funds and that every beneficiary is entitled to get one (1) million.
- f) On the issue of moving long distances to access banking services, the Minister informed participants that Post Bank was piloting a system of wallet banking and therefore PDM beneficiaries would be able to start receiving money on their phones directly.
- g) Finally, she encouraged the participants to ask questions freely and requested the technical team to present their reports in detail and in the local language.

#### **4.23 Rukiga district:**

#### **4.24 Nwoya district:**

## 5. Lessons Learnt

- i. Community is appreciating and embracing the Baraza initiative as a tool for public accountability. This has increased demand for more Barazas in the various districts.
- ii. Barazas are becoming an effective consultative mechanism, that creates a platform for the local service delivery beneficiaries to make their contribution to the design and planning of government programmes and projects.
- iii. Involvement of OPM political leaders has an implication on the turn up of participants, the quality of accountability reports, quick and effective decision making.
- iv. The Barazas that are coordinated by OPM have suddenly triggered related Barazas by other actors (CSOs & CBOs) within the communities. There is need to monitor the locally conducted Barazas.
- v. On the other hand, the continued valued participation of Hon. Ministers, Members of Parliament, Development partners and other key policy makers has enabled them to obtain hands on rich experience on what goes on at the Barazas. It has also given them an opportunity to positively critique the Barazas and hence point out areas where they want Barazas to be improved to cause a positive impact on service delivery in the local communities.
- vi. The Members of Parliament have also used the Baraza as a tool for effective oversight and supervisory role and feedback from their constituents.
- vii. The overwhelming expression of interest in the Baraza model by various stakeholders not only in Uganda, but also from other countries and organizations across Africa and beyond. Before covid-19 pandemic, we could host delegations from Senegal, Burkina Faso, Yemen, South Africa, Benin, India, and Togo to come and understand / appreciate the concept of the Baraza Initiative.
- viii. The programme is highly empowering in terms of availing the otherwise inaccessible information to the citizens.

## 6. Achievements from Previously Conducted Barazas

- i. There was an effective consultative mechanism during the design and planning of government programmes and projects.
- ii. Follow up activity findings from previously conducted Barazas indicate that out of **876** issues raised during Baraza meetings conducted in the Development Initiative for Northern Uganda (DINU) outcome Districts and Municipalities between FY2020/2021 & FY2022/23, the analysis of progress of implementation of the recommendations indicates that<sup>4</sup>:
  - ✓ **18%** of the interventions against the 876 issues raised were acted on (completed).
  - ✓ **51%** are still work in progress (ongoing).
  - ✓ **1%** are those issues whose intervention was started on, but later on got stalled for different reasons including budget shortfall.
  - ✓ **30%** of the issues raised have received no action.<sup>5</sup>
  - ✓ The above statistical findings imply that the average rate at which the Baraza recommendations are being prioritised for implementation by the responsible MDAs & LGs has improved from **52%** in FY2017/2018 to **70%** (*18%+51%+1%*) in FY2022/2023.
- iii. There is increasing responsiveness by Government to the demands of the citizens,
- iv. There is increasing ownership of Government programmes & projects by the local communities; signified by the increased community participation and level of engagement and discussion.
- v. There is improved budget transparency especially the consistency between the financial data in the reports presented vis-à-vis OPM compilations from government financial (PBS, IFMS etc).
- vi. A paper presentation on the Baraza concept was made at the 11<sup>th</sup> AFREA conference held in March 2024, which generated significant debate and interest from various African countries e.g. Ethiopia, Ghana etc. to replicate the model in their countries. Additionally, engagements have commenced with South Africa to jointly design a hybrid model combining *Barazas* (Uganda) and *Imbizos* (South Africa) as a continental model.

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4 DINU Baraza implementation report (OPM, June 2023)

5 DINU Baraza monitoring & follow up report (OPM, 2023)

## **7. Challenges to the Baraza programme**

- i. Coordination related challenges including costs which have affected scheduling of Barazas and participation of key stakeholders including political leaders, technocrats and the host communities.
- ii. Limited visibility of the Barazas and their products, especially in the media space. (TV, Radio, print and social media).
- iii. At times, political sentiments emerge during Barazas, which may influence the tone, direction and outcome of the Baraza engagements.
- iv. Limited resource envelop to meet the high demand for Barazas across the country. The current budget can only allow for holding of 40 Barazas in a financial year, despite the Government commitment to annually hold a Baraza in each of the 5 Divisions of Kampala Capital City, the divisions of the 10 Cities across the Country, 146 Counties, 312 constituencies, 41 Municipalities, 580 Town councils, 353 Sub counties & 10,717 Parishes.
- v. Logistical challenges arising from the increased cost of living (without any corresponding budget allocations), which constrains key activities including mass mobilisation, media coverage, transport, among others.

## **8. Measures to address challenges**

- i. Designate Baraza focal point persons, in line MDAs, for the key Local Government function areas (*Health, Education, Water, Environment & Natural Resources, Local Economic Development, Lands, Finance & Budgeting, procurement, Roads/Works, Community Based Services, Trade & Industry, Tourism, Human Resource, Production & Marketing, Security*).
- ii. OPM should fast-track finalization and roll-out of the Web Based *e-Baraza* Tool so that it facilitates timely and seamless information sharing and escalation of issues raised during Barazas to relevant actors.
- iii. Strengthen Collaborations with media players (Uganda Media Centre, Ministry of ICT & NG, Government Citizen Interaction Centre-GCIC, UBC) to enhance visibility, dissemination and uptake of Barazas and their products. In addition, we should develop a robust communication strategy for the *Baraza programme*.
- iv. Increase budget allocations to allow for holding of more Barazas across the country in a given financial year, providing for media coverage, content creation and management.
- v. During Barazas, OPM should invite and facilitate a broader category of stakeholders including the Baraza MDA focal points; LC III chairpersons / Mayors and Sub county chiefs / Town Clerks, among others.
- vi. Review the RDCs' facilitation for Baraza logistics to match the increased numbers of participants.

- vii. RDCs' facilitation for publicity, community mobilisation / sensitisation and local government coordination shall be increased from the current UGX. 5,000,000/= to UGX. 6,000,000/=.
- viii. OPM shall continue to involve other stakeholders i.e. Ministers, Members of Parliament, Development partners, Sector experts, Civic, Religious, Opinion & Cultural leaders in the Baraza meetings and shall regularly keep communicating to them the progress of implementation of the programme purposely to get their input.
- ix. The Baraza Initiative as a monitoring tool shall be used to fast-track public investments at Constituency level, Sub county and Parish levels and this shall be executed through:
  - Creation of an effective environment for the local community to engage with the public service providers on quarterly basis (Participatory Monitoring of Results),
  - Ensuring routine follow up and spot monitoring of Government projects up to the Parishes.
- x. The Baraza programme media publicity and visibility Budget shall be increased from the current meagre 660,000/= to substantial amount,
- xi. As part of the coordination mechanism, OPM shall make rigorous communication to the area Ministers, Members of Parliament, Local Government and Lower Local Government leaders and other key stakeholders and further confirm through phone calls and SMSs.
- xii. OPM is also coming up with a Web Based *e-Baraza* Tool that shall manage all Baraza information to enable issues raised be easily escalated to the MDAs and sectors for prompt action and follow up.
- xiii. OPM shall prioritize / intensify monitoring and follow up activities to assess the progress status of implementation of the Baraza recommendations.

## 9. Conclusion

- i. The Community Based Monitoring Tool (*Baraza Programme*) continues to attain the objectives. Barazas are a means of strengthening the decentralization policy and democratization process. It is an effective community mobilization and empowerment strategy that enhances effective Citizens' participation and involvement in the National development and Decision making processes,
- ii. The Barazas that have so far been conducted between the Financial year period FY2021/2022 & FY2022/2023, have been a result oriented measure and corrective strategy to enhance public trust, enhance Government's responsiveness, rebuild Government's popularity and image.
- iii. In a special way therefore, OPM appreciates Hon. Grace Freedom Kwiyucwiny, Hon. Alice Kaboyo, Hon. Kenneth Ongalo Obote and Hon. Jenipher



Kacha Namuyangu for joining the Rt. Hon. Minister for General Duties to spearhead and preside over the different Baraza meetings that were conducted in the thirty-two (32) Districts and Local Governments between the Financial years 2021/2022 and 2022/2023.

- iv. We shall be implementing more Baraza activities as well as carrying out routine follow up to assess the progress of intervention on the recommended actions during the subsequent Financial years. The purpose is to effectively make a fair contribution to the NDP 3 implementation targets and the SDGs overall slogan of *leaving no one behind*.

## **10. Way forward for The Fy2023/2024**

- i. OPM shall continue to develop comprehensive work plans to implement Barazas in the Country.
- ii. OPM shall continue to coordinate multi-sectoral follow-up activities on the status of implementation of the Baraza recommendations and agreed actions so as to update the different Government Performance Reports and enhance evidence based decision making.
- iii. The Media shall be exhaustively engaged.
- iv. Emphasis shall be on lobbying and advocating for more adequate funding of the Baraza programme.

## 11. ANNEX 1: Key Emerging Issues, Recommendations & Interventions Status

### 11.1 Serere District Emerging Issues

#### EDUCATION

ISSUE	RECOMMENDATION/ RESPONSES	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Some schools like Bugondo P/S had not benefitted from Government infrastructure programmes.	<ul style="list-style-type: none"> <li>▪ Bugondo P/S received Desks from the District.</li> <li>▪ The school has since</li> </ul>	<b>DEO</b>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> </ul>	
Delayed payment of some teachers' salaries.	<ul style="list-style-type: none"> <li>▪ To be paid after HR has updated the payroll.</li> </ul>	<b>HR</b> <b>DEO</b>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> <li>• Public service standing orders</li> </ul>	
Delayed coding of some schools which have been in existence for more than five years.	<ul style="list-style-type: none"> <li>▪ Submit the affected schools to the MoES for coding.</li> </ul>	<b>CAO</b> <b>DEO</b>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> </ul>	
Some teachers were being transferred with no replacement.	<ul style="list-style-type: none"> <li>▪ Teachers were posted unless they did not report.</li> <li>▪ The issue should be followed up.</li> </ul>	<b>DEO</b> <b>RDC</b>	<ul style="list-style-type: none"> <li>• The Local Government Act</li> <li>• The Decentralisation Policy</li> </ul>	
Need for iron sheets to roof classrooms at Atirir and Amongolem Primary Schools.	<ul style="list-style-type: none"> <li>▪ The DLG should study the needs of these schools and write to the line Ministries for support.</li> </ul>	<b>DEO</b> <b>MOES</b>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> <li>• The Local Government Act</li> <li>• The Decentralisation Policy</li> </ul>	

<b>ISSUE</b>	<b>RECOMMENDATION/ RESPONSES</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
There is no seed school nor a tertiary institution in Bugondo S/C.	<ul style="list-style-type: none"> <li>The DLG should work with MoES to have one as per the Government policy.</li> </ul>	<p><b>DEO</b> <b>MoES</b></p>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> </ul>	

#### **HEALTH**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Misreporting where it was reported that no maternal death had been registered yet the community has been burying mothers and some die while giving birth.	<ul style="list-style-type: none"> <li>It is possible that the person died outside the financial year under review. The report was for FY 2021/22.</li> </ul>	<p><b>DHO</b></p>	<ul style="list-style-type: none"> <li>Public Health Act 2022</li> </ul>	

#### **ROADS/WORKS**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Failure to create offshoots when working on the roads.	<ul style="list-style-type: none"> <li>It's because people don't want water to be diverted to their land.</li> </ul>	<p><b>DE</b></p>	<ul style="list-style-type: none"> <li>The road Act 2019</li> </ul>	
Failure to put marrum on the roads after leveling.	<ul style="list-style-type: none"> <li>Focus is on mechanized maintenance due to budget limits.</li> </ul>	<p><b>DE</b> <b>URF</b></p>	<ul style="list-style-type: none"> <li>The road Act 2019</li> </ul>	

## WATER AND SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Some primary schools like Olobai and Agule primary schools do not have a water source.	<ul style="list-style-type: none"> <li>Prioritize water sources for these primary schools and communities around.</li> </ul>	DWO	<ul style="list-style-type: none"> <li>The National water Policy 1999</li> </ul>	
The water tank in Toror was left to waste and water flowing; causing more harm on the road.	<ul style="list-style-type: none"> <li>Procurement of metallic pipes to replace plastic is ongoing and should be fast tracked.</li> </ul>	DWO	<ul style="list-style-type: none"> <li>The National water Policy 1999</li> </ul>	
Clarification on whether the water for irrigation project in Owii village was for an individual or the community.	<ul style="list-style-type: none"> <li>The irrigation project is for the community and 20 people had expressed interest.</li> </ul>	DWO	<ul style="list-style-type: none"> <li>The National water Policy 1999</li> </ul>	

## PRODUCTION/OWC

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The extension staffs were not offering services in the villages.	<ul style="list-style-type: none"> <li>Every LLG unit has an officer or Asst. officer to help farmers and there is need for close supervision.</li> </ul>	DPO	<ul style="list-style-type: none"> <li>National Agriculture Policy (NAP)</li> </ul>	
Failure to present any crop production statistics for Serere district.	<ul style="list-style-type: none"> <li>The crop production statistics were available although not in the presented report.</li> </ul>	DPO	<ul style="list-style-type: none"> <li>National Agriculture Policy (NAP)</li> </ul>	
Charging some money for vaccinating their animals.	<ul style="list-style-type: none"> <li>Farmers are required to co-fund some Government Programmes.</li> </ul>	DPO	<ul style="list-style-type: none"> <li>National Agriculture Policy (NAP)</li> </ul>	

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Non functionality of the slaughter slab in Apapai.	<ul style="list-style-type: none"> <li>▪ The DLG should establish the missing components and make it functional.</li> </ul>	<b>DPO</b>	<ul style="list-style-type: none"> <li>• National Agriculture Policy (NAP)</li> </ul>	
Abandoned projects and/or facilities like; Ocapa, Bugondo and Kidetok Agro-Processing facilities, Mugarama and Kagwara Fish handling facilities; among others.	<ul style="list-style-type: none"> <li>▪ The DLG should establish the reasons why the facilities have been abandoned in consultation with beneficiaries to get amicable and sustainable solutions.</li> </ul>	<b>DPO</b>	<ul style="list-style-type: none"> <li>• National Agriculture Policy (NAP)</li> </ul>	

#### **TRADE AND COMMERCE**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Groups being charged money for certificates.	<ul style="list-style-type: none"> <li>▪ Continue to sensitize communities on the purpose of paying registration fees.</li> </ul>	<b>DCDO</b> <b>DCO</b>	<ul style="list-style-type: none"> <li>• Trade (Licensing) (Amendment of Schedule) Instrument, 2017</li> </ul>	

## SOCIAL DEVELOPMENT/COMMUNITY

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The Parish Chiefs were not being seen in their respective parishes.	<ul style="list-style-type: none"> <li>Parish Chiefs were allocated in each and every parish. Need for close supervision.</li> </ul>	<p><b>DCDO</b> <b>PDM FPP</b></p>	<ul style="list-style-type: none"> <li>The Local Governments (Amendment) Act, 2005</li> <li>PDM guidelines</li> </ul>	
Some people were not entered into the PDM Information System and what were they planning to have those people captured.	<ul style="list-style-type: none"> <li>Data clerks were sent to collect data but if one missed, he/she should be entered by the Parish Chief of the area.</li> </ul>	<p><b>DCDO</b></p>	<ul style="list-style-type: none"> <li>The Local Governments (Amendment) Act, 2005</li> <li>PDM guidelines</li> </ul>	
No percentage of money was allocated to elders under the Emyooga Programme.	<ul style="list-style-type: none"> <li>The program was designed to fit all categories of people based on their talent and interest.</li> </ul>	<p><b>DCDO</b> <b>MoGLSD</b></p>	<ul style="list-style-type: none"> <li>The Local Governments (Amendment) Act, 2005</li> <li>PDM guidelines</li> </ul>	
Women group in Olobai not benefitting from UWEP.	<ul style="list-style-type: none"> <li>There was a group benefitting chaired by Ms. Asio Christine (0779066444).</li> </ul>	<p><b>DCDO</b></p>	<ul style="list-style-type: none"> <li>The national equal opportunities policy of July 2006</li> </ul>	

## ENVIRONMENT NATURAL RESOURCES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Rampant encroachment of Serere wetlands.	<ul style="list-style-type: none"> <li>The technical team should work with the political leaders to sensitize people out of the wetlands.</li> </ul>	<p><b>DNRO</b></p> <p><b>NEMA</b></p>	<ul style="list-style-type: none"> <li>National Environment Act, 2019</li> </ul>	

### CROSSCUTTING ISSUES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Serere district LG was said to be losing about 150 acres of land to one Mr. Omat who took the district administration to court in Soroti over the said land. Due to lack of money to hire a competent and committed lawyer, the DLG lost the case and was ordered to pay UGX. 300 million in compensation to Mr. Omat.</p> <p>Secondly, the entire village (community) of Otaba that has lived on that land for years was also facing eviction threats by Mr. Omat.</p>	<ul style="list-style-type: none"> <li>The Minister of State, Teso Affairs, Hon. Dr. Clement Kenneth Ongalo Obote (chief guest) tasked the district administration to submit 3 copies of a report on the issue to his office for immediate follow up with the responsible line Minister.</li> <li>He also guided participants that the Court could be right depending on the evidence provided to it and therefore Government would come in to assess the issue and help to resolve it amicably.</li> </ul>	<p><b>CAO</b></p> <p><b>LC V</b></p> <p><b>MINISTER-TESO</b></p> <p><b>MOLHUD</b></p> <p><b>OPM shall Follow up</b></p>	<ul style="list-style-type: none"> <li>The Land Amendment Act 2010</li> </ul>	

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Continuous decline in performance by Serere district based on the Office of the Prime Minister annual Local Government Performance Assessment. For example, the district's rank in the national Local Government Assessment Report by the Office of the Prime Minister declined from No.135 in 2021 to No.146 in 2022 out of 154 assessed Local Governments.</p>	<ul style="list-style-type: none"> <li>▪ Recruit and fill the vacant critical positions at the district like: The District Planner, District Engineer, District Natural Resources Officer, District Commercial Officer, District Education Officer, District Health Officer, Assistant DHO Environment Health, Principal Internal Auditor among others.</li> <li>▪ Develop and implement a Performance Improvement Plan</li> </ul>	<p><b>CAO</b> <b>DSC</b> <b>MOLG</b></p>	<ul style="list-style-type: none"> <li>• The Local Governments (Amendment) Act, 2005</li> </ul>	



## 11.2 Rukungiri District Emerging Issues

### EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Teachers reach at schools late because they come from far due to lack of accomodation	<ul style="list-style-type: none"> <li>Accommodation for teachers should be prioritized.</li> </ul>	<b>MOE&amp;S</b> <b>LG</b>	<ul style="list-style-type: none"> <li>Education (Pre-Primary, Primary and Post-Primary) Act, 2008</li> </ul>	
Inadquate sports funding	<ul style="list-style-type: none"> <li>Increase funding for the sports sector.</li> </ul>	<b>MOE&amp;S</b>	<ul style="list-style-type: none"> <li>Education (Pre-Primary, Primary and Post-Primary) Act, 2008</li> <li>The National Sports Act 2023</li> </ul>	
Low water coverage in most schools	<ul style="list-style-type: none"> <li>Water facilities should be established in all schools.</li> </ul>	<b>MOW&amp;E</b> <b>MOE&amp;S</b>	<ul style="list-style-type: none"> <li>The National Water Act 1995</li> </ul>	
There are several cases of LGBT-Gay / homosexual movement that has already been reported in some schools in the Municipality	<ul style="list-style-type: none"> <li>The local leaders must start sensitization and campaigns against homosexuality movement.</li> </ul>	<b>RDC</b> <b>MAYOR</b> <b>DPC</b> <b>Municipal HO</b>	<ul style="list-style-type: none"> <li>The Anti-Homosexuality Act, 2023</li> </ul>	

	<ul style="list-style-type: none"> <li>Further, it was resolved that any school or institution that shall be found involved in promoting gay activities, shall with immediate effect be closed.</li> </ul>	<b>District HO</b>		
Limited funding to special need education institutions such as; Nyakibare, Kitazigurukwa among others	<ul style="list-style-type: none"> <li>Increase the funding to the special needs education schools</li> </ul>	<b>MOE&amp;S</b>	<ul style="list-style-type: none"> <li>Education (Pre-Primary, Primary and Post-Primary) Act, 2008</li> </ul>	

#### WORKS & TRANSPORT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
A lot of sand mining along the road sides which is damaging most roads in Rukungiri District	<ul style="list-style-type: none"> <li>The local leaders must fight these damaging activities immediately</li> </ul>	<b>RDC</b> <b>MAYOR</b> <b>DPC</b> <b>District Engineer</b>	<ul style="list-style-type: none"> <li>The Roads Act, 2019</li> </ul>	
The road equipment most often lacks maintenance	<ul style="list-style-type: none"> <li>The terrain of Rukungiri is unreliable in the event that there is bad weather therefore, maintenance of the road equipment must be well funded</li> </ul>	<b>MOW&amp;T</b> <b>UNRA</b>	<ul style="list-style-type: none"> <li>The Roads Act, 2019</li> </ul>	

	<ul style="list-style-type: none"> <li>The LG should also rejuvenate “<i>bulungi bwasi</i>” operations</li> </ul>			
Lack of security lights in the southern division of the Municipality	<ul style="list-style-type: none"> <li>The lights should be installed</li> </ul>	<b>MOE</b> <b>UMEME</b>	<ul style="list-style-type: none"> <li>The Electricity (Amendment) Act, 2022</li> </ul>	
Most of the roads were rehabilitated using hard-core instead of proper murrum	<ul style="list-style-type: none"> <li>The roads should be re-filled with pure murrum</li> </ul>	<b>MOW&amp;T</b> <b>UNRA</b>	<ul style="list-style-type: none"> <li>The Roads Act, 2019</li> </ul>	
For two years the Rwakabengo-Southern division road is abandoned	<ul style="list-style-type: none"> <li>The roads should be re-embarked on</li> </ul>	<b>MOW&amp;T</b> <b>UNRA</b>	<ul style="list-style-type: none"> <li>The Roads Act, 2019</li> </ul>	

## HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Poor infrastructure at Rwakabengo HC 3 which include; the wards, mortuary,	<ul style="list-style-type: none"> <li>Need for revamping the infrastructure at Rwakabengo HC 3 which include; the wards, mortuary,</li> </ul>	<b>RDC</b> <b>MAYOR</b> <b>DPC</b> <b>District Engineer</b>	<ul style="list-style-type: none"> <li>Public Health (Amendment) Act, 2023</li> </ul>	
Rukungiri HC IV should be remodeled to enhance effectiveness	<ul style="list-style-type: none"> <li>Reduce on drug stock-out</li> <li>Revamp the mortuary</li> </ul>	<b>MOH</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>Public Health (Amendment) Act, 2023</li> </ul>	

## COMMUNITY DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
There is poor attendance to community meetings	<ul style="list-style-type: none"> <li>Local leaders must sensitize the community</li> </ul>	<b>RDC</b> <b>MAYOR</b> <b>DPC</b> <b>DCDO</b>	<ul style="list-style-type: none"> <li>The Local Governments (Amendment) Act, 2005</li> </ul>	
There is poor recovery of funds from the SACCO members this is because many misconceive the presidential donations as “ <i>political hand-shakes</i> ”	<ul style="list-style-type: none"> <li>Local leaders must sensitize the beneficiaries</li> </ul>	<b>RDC</b> <b>CAO</b> <b>Commercial Officer</b>	<ul style="list-style-type: none"> <li>The Local Governments (Amendment) Act, 2005</li> <li>PDM guidelines</li> </ul>	
Delayed operationalization of the PDM funds	<ul style="list-style-type: none"> <li>Government must expedite the full-scale operationalization of the PDM</li> </ul>	<b>MOLG</b> <b>Commercial Officer</b>	<ul style="list-style-type: none"> <li>The Local Governments (Amendment) Act, 2005</li> <li>PDM guidelines</li> </ul>	
Lack of children remand / rehabilitation homes for the many errant children in Rukungiri	<ul style="list-style-type: none"> <li>Government must establish remand / rehabilitation homes for the errant children (community centers)</li> </ul>	<b>MOGL&amp;SD</b> <b>CDO</b>	<ul style="list-style-type: none"> <li>The Children Act Amendment 2016</li> </ul>	

The participants requested that more support should be given to PWDs	<ul style="list-style-type: none"> <li>It was reported that so far 500 PWDs were given eye glasses at Kebisoni hospital and that more relief items are in the offing</li> </ul>	<b>MOGLSD</b> <b>CDO</b>	<ul style="list-style-type: none"> <li>Persons with Disabilities Act, 2020</li> </ul>	
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#### AGRICULTURE / OWC

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
The Hailstones destroyed various plantations in Rukungiri	<ul style="list-style-type: none"> <li>Government should plan to rehabilitate / provide relief to the victim</li> </ul>	<b>OPM-Disaster &amp; Relief management</b>	<ul style="list-style-type: none"> <li>National Disaster Management (Amendment) Act 2021</li> </ul>	
Misuse and abuse of illegal drugs such as; opium, Marijuana and local Brew have stampeded most OWC programmes including promoting idleness of most energetic youths	<ul style="list-style-type: none"> <li>Regulate the brewing and consumption of local Brews –Alcohols</li> </ul>	<b>RDC</b> <b>DPC</b>	<ul style="list-style-type: none"> <li>The National Alcohol Control Policy 2019</li> </ul>	
Irregularities in the procurement and distribution of most OWC inputs including seeds	<ul style="list-style-type: none"> <li>Let PPDA be involved from start to end and let the local authority monitor the distribution of inputs to alleviate the irregularities</li> </ul>	<b>RDC</b> <b>CAO</b> <b>DPC</b>	<ul style="list-style-type: none"> <li>The NAADS guidelines</li> </ul>	

## WATER SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Most schools in Rukungiri still lack water facilities	<ul style="list-style-type: none"> <li>Government should plan to establish water facilities including boreholes in all schools in Rukungiri</li> </ul>	<p><b>MOWE</b> <b>NWSC</b></p>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	
Despite the 54Billion provided for Kahengye water project, the water crisis in the area has persisted with pipes rotting and needing repairs	<ul style="list-style-type: none"> <li>The local leaders led by the District and Municipal Water engineers should follow up on this issue</li> </ul>	<p><b>RDC</b> <b>LC V</b> <b>CAO</b> <b>Water Engineers</b></p>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	

## ENVIRONMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Too much illegal construction that mostly happens during the night	<ul style="list-style-type: none"> <li>Strengthen the Municipal enforcement team</li> </ul>	<p><b>Municipal Clerk</b> <b>DPC</b></p>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	
The Environment department budget is underfunded and this curtails most of the regulatory activities	<ul style="list-style-type: none"> <li>The budget should be increased for effectiveness</li> </ul>	<p><b>MOWE</b> <b>NEMA</b></p>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	
Cleanliness within the Municipality is not adequate due to abandoned rotting garbage	<ul style="list-style-type: none"> <li>There is need to improve on garbage collection</li> </ul>	<p><b>City Clerk</b> <b>Municipal EO</b></p>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	

	<ul style="list-style-type: none"> <li>The garbage collection vehicle should be maintained</li> <li>Devise ways to increase revenue collection</li> <li>LG should make Bylaws</li> </ul>			
Most of the swamps in Rukungiri have been invaded by the local community	<ul style="list-style-type: none"> <li>It was resolved that the local authority must continue to stop the culprits</li> </ul>	<b>NEMA</b> <b>RDC</b> <b>DPC</b>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	

#### ENERGY

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
There are no security lights in the southern division of the Municipality are	<ul style="list-style-type: none"> <li>The lights should be installed</li> </ul>	<b>MOE</b> <b>UMEME</b>	<ul style="list-style-type: none"> <li>The Electricity Connections Policy 2018</li> </ul>	
The Rural Electrification programme has continued to leave out town outskirts	<ul style="list-style-type: none"> <li>The town outskirts should also be considered for the Rural Electrification programme</li> </ul>	<b>MOE</b> <b>UMEME</b> <b>REA</b>	<ul style="list-style-type: none"> <li>The Electricity Connections Policy 2018</li> </ul>	



### 11.3 Ntungamo District Emerging Issues

#### SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Rubaare Town Council tax owners' association did not benefit in Emyooga due to bureaucracy.	The CDO should ensure sensitization of the community on the available G.O.U projects so that these projects reach out to the intended beneficiaries  There is need for CAO and the technical team to probe further on this issue.	CAO CDO MGLSD LCV	<ul style="list-style-type: none"> <li>The National Equal Opportunity Policy</li> <li>The Uganda Gender Policy 2007</li> </ul>	
Delay in receiving of PDM funds by the respective SACCOS	The district chairperson clarified that no PDM SACCO had started utilizing PDM funds. However, further investigations need to be carried out.	CAO and District technical team LCV MOLG	<ul style="list-style-type: none"> <li>The National Equal Opportunity Policy</li> <li>The Uganda Gender Policy 2007</li> <li>PDM guidelines</li> </ul>	
No school for the disabled persons in Rubaare Town Council	The district leadership and technical staff should escalate this issue in writing to the MoES.  Consider soliciting for donor funding to support construction of the school for disabled persons	CAO and District technical team LCV MOLG MOES	<ul style="list-style-type: none"> <li>The Persons with Disability Act 2020</li> </ul>	

## EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Rubare secondary school does not have means of transport, Computer Laboratory, No science laboratory, needs 6 class rooms and teachers houses due to the high student enrollment	Request the MOES through an official communication to provide additional resources to cater for equipment of the school.  Consider reprioritization within district budget in order to fund the equipping of Rubare SSS	CAO and District technical team LCV MOLG MOES	<ul style="list-style-type: none"> <li>The Education (pre-primary, primary and post-primary) Act, 2008</li> </ul>	

## HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Inadequate hospital supplies such as drugs for other diseases like diabetes, high blood pressure which get depleted very fast.	The health facilities need to adequately plan for the rightful stock of drugs needed based on the demand and prevailing circumstances in the communities.  In case of drug shortages, the CAO and the relevant technical staff in the health department should inform the	CAO DHO Health In-charges MOH NMS	<ul style="list-style-type: none"> <li>The Education (pre-primary, primary and post-primary) Act, 2008</li> </ul>	

	relevant authorities to supply the required drugs.			
Poor attitude and continuous absenteeism from duty of the health workers working in the health facilities	Create and enforce an employee's attendance policy. Report continuous absentees for further disciplinary action.  Continuous Professional Development (CPD) trainings should be issued to ensure workers are trained on better communication skills	<b>HRO</b> <b>DHO</b> <b>CAO</b>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> </ul>	

## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Lack of a Fence for Rubare HC IV	This should be planned for and prioritized in the workplan of the health facility	<b>DHO</b> <b>Health facility In-charge</b>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> </ul>	
Rubaare HCIV has no mortuary,  Nyanga HCIII equipment have not yet delivered and drugs are little compared to the patients.	This should be taken up by the health department and reprioritized in the department workplan  Nyanga HCIII equipment have already been procured and will be delivered by end of April 2023	<b>CAO</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> </ul>	

Inadequate testing reagents at the hospital, like for carrying out HIV, Malaria, Diabetes, Typhoid tests among others.	The health facilities need to adequately plan for the rightful stock of testing reagents needed based on the demand	<b>MOH / NMS</b> <b>CAO</b> <b>DHO</b> <b>Health In-charges</b>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> </ul>	
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#### 11.4 Mukono District Emerging Issues

##### EDUCATION

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
The DEO presentation indicated that a single Toilet had costed government UGX. 30,000,000/=	Participants requested that the BOQs should be clearly examined before the project cost accountability can be retired. The material quality should also be checked if it is commesurate with the total cost	<b>MOES</b>	<ul style="list-style-type: none"> <li>The Education (pre-primary, primary and post-primary) Act, 2008</li> </ul>	
It was also reported that the entire Kasawo region does not have a Secondary school	Government should establish a Secondary school in the area – A SEED Secondary school shall be best option	<b>MOES</b>	<ul style="list-style-type: none"> <li>The Education (pre-primary, primary and post-primary) Act, 2008</li> </ul>	

## HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The upgrading of most Health centers in the District is long overdue	Government should upgrade Kitovu HC III to HC IV	MOH	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>Health Sector Strategic Plan</li> </ul>	
There is understaffing in the health sector in Mukono District and the DHO attributed this to lack of the DSC	Government should constitute the DSC and ensure that the staffing gaps are covered	MOH MOLG CAO	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>Health Sector Strategic Plan</li> </ul>	
VHTs in the villages/ cells are not being prioritised and are requesting for their facilitation from Government	Government should remunerate the VHTs for good service delivery	MOH CAO DHO	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>Health Sector Strategic Plan</li> </ul>	

## HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The brands of health drugs delivered to the District is always not what the	Government should first carry out an assessment on drug	MOH	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>Health Sector Strategic Plan</li> </ul>	

community would require. Most people require drugs for Non Communicable Diseases	requirement before delivery (demand driven)		<ul style="list-style-type: none"> <li>• The National Health Policy 2010;</li> <li>• Health Sector Strategic Plan</li> </ul>	
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## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The access of the PDM fund has become a myth in the area despite funds having been delivered by Government	The local leaders should expedite the PDM fund access process	<b>PDM coordinator</b>	<ul style="list-style-type: none"> <li>• PDM guidelines</li> </ul>	

## WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Kitovu –canon road was worked on but the local community contributed Fuel for the works	Government should ensure that the rest of the roads that need revamping are included in the workplan to avoid similar situations of burdening local citizens	<b>CAO District Engineer</b>	<ul style="list-style-type: none"> <li>• The Road Act 2019</li> <li>• UNRA Regulations 2017</li> </ul>	
The participants reported that the Chiefs and other accounting officers are no longer displaying disbursed funds on notice boards	Road Funds and any other funds must be displayed on notice boards for transparency purposes	<b>CAO / Town Clerks SASs / Chiefs</b>	<ul style="list-style-type: none"> <li>• Public Finance Management Act, 2019</li> </ul>	

There is intensive extraction of murrum, behind which the Mayor & Town clerk are reported to be	The local Authority should investigate	<b>RDC LC V</b>	<ul style="list-style-type: none"> <li>• Mining and Minerals Act 2022</li> </ul>	
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## WORKS & TRANSPORT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
RDC directed the CAO to take necessary actions on the Town clerk	It was also resolved that Kasawo TC be subjected to a special Audit and a report of the findings be generated	<b>CAO</b>	<ul style="list-style-type: none"> <li>• Public Finance Management Act, 2019</li> </ul>	
The BOQs had 70 millions for the murrum and its said that they used it to buy the 4 places which had murrum that was not suitable for the work	The Rt. Hon. Minister for General Duties and Chief guest Kasule Lumumba instructed that the Funds must be refunded back and on that note, the RDC was directed to follow up	<b>RDC</b>	<ul style="list-style-type: none"> <li>• Public Finance Management Act, 2019</li> </ul>	

### 11.5 Madi Okollo District Emerging Issues

#### PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Civil servants stay very far from their workplaces. It was noted that over 95 percent of staff in Madi-Okollo District stay in Arua City	Staff should plan to come and stay near their places.	<b>CAO, Madi-Okollo District Local Government</b>	<ul style="list-style-type: none"> <li>Government of Uganda Standing Orders, 2011 (Revised 2021)</li> </ul>	
Absent from duty office/duty station. It was noted that staff of Pawor Sub-County Headquarters appear for duties, once in a month.	Staff must report to duty as stipulated in the Public Service Standing Orders.	<b>CAO, Madi-Okollo District Local Government</b>	<ul style="list-style-type: none"> <li>Government of Uganda Standing Orders, 2011 (Revised 2021)</li> </ul>	
Low staffing level across the entire district.	The district should explore the possibilities of filling the vacant posts	<b>CAO, Madi-Okollo District Local Government, PS MoPS, PS/ST</b>	<ul style="list-style-type: none"> <li>The Public Service Commission Act No. 9 of 2008</li> </ul>	
Boundary disputes with neighbouring districts that has adversely affected the people in Madi-Okollo District Local Government.	People should stick to what belongs to them and indicate the boundaries.	<b>Madi-Okollo district local government, MoLG, MoLHUD</b>	<ul style="list-style-type: none"> <li>Local Governments Act 1997/The Local Governments (Amendment) Act, 2010</li> </ul>	
The local communities complained that they were not being the tender to manage and operate Pawor Market i.e. local companies and/or local	Local companies and/or individuals must prepare winning bid (s) i.e. bids that meet the minimum requirement of the tender	<b>CAO Madi-Okollo District Local Government</b>	<ul style="list-style-type: none"> <li>PPDA Act</li> </ul>	



individuals (from Pawor Sub-County) have never succeeded in bidding and securing the tender to manage and operate Pawor Market.	documents and must be in line with the provisions of the PPDA			
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## EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Shoddy work in construction of <i>Pawor Seed Secondary School</i> . The classroom blocks, Laboratory, teachers' units of the newly constructed school (3 years old) have developed deep cracks. The walls, floor slab, ring beam had developed serious cracks before it could be commissioned. All the toilets were at the verge of sinking!	Undertake technical assessment and/Value for Money Audit to establish the cause of shoddy works	<b>OAG RDC, CAO, DEO, District Engineer</b>	<ul style="list-style-type: none"> <li>• The Building Control Act, 2013</li> <li>• The Education Act 2008</li> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• The Construction Guidelines MoES</li> </ul>	
	Submit the technical assessment report on Pawor Seed Secondary School to OPM for further management	<b>CAO</b>	<ul style="list-style-type: none"> <li>• The Building Control Act, 2013</li> <li>• The Education Act 2008</li> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• The Construction Guidelines MoES</li> </ul>	
Delayed coding of Oleivu Community Primary School constructed with support from partners; despite fulfilment of the requirements.	Fast-track the coding process	<b>MOES CAO DEO</b>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> </ul>	
Poor academic performance in all schools in the district. The District was the second last in the last PLE ranking by UNEB	Engage parents and other stakeholders to design strategies for improvement in performance.	<b>CAO</b>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> </ul>	

Automatic promotion of pupils despite poor performance. The meeting was informed that pupils were being promoted with marks as low as 80 out of 400. This translates into poor performance at Primary Leaving Examination (PLE)	Automatic promotion is a Government Policy and the District has no power to alter it	CAO	<ul style="list-style-type: none"> <li>The Education Act 2008</li> </ul>	
Limited funds to fill the vacant positions under <i>Education</i> and health	Fast track recruitment for the available resources	DSC CAO	<ul style="list-style-type: none"> <li>The Public Service Commission Act No. 9 of 2008</li> </ul>	

## EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Low staffing levels due to limited wage bill and delayed recruitment	Advocate for increase wage ceiling to recruit and fill the existing staffing gaps	MOFPED MOPS	<ul style="list-style-type: none"> <li>The Public Service Act 2008</li> </ul>	
High Teacher: Pupil ratio in the district. The National Ratio is 1:54 and <i>Madi-Okollo District is 1:117</i>	Urgently increase the district's wage ceiling for Education, to facilitate additional recruitments to address high teacher pupil ratio	MOFPED MOES	<ul style="list-style-type: none"> <li>The National Teacher Policy</li> </ul>	
Late coming is rampant in Madi-Okollo Schools. Pupils are seen loitering on the road as late as 9.00am.	<p>a) Security agencies should increase vigilance to curtail loitering on the road</p> <p>b) Strengthen the role of the LC1 as the unit of</p>	RDC LC V	<ul style="list-style-type: none"> <li>The UPE Policy</li> </ul>	

	enforcement to address parents sending children sending children late to school			
Illegal payment of extra lesson fees at primary schools. This is meant to facilitate teachers to work extra hours in order to cover for time lost by learners/children/pupils while fishing on River Nile.	Arrange follow up meeting with parents and school management to discuss the possible solutions	<b>CAO</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> </ul>	
Learners are not given pens and travel documents etc.	Arrange follow up meeting with CAO and school management to discuss the possible solutions	<b>CAO</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> </ul>	
NRM government introduced UPE in 1997 and it was good for us poor parents but learners are being chased away for non-payment of money for preps and report card funds.	Engage parents to understand the need for extra charges in the face of poor performance at National Level (PLE) and the need to increase contact hours with the teachers in order to improve performance of the learners	<b>MOES</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> </ul>	
Lack of accommodation (teachers houses at schools) for primary school teachers	Engage parents and ensure that more staff quarters are built	<b>MOES</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> </ul>	
Thematic teachers (Alur language) in Pawor Sub-County were all transferred and this has affected teaching at primary schools across the district	Undertake appropriate measures to address this challenge	<b>DEO</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> </ul>	

## HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Inadequate supply of medical supplies and consumables. Pawor Health Centre III does not have medicine most of the time	Engage National Medical Stores (NMS) to address this challenge  Provide adequate medical supplies to health facilities	<b>MOH</b> <b>NMS</b>	<ul style="list-style-type: none"> <li>• The National Drug Policy</li> <li>• Uganda Essential Medicines and Health Supplies Manual 2008</li> </ul>	
Inadequate staffing at Pawor Health Centre III. The Health Centre III is understaffed with one midwife who work for many days without rest in order to meet demand for health services	Urgently increase the district's wage ceiling for Health, to facilitate additional recruitments to address staffing gaps in Madi-Okollo District Local Government.	<b>MOH</b> <b>MOPS</b> <b>HSC</b>	<ul style="list-style-type: none"> <li>• The National Employment Policy</li> <li>• Health Service Commission Act</li> <li>• The National Health Policy 2010</li> </ul>	
Lack of transport to handle emergency cases. The only ambulance the Health Centre had, broke down during the COVID-19 pandemic lockdown. There is no hope for or replacement!	Fast track repairs of this ambulance  Lobby for a new ambulance	<b>District Local Authority</b>	<ul style="list-style-type: none"> <li>• The National Drug Policy</li> <li>• Uganda Essential Medicines and Health Supplies Manual 2008</li> <li>• The Local Government Act</li> <li>• The Decentralization Policy</li> </ul>	
The centre serves three districts of Pakwach, Amuru, and Madi-Okollo and yet it is ill equipped and staffed	Provide adequate medical supplies to health facilities	<b>District Local Authority</b>	<ul style="list-style-type: none"> <li>• The Uganda Public Standing Orders</li> <li>• Code of Conduct (medical personnel)</li> <li>• The client charter for Madi-Okollo District Local Government (if any)</li> </ul>	

People seeking health services were being denied health services because they lack basic requirements <i>“if you do not have a book, you are chased from the health centre; even emergency cases are being turned away because of lack of books!”</i>	The CAO should investigate this allegation	<b>District Local Authority</b>	<ul style="list-style-type: none"> <li>• The Uganda Public Standing Orders</li> <li>• Code of Conduct (medical personnel)</li> <li>• The client charter for Madi-Okollo District Local Government (if any)</li> </ul>	
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## WORKS & TRANSPORT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Poor state of most district roads	<p>Increase O&amp;M budget to LGs to meet the increased demand for road maintenance</p> <p>Urgently update the road inventory to inform the budget allocation to O&amp;M</p>	<p><b>CAO</b></p> <p><b>District Engineer</b></p>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	
Poor Maintenance of National and District roads caused by inadequate funding to O&M budget.	<p>Prioritize upgrading the roads to bituminous grade, especially those in Town Councils using low-cost ceiling.</p> <p>Consider applying first class marram in rural roads a head of the road's consideration and prioritization in subsequent budgets.</p>	<b>District Authority</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	

	<p>Pakwach-Pawor-Inde-Arua should be worked on with immediate effect</p> <p>Budget cuts should be regulated to ensure a stable road budget</p>			
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## PRODUCTION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Parish Development Model (PDM): The amount of money being disbursed to beneficiaries under Parish Development Model was too little to create an impact. Despite guidance by H.E. President and their loan applications, beneficiaries noted that they were being availed between UGX200,000 and UGX300,000 (<i>instead of 1mn as promised by the president</i>). They argued that this amount is too little for them to undertake meaningful investments.</p>	<p>Loans should be provided in according with laid down rules and regulations governing the operations and management of PDM</p>	<p>CAO</p>	<ul style="list-style-type: none"> <li>• The PDM guidelines</li> <li>• The PDM policy documents</li> </ul>	

## PRODUCTION

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
PDM: The short (6 months) repayment period. The six months elapses before the crops have matured from the field.	It was clarified that the repayment period for PDM revolving funds was 3 years (Loan)	CAO	<ul style="list-style-type: none"> <li>• The PDM guidelines</li> <li>• The PDM policy documents</li> </ul>	
PDM: The point of delivery of PDM funds in Arua City is too far away and transport eats into their profits	Engage the banking and communication sectors for appropriate remedies. Example could include the use of wallet, mobile money etc.	CAO Bank Manager	<ul style="list-style-type: none"> <li>• Decentralization Policy</li> <li>• Government Act</li> </ul>	
Limited understanding of the Parish development model by the community	The CAO and his technical team to vigorously sensitize and train the council and the community on the Parish Development Model	CAO	<ul style="list-style-type: none"> <li>• The PDM guidelines</li> <li>• The PDM policy documents</li> </ul>	

#### **TRADE & INDUSTRY**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Limited knowledge about the current status of EMYOOGA i.e. whether it was still active or concluded	EMYOOGA is still active and qualifying people should utilize this funding modality  Continuously sensitize the population of EMYOOGA	CAO	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	

## CROSS-CUTTING

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Low coverage and infrequency of the Baraza programme across the District	Scale up Baraza coverage as recommended by the Parliamentary committee on presidential affairs  Strengthen follow up at MDA, LG and LLG levels where the issue was raised	OPM RDC	<ul style="list-style-type: none"> <li>National M&amp;E Policy 2013</li> </ul>	

## LANDS

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Land use conflicts/boundary disputes between Madi-Okollo and the neighboring District (s) affecting implementation of development programmes and projects	Communities must stick to their known boundaries and seek legal redress where applicable  Undertake comprehensive community engagements to identify all afflicted parties and take appropriate action	LC V CAO	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> <li>Registration of Titles Act</li> <li>Uganda National Land Policy</li> </ul>	
Continuous stay of land grabbers/encroachers even when the courts of law have ruled in favor of the genuine land owners	Follow up with the Judiciary  Undertake comprehensive community engagements to identify all afflicted parties and take appropriate action	District Authority	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> <li>Registration of Titles Act</li> <li>Uganda National Land Policy</li> </ul>	

## WATER & SANITATION



<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Limited provision of water since the departure of Oxfam. The places affected include Panduku and Parabok	Engage the new service provide i.e. umbrella (u) limited. Urgently increase investment in piped water systems, including connection of schools and piped water system to hard-to-reach areas	<b>CAO LG leadership</b>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	

### 11.6 Kyankwanzi District Emerging Issues

#### AGRICULTURE / OWC

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
High incidences of Pests (Black coffee twig borer, ticks, Fall Army worms) and disease incidences especially Foot & Mouth Disease, Swine fever, Lumpy Skin Disease (LSD)	Increased budget support to help in diseases & pests' control through sensitization, vaccination, spraying & treatment	<b>MAAIF</b>	<ul style="list-style-type: none"> <li>The NAADs Act</li> <li>The NAADs guidelines</li> </ul>	
Unreliable weather which sometimes results into prolonged draughts that affect crop and livestock production.	Introduce improved, fast maturing crops & livestock Develop small-scale irrigation Sensitize the farmers for mindset change	<b>MAAIF</b>	<ul style="list-style-type: none"> <li>The NAADs Act</li> </ul>	

High cost for farm inputs and Counterfeits on the market that affects the uptake of improved technologies like; improved seeds, fertilizers and other chemicals by farmers.	Strengthen Regulation of farm inputs and Provision of Subsidies to farmers	<b>MAAIF</b> <b>NDA</b> <b>LG</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> </ul>	
Inadequate transport means (Motorcycles) for Extension workers affecting extension service delivery	Provision of additional Motorcycles to Extension Officers	<b>MAAIF</b> <b>LG</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> </ul>	
Un-funded priorities like water for production, tractors and agro processing equipment	Allocat more funds to priorities such as water for production	<b>MAAIF</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> </ul>	
Most women do not own nor control land neither do they control proceeds from the farm	Increase sensitization meetings and improve land tenure systems and land security mechanisms that promote inclusive agriculture investments to facilitate gender equity	<b>MAAIF</b> <b>LG</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> </ul>	
Deforestation, depopulation of pollinators like bees, pollutants, soil degradation, and poor waste management.		<b>MAAIF</b> <b>LG</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guideline</li> </ul>	

**AGRICULTURE / OWC**

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Disruptions to access to agricultural inputs (including Labour), extension and advisory services, and output markets for many farmers as a result of Covid 19 pandemic	Increase access and use of agricultural mechanization, strengthen farmer organizations and cooperatives; Establish post-harvest handling, storage and processing infrastructure including silos, dryers, warehouses, and cold rooms of various scale and capacities at sub county and district levels	MAAIF LG	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> </ul>	
There was no value for money in the grass that was planted in Bubaale because it was not enough to fit into the funds reported	The local Authority to follow up and investigate	RDC	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> <li>• The Anti-Corruption Act 2009</li> </ul>	
The PDM funds sent to the Parish Development Committees was reduced such that instead of getting 60,000/=, they were getting 40,000/=.	The local Authority to follow up and investigate	RDC	<ul style="list-style-type: none"> <li>• The PDM guidelines</li> </ul>	
The community refuted the report that the animals were vaccinated. They also wanted to know why UGX. 2,000/= was also charged by the leaders????	The local Authority to follow up and investigate	RDC	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> <li>• The Anti-Corruption Act 2009</li> </ul>	

The farmers have been getting seedlings late. they are brought when the farmers have already planted in a season. What is the intention??	The local Authority to follow up and investgate	RDC	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADs guidelines</li> <li>• The Anti-Corruption Act 2009</li> </ul>	
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## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Low ground water potential in most parts of the District including Butemba areas like Lusengejjo, Rubaare, calls for high cost of technology options to extract water for rural communities (deep wells, piped/pumped water supply systems. See detailed in Ground Water Resources Mapping. Report 2012.	Explore and Invest in both surface and under groundwater resources to address demands	MOWE NWSC LG	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• The public Health Policy</li> </ul>	
Higher influx of people / Immigrations into the district couples with high fertility rate of 7.2% in Kyankwanzi under mind the service delivery efforts being achieved resulting into almost stagnant or below average.	Government should regulate	MOWE NWSC LG	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• The public Health Policy</li> <li>• The Refugee Act 2006</li> </ul>	

Most water points are over stressed !!				
Declining funding to the sector that do not meet both increasing demands for the services and higher population growth rate makes it difficult to achieve the target objective of 79% coverage by FY 2024/2025.	District leadership should lobby for further funding to address the inadequacy in the sector interventions to match the increasing population growth in the District	<b>MOWE</b> <b>NWSC</b> <b>LG</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• The public Health Policy</li> </ul>	
Reported were the poor quality water installation materials / counterfeits especially Stainless Steel Water Pipes were encountered throughout the supply chains in the markets	Enforce regular monitoring, check-up and testing's for quality assurance in the opened markets and supply chains should ensured	<b>UNBS</b> <b>URA</b>	<ul style="list-style-type: none"> <li>• Uganda Revenue Authority Act. 2000</li> <li>• The National Water Policy</li> <li>• The public Health Policy</li> </ul>	
Issues of compensation for land e.g in Kiryamakobe & Bikoma A Production wells were becoming hindrance in undertaking implementation of water projects across the District. These were also compounded by different implementation approaches by other Development Partners and MDA in the sector .And also the land tenancy issues.	Uniform implementation approach /policy should be adapted because DLG has no money for compensations for water projects. Or increase funding to DLGs to meet such cases.	<b>MOWE</b> <b>NWSC</b> <b>LG</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• The public Health Policy</li> </ul>	

## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The Chairperson of Kikoma Village reported that Kikoma village is lacking water facility	Expedite the programme to establish a water facility in the village	CAO Water Engineer	<ul style="list-style-type: none"> <li>Water Act 1995</li> </ul>	
The community reported that National Water installed the pipes for water and that surprisingly their Meter Accounts are already reading bills before they are given meters	The Authority should investigate the anomaly	RDC, CAO Water Engineer	<ul style="list-style-type: none"> <li>Water Act 1995</li> </ul>	
The community reported people of Kyenda have gone without any water facility for long	Expedite the programme to establish a water facility in the village	CAO Water Engineer	<ul style="list-style-type: none"> <li>Water Act 1995</li> </ul>	

## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Domestic violence with all its tributaries affecting recovery of YLP and UWEP funds as well as all other social economic activities in the communities	Continuous sensitisations by the local leaders	RDC LC V CAO DCDO	<ul style="list-style-type: none"> <li>Gender policy</li> </ul>	

Inadequate funding of the department	Government should provide adequate funding to the programme	<b>MGLSD</b>	<ul style="list-style-type: none"> <li>• Gender policy</li> <li>• Employment Act 2006</li> </ul>	
Inadequate staffing that leads to work overload	Recruit staff	<b>MOPS</b>	<ul style="list-style-type: none"> <li>• Gender policy</li> <li>• Employment Act 2006</li> </ul>	
Limited transport at both District and lower local government levels	Provide means of transport for effective programme implementation	<b>MGLSD</b>	<ul style="list-style-type: none"> <li>• The Establishment Notice and the revised Uganda Public Service Standing Orders 2021</li> </ul>	
Delayed selection of new beneficiaries especially for the SAGE	Let this be done on time	<b>MGLSD</b>	<ul style="list-style-type: none"> <li>• Gender policy</li> </ul>	

### 11.7 Kitagwenda District Emerging Issues

#### WORKS & TRANSPORT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Lack of road unit equipment for Kitagwenda District local government	The District leaders were advised to keep borrowing from Kamwenge & Ibanda Districts as they wait for MOWT to procure Road unit equipment for the new Districts. (Hon Minister)	<b>LG Leaders</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• UNRA Act 2006</li> </ul>	
Delayed tarmacking of Rwenjaza – Kabujogera – Ibanda road	The road belongs to UNRA and assessments were made in 2016 but people were	<b>MOWT UNRA</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• UNRA Act 2006</li> </ul>	

	<p>never compensated and works have never commenced.</p> <p>Participants resolved that Government should commence the works</p>			
<p>Need of transport facilities for departments administration, sub- county chiefs, CBS, CDOS, natural resources, works and health need more one ambulance.</p>	<p>Government shall plan for adequate transport facilities for all key strategies.</p> <p>The Minister promised to escalate the issue to MOWT</p>	<p><b>MOWT</b></p>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• UNRA Act 2006</li> </ul>	
<p>Shoddy works at Kitagwenda Town Council offices.</p>	<p>Much as the Town Council had received little money which according to the Town clerk was used to procure computers and furniture, members resolved that the works should be revisited and done well</p>	<p><b>Town Clerk</b> <b>Engineer</b></p>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• UNRA Act 2006</li> </ul>	

**HEALTH**



ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Increased teenage pregnancies below 15 years of age. Information from the District Health Department Report indicate that;</p> <p><i>July – Sept 2022: 348 children became pregnant,</i></p> <p><i>Oct – Dec 2022: 332 children became pregnant and</i></p> <p><i>Jan – March 2023: 408 children became pregnant.</i></p>	<p>Local Leaders MUST intensify health education in schools and community.</p>	<p><b>RDC</b> <b>LC V</b> <b>DHO</b></p>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010;</li> <li>• The Public Health Act)</li> </ul>	
<p>The community reported that Illegal Fees is being charged from patients for Surgeries at Ntara Health Center IV.</p>	<p>The Minister advised the RDC and the political leaders to be vigilant on inspections of the health centers to identify such culprits with sufficient evidence to enable the law enforcement team to do the work. The DHO also shared her phone contacts and encouraged people to report to her directly all incidences of extortion</p>	<p><b>RDC</b> <b>LC V</b> <b>DHO</b></p>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010;</li> <li>• The Public Health Act)</li> </ul>	
<p>Limited transport in the Health sector</p>	<p>Procure more transport facilities like motorcycles for health workers and Bicycles for VHTs</p>	<p><b>MOH</b></p>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010;</li> <li>• The Public Health Act)</li> </ul>	

## WATER & SANITATION

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
The Water sector report indicated that in the F/Y 2021/2022 the water Department received UGX. 337,885,123/= and only UGX. 125,407,180 was used. The participants wanted a thorough check by the responsible leaders on how the unused funds were further spent	The Local Authority shall follow up and give an update on the utilisation of the remaining money	<b>RDC</b> <b>LC V</b> <b>CAO</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	
There is need for transport facilities in the water sector	Government should plan for adequate transport facilities for such key sector	<b>MOWE</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	

## **SOCIAL DEVELOPMENT**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
The local community reported that there hasn't been any criteria explained to them on how the YLP funds are disbursed to the beneficiaries.	The Minister directed that the local community should be empowered with information through sensitisation and knowledge dissemination on guidelines of all government programs so that the people can know which category benefits from which programme and the procedures of application for the benefits. This Task was	<b>RDC</b> <b>LC V</b> <b>CAO</b> <b>DCDO</b>	<ul style="list-style-type: none"> <li>• The National Youth Policy</li> <li>• The PFMA Act</li> </ul>	

	given to the RDC, CAO & LC V			
The local community reported that there is urgent need for explanation on how PDC funds under PDM are categorised and hence used. The community said they lack knowledge this may lead to mismanagement of the funds under their limited knowledge	The Minister tasked the RDC and the Commercial officer to effectively carry out sensitisation of the PDCs and SACCOs and follow up to ascertain if actually all parishes received PDC funds of all categories	<b>RDC LC V PDM Coordinator</b>	<ul style="list-style-type: none"> <li>The PDM guidelines</li> </ul>	
There is need for transport facilities in the Social Development sector	Government should plan for adequate transport facilities for such key sector	<b>MOLG MOGLSD</b>	<ul style="list-style-type: none"> <li>The PDM guidelines</li> </ul>	

#### **SOCIAL DEVELOPMENT**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
<p>The community reported that Buryansungwe PDM Funds, why Buryansungwe PDM SACCO has only received <b>57 million</b> and not <b>100 million</b> shillings as reported by the technical officer.</p> <p>It was later found out that the SACCO truly hadn't received 100m because there was a spelling mistake of the group's name which raised the</p>	The Minister directed the PDM Coordinator / Commercial Officer to immediately follow it up and ensure that mismatch is rectified and the SACCO gets its full payment. The RDC was also advised to follow the matter to logical conclusion and update Government	<b>MOLG MOGLSD RDC PDM Coordinator</b>	<ul style="list-style-type: none"> <li>The PDM guidelines</li> </ul>	

mismatch at the MOFPED level.				
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#### ENVIRONMENT & NATURAL RESOURCES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Areas near Queen Elizabeth Nation Park are often attacked by wild animals especially elephants, Hippos and at times predators.	The District Woman Member of Parliament informed participants that Hon. Colonel Butime was directed by H.E the President to build Electric Fences along all national parks in Uganda. She therefore requested the local citizens to be patient and that anytime Government shall be Fencing the risky areas of the National Park.	MOTWA UWA	<ul style="list-style-type: none"> <li>Uganda Wild Life Authority Act</li> <li>The local government act 2010</li> </ul>	

#### EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
High school dropout rate in the primary schools  According to the DEO, this is attributed to gender-based violence (GBV), child neglect	Gov't must plan to establish adequate infrastructure in public primary schools	MOES RDC LC V CAO	<ul style="list-style-type: none"> <li>The Education Act 2008</li> <li>The UPE Policy</li> <li>Labour Policy</li> </ul>	

by parents, children walking long distances to access a school, inability by some parents to provide lunch for the pupils, poor school infrastructure and lack of furniture in schools.	<p>Need to empower the community on income generating projects.</p> <p>Local leaders must sensitize the community on gender based violence and how to overcome it.</p> <p>Need to sensitize the community on mind-set change.</p>	<b>MEDIA</b>		
<p>The DEO's report indicated a High <i>Pupil-Teacher Ratio</i> in the District</p> <p>The high ratio is currently affecting the performance of pupils in the District.</p>	It was resolved that the District Service Commission must immediately start on recruitment of primary teachers in Kitagwenda District	<b>CAO</b> <b>DSC</b> <b>DEO</b>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> <li>• The UPE Policy</li> </ul>	

#### ADMINISTRATION

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
<p>Un paid pensioners in Kitagwenda District</p> <p>According to the CAO;</p> <p>Gratuity and pensions were all paid however there are some few arrears (two months for 71 pensioners) that are yet to be paid but efforts are under way to pay them.</p>	The Minister directed the CAO to urgently follow up to ensure that the two months' arrears for Kitagwenda District for 71 pensioners get paid accordingly.	<b>CAO</b>	<ul style="list-style-type: none"> <li>• Gratuity &amp; Pensions Act</li> </ul>	



## 11.8 Kibaale District Emerging Issues

### EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Kibalee has no Government Schools there is only one that was taken up at Kwakazire. There are also no English teachers	MoES should address the issues addressed to them by the District, Recruit and deploy more English teachers to the schools	<b>MOES</b> <b>ESC</b>	<ul style="list-style-type: none"> <li>• Gratuity &amp; Pensions Act</li> </ul>	
Kibaale has no seed school, there was a plan to have one in Matala Sub county but no clear plan up to now.	Government should include the budget for Seed schools under MOE so that Local Government can access the funds	<b>MOES</b> <b>MOFPED</b>	<ul style="list-style-type: none"> <li>• Education Act 2008</li> </ul>	
Head teachers in Government schools chase away students for school fees	The President is against headteachers that ask for money from students and therefore all the headteachers doing this, should be reported and action taken.	<b>MOES</b> <b>RDC</b> <b>CAO</b>	<ul style="list-style-type: none"> <li>• Education Act 2008</li> </ul>	
Most of the teachers are not on Government payroll	CAO should write to the Minister as she requested to address the issues of sealing teachers in different schools CAO should write to MOE asking it to include these teachers on Government payroll	<b>MOES</b> <b>CAO</b> <b>DEO</b>	<ul style="list-style-type: none"> <li>• The Education Service Commission Act</li> <li>• Payroll Act</li> <li>• Education Act 2008</li> </ul>	

Lack of enough teachers to attend to students	Government should review the policy on wages for all teachers  Review the policy on recruitment of teachers.	<b>MOES</b>	<ul style="list-style-type: none"> <li>• The Education Service Commission Act</li> <li>• Payroll Act</li> </ul>	
No school was constructed in Araraka ward as reported by the DEO	CAO and RDC should task the DEO to clarify on the school that was worked on the ward as per the report presented	<b>RDC</b> <b>CAO</b>	<ul style="list-style-type: none"> <li>• Education Act 2008</li> <li>• Ant-Corruption Act</li> </ul>	

## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
No drugs in health centers at Kibaale health Center 11 and Rugarama	District should formally write to MoH on the status and need for upgrade	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Distribution of mosquito nets from MOH is normally delayed	The nets should be fully distributed and the local leaders should monitor	<b>RDC</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Rwamiramira Sub county has no health Center	Gov't should provide a Health center in the Sub county	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• Health Strategic Plan</li> </ul>	
Drug stock outs of essential medicines at Kibaale health Center 11 and Rugarama	Leaders should be extra careful on government resources saying that every after two months the district receives enough medicines for stocking.	<b>CAO</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	



Increased rates of people dying in Government hospitals.	Health education should be introduced and people should be sensitized about the need to sleep under mosquito nets, need to have toilets and about sanitation and by doing this, there will be reduction in the number of patients.	CAO DHO	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> </ul>	
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#### WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Non-functioning and old road construction equipment found at Local Government	Need for leaders to use the machines effectively and also take good care of them because there is no enough money to buy new ones.  The need to get good and trained engineers.	MOWT UNRA	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> </ul>	
Two roads are in bad conditions i.e. Kitutu road.	Need for UNRA to get serious contractors.	MOWT UNRA	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> </ul>	
Delayed payments of road gangs.	Road gangs were paid however some didn't appear and they handed in their letters late and that the process of payments is slow.	MOWT UNRA	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> </ul>	

#### WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
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Destruction of water pipe caused by drought	It was clarified that the ministry had toured the affected area and that they were taking action. RDC must follow up on this issue	<b>MOWE</b> <b>NWSC</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	
Lack of enough information on Green pepper District production project that was introduced by NWSC	<p>Need for people to embrace the project.</p> <p>Informed people that green pepper project has many profits and that each household could benefit from this project if taken serious. And this is one way of curbing poverty in the district.</p>	<b>MOWE</b> <b>NWSC</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	
	<p>It was clarified that the Water user committees should take up their role of collecting a maintenance fee for rehabilitating the boreholes because the district only comes in on major repair that require large sums of money.</p> <p>Engage MoWE</p>	<b>MOWE</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	
Contamination of water	CAO should take action immediately	<b>CAO</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	

## SOCIAL DEVELOPMENT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Lack of enough funds to supervise Emyooga and PDM projects.	Undertake internal verification of all projects and supervisors be given funds to carryout monitoring.	<b>MOGL&amp;SD</b> <b>MOLG</b>	<ul style="list-style-type: none"> <li>• PDM guidelines</li> </ul>	
Challenges in monitoring PDM projects due to poor roads	Responsible Ministry should follow up on the Issue.  UNRA should get contractors that should work on the roads that are in bad shape for example Kituntu road.	<b>MOLG</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	
Misuse of Emyooga funds	The responsible people would be brought to book and charged for misuse of the funds.	<b>MOGL&amp;SD</b> <b>MOLG</b> <b>DCDO</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	

#### **ENVIRONMENT & NATURAL RESOURCES**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Lack of enough funds to supervise Emyooga and PDM projects.	Undertake internal verification of all projects and supervisors be given funds to carryout monitoring.	<b>MOGL&amp;SD</b> <b>MOLG</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	
Challenges in monitoring PDM projects due to poor	Responsible Ministry should follow up on the Issue.	<b>MOLG</b>		

roads	UNRA should get contractors that should work on the roads that are in bad shape for example Kituntu road.			
Misuse of Emyooga funds	The responsible people would be brought to book and charged for misuse of the funds.	<b>MOGL&amp;SD</b> <b>MOLG</b> <b>DCDO</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	
Encroachment of Kangombe forest by farmers.	Destruction of forests and swamps was condemned and therefore no person is supposed to own any forests not only Kangombe forest, but also other forests in the district.	<b>MOW&amp;E</b> <b>NEMA</b>	<ul style="list-style-type: none"> <li>• NEMA Act 2019</li> </ul>	
Need to put a strong measures to support oil extraction	Government should establish stringent measures for oil extraction	<b>MOW&amp;E</b> <b>NEMA</b>	<ul style="list-style-type: none"> <li>• NEMA Act 2019</li> </ul>	
	<p>It was therefore, clarified that an ordinance was passed that any one polluting the environment shall be paying for it and accordingly a private contractor was hired by the District to collect solid waste in all the towns at cost.</p> <p>It was recommended that the Town Council garbage truck should increase frequency of garbage collection, and the</p>	<b>MOW&amp;E</b> <b>NEMA</b> <b>District LG</b> <b>Town Council</b>	<ul style="list-style-type: none"> <li>• NEMA Act 2019</li> </ul>	

	coverage across the District. Also that the various partners were to be engaged to increase presence of garbage collection containers			
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### CROSS-CUTTING ISSUES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Non-recruitment of critical staff (HODs) in Kibaale district affecting performance of the LG in LGMSD Assessment conducted by OPM	The Local Government should be supported under the Performance Improvement Planning coordinated by MoLG  OPM should sensitize the Local Government on the implications of poor performance in the assessment and service delivery	<b>MOPS</b> <b>MOLG</b>	<ul style="list-style-type: none"> <li>• The Public service Act amendment 2020</li> </ul>	
Delayed and no-revolving of the funds returned to the consolidated funds	Expedite the fund process	<b>MOLG</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	

### 11.9 Kayunga District Emerging Issues

#### WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Shoddy work and inflated costs of projects including; Mugerere road, Lufula road and drainage channel construction at Lufula.	A selected team comprising of residents, the project engineer / supervisor, RDC, DISO among others are to carry out a fact finding field visit on the queried projects. Note that; a follow up monitoring visit and stakeholders meeting was carried out on the queried projects and the team established that there were issues of poor workmanship on the highlighted projects leading to poor quality works. It was hence resolved that the Town Clerk Kayunga Town Council and then Ag. Town Engineer ensure that measures are undertaken to correct defaults.	RDC LC V DISO	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>Anti-corruption Act 2009</li> </ul>	

#### WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Lack of routine labour based maintenance on all the roads	The District Engineer clarified that labor based maintenance was not budgeted for in the FY	CAO Engineer	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>The Uganda National Roads Authorities Act 2006</li> <li>The Local Government Act</li> </ul>	

in the District during the FY 2021/22.	2021/22 but had been included in FY 2022/23 budget. However, it was agreed the labor based maintenance be effected in 2022/23.		<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Local Government Act</li> </ul>	
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## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
vandalism and theft of water systems	The water user communities should be sensitized and focal person identified to report on vandalism. The office of the RDC should investigate and cause arrest of the culprits.	RDC District Water Engineer	<ul style="list-style-type: none"> <li>• The penal code Cap 120</li> <li>• National Water Policy</li> </ul>	
Low ground water potential in Bbaale Constituency and poor ground water quality.	The DWO should propose a viable solution and inform the Ministry of Water and Environment.	CAO District Water Engineer	<ul style="list-style-type: none"> <li>• National Water Policy</li> </ul>	

## PUBLIC ADMINISTRATION / OPM

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Need to conduct the Barraza event annually.	CAO, District Chairman and RDC to follow up on the request by residents to have annual Barraza in the district	OPM RDC	<ul style="list-style-type: none"> <li>• National M&amp;E Policy 2013</li> </ul>	

	and rotated in various sub counties and town Councils.			
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## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Request by the community to know all names, members and location of the different groups that have benefited in all the government programmes implemented under the community based services department.	The District Community Development officer to ensure that all groups and respective members that are benefiting from the various government programmes are displayed on respective sub county and Town Council notice boards.	CAO DCDO	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> </ul>	
Need to promote community's awareness on the funds released to the various local Government for project implementation.	CAO, SACAOs & Town Clerks to ensure that all quarterly releases and information on projects to be implemented is pinned on notice board at District and the various offices of Sub Counties and Town Councils.	CAO DCDO	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	

## AGRICULTURE / OWC

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Concern on not carrying out bench marking visits to other	District LC V Chairman and CAO to ensure that the grounded District bus is assessed for repair and plan	CAO LC V	<ul style="list-style-type: none"> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> <li>• The NAADs Act</li> </ul>	



districts to enhance farmers skills	for the procurement of a new bus in the medium term so as to revive District benchmarking activities.		<ul style="list-style-type: none"> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• NAADS guidelines</li> </ul>	
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## WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Need to intervene into the increasing public concern over the status of Kayunga – Galiraya road.	District leaders (MPs, Chairman, CAO and RDC) to take up the issue of Kayunga-Galiraya road with OPM and other relevant MDAs. The Rt Hon. Prime Minister had earlier promised during elections of LCV Chairperson that the road would be worked on.	<b>MOWT</b> <b>OPM</b> <b>UNRA</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	

### 11.10 Kaliro District Emerging Issues

#### EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Kaliro district has 30 parishes with no primary school as per the government policy and Kiranga parish in Buyinda sub county is among them.	Priority should be given to the parishes without any primary school.	<b>CAO</b> <b>DEO</b> <b>MOES</b> <b>MOFPED</b>	<ul style="list-style-type: none"> <li>• UPE Policy</li> <li>• Education Act 2008</li> </ul>	

Delays in the procurement process especially for Seed Secondary Schools resulted into funds being returned to the consolidated fund at the end of the financial year hence having incomplete projects.	Timely procurement should be emphasized to allow timely delivery of projects.	<b>CAO</b> <b>DEO</b> <b>MOES</b>	<ul style="list-style-type: none"> <li>• PPDA Act 2015</li> <li>• Budget policy</li> </ul>	
Inadequate teachers in the district. This has been a serious challenge in the struggle to ensure quality education in schools. In primary schools, the teacher to pupil ratio stands at 1:59 against the national recommended standard of 1:53 pupils.	The MoES should support LGs to recruit staff in schools which are still below the required minimum standards.	<b>DEO</b> <b>MOES</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> <li>• School Facilitation Guidelines 2007</li> </ul>	
Inadequate SFG funding limits the provision of classrooms especially there are 17 schools with 4 classrooms and below and thus pupils study under trees.	Government should consider increasing SFG funding to enable construction of classrooms and other facilities.	<b>MOES</b> <b>MOFPED</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> <li>• School Facilitation Guidelines 2007</li> </ul>	
Reluctance of parents to provide midday meals for their children. Most children go hungry and this reduces their concentration and attention span leading to poor performance.	Continuous engagement and sensitization of parents.	<b>DEO</b> <b>MOES</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	
Lack of professionalism among some teachers with many of them seeming not to understand their obligations. It	The DEO should investigate the issue and submit culprits to the Rewards and Sanctions Committee for action.	<b>DEO</b> <b>RDC</b>	<ul style="list-style-type: none"> <li>• The National Teachers Policy</li> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> <li>• The National Teachers Policy</li> </ul>	

is not uncommon to find teachers dodging lessons even when at school, late coming, drunkenness, limited scheming and lesson planning as well as poor record keeping.				
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## EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Inadequate staff accommodation in the district is a serious hindrance to improving academic performance. Most teachers travel long distances to reach their schools for absence of habitable structures for rent and others' inability to do so. This increases teacher absenteeism.	Government should consider increasing SFG funding to enable construction of classrooms and other facilities.	CAO HoDs CMs	<ul style="list-style-type: none"> <li>• The National Teachers Policy</li> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	
Some sub counties did not have secondary schools as per the Government Policy including; Nansololo, Buyinda and Kisinda sub counties.	Priority should be given to the sub-counties without a secondary school as per the Government Policy.	MOES MOFPED	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	

## HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
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Inadequate staff houses for health workers and this promotes late coming and absenteeism of the health workers.	The Ministry of Health and MoFPED should avail funds for construction of staff accommodations at all the health units.	<b>MOH</b> <b>MOFPED</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Inadequate basic medical equipment including; medicines, beds and mattresses in all health facilities. That only Panadol and ACT were available and being provided at Buyinda HC III.	<p>The Ministry of Health should plan to increase on the drugs and other medical supplies budget.</p> <p>However, Government first targets to stock the essential drugs like ACT and Panadol followed by other drugs.</p>	<b>NMS</b> <b>MOH</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	

## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	
Lack of reliable running water in the maternity wards of the health units causing hygiene issues.	The district should prioritize provision of water to all health facilities.	<b>CAO</b> <b>DWO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The National water Policy</li> </ul>	
Low utilization of some services e.g delivery in health facilities is 32% and TB notifications rate is 34%	There should be will for all the stake holders to strengthen social mobilization to improve uptake of services, improve hygiene and sanitation and reduce burden of diseases.	<b>DHO</b> <b>Kaliro Stakeholders</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	

There are 4 new sub counties without HC IIIs as per the Government Policy (ie. Nawaikoke, Namwiwa, Nansololo and Bulumba Town Council).	The Ministry of Health should plan for construction of Health HCIIIs in these new sub counties as per the Government policy.	<b>MoH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Lack of a district general hospital and Bulamogi North west constituency has no HCIV.	<p>The Ministry of Health should plan for a HCIV for Bulamogi North west constituency.</p> <p>Intensified lobbying for a district General Hospital should be a priority for all stake holders.</p>	<b>MoH</b> <b>Kaliro</b> <b>Stakeholders</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Lack of an ambulance in the whole district thus causing loss of lives.	The government should provide an ambulance for transporting the sick persons	<b>MOH</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Low staffing at the various health centres especially HC IIIs. Eg. Buyinda HC III had 14 of the required 19 health workers.	Prioritize recruitment of staff to atleast 75% for each HC III as per the MoH guidelines and staffing norms.	<b>MOH</b> <b>DSC</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Public Health Act</li> </ul>	
Another member said when they go to Bumanya HCIV, the laboratory attendant asks for UGX. 300,000 for blood.	The district officials should investigate the issue and take appropriate action.	<b>DHO</b> <b>RDC</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Public Health Act</li> <li>• The Anti-corruption Act</li> </ul>	
Another member said patients come to Buyinda health facility at 1:00PM, the health workers at the facility chase them away and request them to return back the following	The DHO and RDC should investigate the issue and report the culprits to Rewards and Sanctions Committee.	<b>DHO</b> <b>RDC</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Public Health Act</li> <li>• The Anti-corruption Act</li> </ul>	

day, inquired to know when and at what time do health workers at this facility start and stop working.				
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## WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Sugarcane growers blocking the roads during loading and also blocking the drainage systems after loading and in cases of mechanical breakdowns of the trucks damages are caused on the roads.	As a social corporate responsibility of SAIL, there is need to engage them to contribute towards the maintenance of the frequently damaged Roads by the sugarcane trucks.  There is need to sensitize and enforce proper use of the roads to avoid accelerated damage.	CAO ENGINEER POLICE KALIRO DLG	<ul style="list-style-type: none"> <li>• The Road Act 2019</li> <li>• The UNRA guidelines</li> </ul>	
Saaka bridge and other roads were flooded and cut off due to heavy rains and no emergency fund was provided to address the issue to date.	There is need to increase or lobby for emergency funding to address the issue.	CAO ENGINEER POLICE KALIRO DLG	<ul style="list-style-type: none"> <li>• The Road Act 2019</li> <li>• The UNRA guidelines</li> </ul>	
There is a big maintenance backlog due to inadequate funding and delayed rehabilitation intervention.	Need to lobby for a policy shift in financing the overwhelming maintenance backlog.	MOWT URF MOFPED	<ul style="list-style-type: none"> <li>• The Road Act 2019</li> <li>• The UNRA guidelines</li> </ul>	

Government promised to upgrade and tarmac the road from Buyende district via Nawaikoke to Pallisa district which was still pending.	The Minister promised to forward the issue to MoWT for consideration.	<b>OPM</b> <b>MOWT</b>	<ul style="list-style-type: none"> <li>• The Road Act 2019</li> <li>• The UNRA guidelines</li> </ul>	
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## WATER & SANITATION

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	
Non-functionality of the Water User Committees and thus failure to collect operation and maintenance fund. This leaves many sources non-functional as well.	Since the district only comes in to undertake major repairs, Water user committees should be strengthened and trained to effectively perform their roles.	<b>DWO</b> <b>MOWE</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	
Lack of safe and clean water in some communities eg. 75 villages did not have clean and safe water sources.	The district should follow up the issue and prioritize those poorly served communities/villages.	<b>DWO</b> <b>CAO</b> <b>COUNCIL</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	

## AGRICULTURE / OWC

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Inadequate extension workers as one extension worker handles 1000HHs instead of 400HHs as per the Government Policy. Even	Recruitment of extension workers up to parish levels especially in this era of PDM. Extension workers should be considered for refresher	<b>DPO</b> <b>OWC</b> <b>MAAIF</b>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• Public Service Recruitment Policy</li> </ul>	

some lack adequate and updated skills.	trainings to broaden their knowledge.			
Fake/poor quality agricultural inputs like seedlings, fertilizers, equipment among others on the Ugandan market thus affecting farm yields.	Government should amend agricultural laws to curb counterfeit agro-inputs on the market.  Agriculture research institutions should be strengthened to avail farmers with solutions and better inputs.	<b>DPO</b> <b>OWC</b> <b>MAAIF</b> <b>UNBS</b>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• Public Service Recruitment Policy</li> </ul>	
Inadequate transport for extension workers. The department has 16 motorcycles as means of transport yet there are 41 extension workers.	Government should plan to procure motorcycles for all extension workers in the districts to enable effective service delivery to farmers.	<b>MAAIF</b>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• Public Service Recruitment Policy</li> </ul>	

#### AGRICULTURE / OWC

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Internal conflicts have led to disbandment of many groups and funds being diverted for un intended ventures which has greatly affected the attainment of the intended programme objectives.	Continue to train beneficiaries on group dynamics and leadership skills for effective management of the group affairs.	<b>DCDO</b> <b>PDM Coordinator</b>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• Public Service Recruitment Policy</li> </ul>	



<p>Low recovery of the loans obtained by group members greatly affects the growth of the PCA seed capital and the intended objectives of the revolving fund. Some groups took the emyooga funds as a token from Government.</p>	<p>There should be joining of efforts as stake holders to ensure improvement in recovery of the seed capital from groups.</p> <p>The Microfinance Support Centre, RDC and security team should come in to give a hand in recovering of Emyooga funds.</p>	<p><b>MAAIF</b> <b>MOGLSD</b> <b>MOFPED</b> <b>MOLG</b> <b>DCDO</b> <b>MFSC</b></p>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• Public Service Recruitment Policy</li> </ul>	
<p>Poor selection of enterprises by beneficiaries creates high risk of financial loss due to lack of experience. Some beneficiaries tend to change enterprises without technical guidance.</p>	<p>Scale up community sensitization on mindset change at various levels and continue to train beneficiaries on enterprise selection.</p>	<p><b>MAAIF</b> <b>MOGLSD</b> <b>MOFPED</b> <b>MOLG</b> <b>DCDO</b> <b>MFSC</b></p>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• Public Service Recruitment Policy</li> </ul>	
<p>Natural calamities like animal diseases and drought greatly affected the projects implementations.</p>	<p>There should be continuous engagements of subject specialists to minimize the loss of projects due to preventable farm challenges such as drought, animal and crop diseases.</p> <p>Scale up the Microscale irrigation programme in the district.</p>	<p><b>MAAIF</b> <b>MOGLSD</b> <b>MOFPED</b> <b>MOLG</b> <b>DCDO</b> <b>MFSC</b></p>	<ul style="list-style-type: none"> <li>• Veterinary services Act 2001</li> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> </ul>	

## SOCIAL DEVELOPMENT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Delay of the Parish Chiefs to collect data for Parish Development Model thus delaying disbursement of funds to beneficiaries. At the time of the Baraza, data collection was at 70%.	The CAO committed that by 20th of June 2023, all the data would have been collected and he would have disbursed funds to a tune of over UGX. 4Bn to SACCOs and beneficiaries.	<b>MOGLSD DCDO</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	
Another member said, he is a disabled person from Bumanya sub county and that they hear PWDs benefit from special grant programme but his sub county has never received or benefited from any special grant fund.	The disabled should be helped to benefit from the available Government projects like PDM and Emyooga.	<b>DCDO</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	
Another member said, he is aged but he has not benefited from SAGE programme for the older persons.	Sensitize communities on the requirements to benefit from the SAGE programme.	<b>DCDO</b>	<ul style="list-style-type: none"> <li>• Uganda Gender Policy 2018</li> </ul>	

#### **ENVIRONMENT & NATURAL RESOURCES**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
The Wanainchi being chased away and stopped from digging in the wetlands and swamps yet they derive their	ENR department should prepare and disseminate information pertaining proper management and regulation	<b>MOWE NEMA NFA DNRO</b>	<ul style="list-style-type: none"> <li>• NEMA Act 2019</li> </ul>	

livelihood from rice growing which thrives in wetlands.	of swamps to the communities.  Government should provide alternative source of livelihoods.			
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### CROSS-CUTTING ISSUES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Low or non-funding of the newly created administrative structures (sub-counties, town councils and villages) including; Buyinda sub-county, Bulumba, Nawaikeke and Namwiwa Town Councils created in 2018; thus, implementing none/few capital projects.</p> <p>Even the elected leaders in these new units are not being facilitated to undertake their roles in form of allowances and other resources.</p>	Government should identify resources to finance all the newly created administrative structures.	<p><b>MOLG</b> <b>MOFPED</b> <b>CAO</b></p>	<ul style="list-style-type: none"> <li>• The Local Government Act</li> <li>• Local Government Act 2010</li> <li>• PDM guidelines</li> </ul>	
Lack of an administration office block for the district.	<p>The district should lobby from Government and other partners.</p> <p>Follow up the 2008 Presidential Pledge to support the construction of the district administration block.</p>	<p><b>OP</b> <b>MOLG</b> <b>CAO</b> <b>LC V</b> <b>AREA MPS</b></p>	<ul style="list-style-type: none"> <li>• The Local Government Act</li> <li>• Local Government Act 2010</li> <li>• PDM guidelines</li> </ul>	

<p>Delayed induction of councillors affecting the quality of debates and service delivery in the district especially in Buyinda sub-county.</p>	<p>The MoLG should treat this issue as a matter of urgency and induct political leaders.</p> <p>The district could also lobby from development partners to fund this exercise.</p>	<p><b>MOLG</b> <b>CAO</b></p>		
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### 11.11 Kalangala District Emerging Issues

#### SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Kalangala DLG has 17 parishes but only 7 parish SACCOs have received 17 million shillings on their SACCO accounts.	Government should expedite release of funds to the remaining SACCOs.	<b>MOLG</b>	<ul style="list-style-type: none"> <li>• The Local Government Act</li> <li>• Local Government Act 2010</li> <li>• PDM guidelines</li> </ul>	
It is a challenge for the district task force to monitor Government programs due to logistical means such as fuel and transport means.	government should provide enough boats for transport services	<b>MOWT</b>	<ul style="list-style-type: none"> <li>• The Road Act</li> </ul>	
Many of the communities are semi-permanent and are ever on transit hence causing a challenge of SACCO leaders to enforce recoveries.	Strategies unique to Kalangala should be developed to ensure SACCOs are functional.	<b>MOLG</b>	<ul style="list-style-type: none"> <li>• Uganda Gender Policy 2018</li> </ul>	
Emyooga beneficiaries have a tendency to take Emyooga funds to be a handshake hence becoming reluctant to pay their loans in time.	Sensitize for Mind-set change	<b>MOGLSD</b>	<ul style="list-style-type: none"> <li>• Uganda Gender Policy 2018</li> </ul>	
Limited commercial officers at the sub-county level. The local government has only two staff in this department.	Government should recruit more commercial officers	<b>MOT</b>	<ul style="list-style-type: none"> <li>• The Public Service Act 2001</li> <li>• Public service recruitment policy</li> </ul>	

## PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Poor performance in Local Revenue Mobilization affects service delivery.	Strengthen the revenue collection / enforcement units	MOFPED MOLG	<ul style="list-style-type: none"> <li>• Own Source Revenue Mobilisation Strategy</li> </ul>	

## EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Selecting contractor by the central government to construct school blocks delays works hence taking back funds to the consolidated.	Let the processes be partly handled by the LGs as part of the implementation of the Decentralisation policy	MOLG MOWT MOES	<ul style="list-style-type: none"> <li>• PPDA Act</li> </ul>	
Low access to education facilities due to non-availability of schools on most islands.	Prioritise establishment of school facilities	MOES LG	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	
Migratory tendencies of fishing communities in search of fish contributes to tremendously low enrolment in schools.	Local leaders should carry out sensitisation and education awareness campaigns	MOES LG	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	

Low capitation grants from Government due to low enrolment	Education Department should develop strategies to improve enrolment in schools.	<b>MOES LG</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	
Many children still walk long distances from home to school through thick forests which are un safe routes especially for girls who are raped or defiled.	Improve transportation on the Island	<b>MOES MOWT LG</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	
Very low completion and retention levels; only 30% of the children enrolled in primary one complete primary seven. This is mainly due to early pregnancies, long distances, HIV/AIDS etc	The Ministry of Education should devise strategies unique to Kalangala to tackle low completion rates.	<b>MOES LG</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	
Children who travel by ferry to and from schools face a challenge of delays	Increase boats to ensure regular transport.	<b>MOES MOWT LG</b>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	

## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Limited working space in Health facilities	There is Need to renovate and expand the current facilities	<b>MOH LG</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Limited funds under Health Department. Last financial	Increase funding for Health Department to 100%.	<b>MOFPED MOH</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> </ul>	

year only 50% of the budget was received.		<b>LG</b>		
Limited accessibility to health services especially HTR areas.	Health services in the HTR areas should be increased	<b>MOH</b> <b>NDA / NMS</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> </ul>	
Poor referral systems.	Government should upgrade Kalangala HC IV to a District Hospital standard	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> </ul>	
The available ambulance uses a lot of fuel	Government should provide enough fuel.	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> </ul>	
Health facilities lack dental machinery	Government should procure machines for dental departments in Health centers	<b>MOH</b> <b>NMS</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> </ul>	
Less and dirty toilets at Kalangala Health Center IV and the new one is not yet operational because it uses a lot of water hence bills go high.	The new latrine uses a lot of water. There is need for government to plan and clear water bills.	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> </ul>	
Males and female patients share a ward because the construction of the male ward stalled. No post operation ward.	Government should establish new maternity wards.	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> </ul>	
Persons With Disabilities do not receive adequate services eg ramps, wheelchairs etc	All District plans must take this into consideration	<b>LG</b>	<ul style="list-style-type: none"> <li>• The Public Health Act)</li> <li>• The National Health Policy 2010</li> <li>• Gender Policy</li> </ul>	



## WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The repair, maintenance and service of the roads' equipment is not fully done. It was reported that spare parts are very expensive	The Department should supervise the repair, maintenance and service of the roads' equipment	<b>DISTRICT ENGINEER</b>	<ul style="list-style-type: none"> <li>• The Road Act 12019</li> <li>• UNRA guidelines</li> </ul>	
The Works department has no supervision transport (vehicle and boat).	Government should provide transport means especially Boats and Motorcycles	<b>MOWT</b>	<ul style="list-style-type: none"> <li>• The Road Act 12019</li> <li>• UNRA guidelines</li> </ul>	
Heavy and torrential rains a whole year round. These cause erosion on the roads, accelerate wild growth of the vegetation in the roads, siltation of the channels and blockage of culverts.	MoWT should increase the funding for regular maintenance of roads.	<b>MOWT</b>	<ul style="list-style-type: none"> <li>• The Road Act 12019</li> <li>• UNRA guidelines</li> </ul>	
Low vehicle movement in the island roads. This causes the roads not to optimally be utilized, and the roads are evasively invaded by wild vegetation.	Encourage use of Vehicles on the Islands through low tax on the fuels at the Island to lower the fule cost	<b>MOWT URA</b>	<ul style="list-style-type: none"> <li>• The Road Act 12019</li> <li>• URA guidelines</li> </ul>	
Non availability of gravel stock. The district has no land where the gravel borrow pits can be established.	Provide heavy duty compactors to create gravel land	<b>MOWT</b>	<ul style="list-style-type: none"> <li>• The Road Act 12019</li> <li>• UNRA guidelines</li> </ul>	

## AGRICULTURE / OWC

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
High cost of service delivery due to widely scattered islands in lake Victoria.	Give special consideration/budget to island districts like Kalangala to cater for high cost of service delivery.	<b>MOFPED</b>	<ul style="list-style-type: none"> <li>The NAADs Act</li> <li>The NAADS guidelines</li> </ul>	
High Tsetse fly infestation in all islands responsible for Trypanosomiasis in livestock and sleeping sickness in humans.	Central government (MAAIF) should critically review the issue of Trypanosomiasis control with a view of providing Kalangala district with adequate funds to handle.	<b>MAAIF</b>	<ul style="list-style-type: none"> <li>The NAADs Act</li> <li>The NAADS guidelines</li> <li>Animal Disease Act</li> </ul>	
Inadequate and or expensive Agricultural inputs.	Revise		<ul style="list-style-type: none"> <li>The NAADs Act</li> </ul>	

## ENVIRONMENT & NATURAL RESOURCES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Un-demarcated/unclear boundaries of the land and natural forests make management of these resources difficult thus creating land disputes as a result of encroachment and over exploitation.	Land demarcation should be expedited.	<b>MOLHUD</b> <b>MOWE</b> <b>NFA</b> <b>NEMA</b>	<ul style="list-style-type: none"> <li>The Land Policy</li> </ul>	

Lack of transport means limited mobility of staff thus affecting service delivery.	More boats should be availed to ensure regular transport within the District.	<b>MOWT</b>	<ul style="list-style-type: none"> <li>• NEMA Act</li> <li>• Environment and Social Safeguards(ESS) Policy</li> </ul>	
Inadequate funding of natural resource department affects service delivery.	Increase the funding for Environment & Natural Resources	<b>MOFPED</b> <b>MOWE</b> <b>NFA</b> <b>NEMA</b>	<ul style="list-style-type: none"> <li>• NEMA Act</li> <li>• Environment and Social Safeguards(ESS) Policy</li> </ul>	
Porous boundaries promote illegal dealing in forest produce.	Reinforce the monitoring and law enforcement units	<b>NFA</b> <b>NEMA</b>	<ul style="list-style-type: none"> <li>• NEMA Act</li> <li>• Environment and Social Safeguards(ESS) Policy</li> </ul>	

### 11.12Kaberamaido District Emerging Issues

#### EDUCATION

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Kaberamaido Secondary School has not an English Teacher for the last 7 years	MoES should address the issues addressed to them by the District as per the letter attached to the report  Recruit and deploy an English teacher to the school	<b>MOES ESC</b>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> </ul>	
Delayed finalization of the procurement process for Apekira Secondary School	FastTrack the procurement process for Apekira Seed School	<b>MOES MOFPED</b>	<ul style="list-style-type: none"> <li>PPDA Act 2015</li> <li>Budget policy</li> <li>The Education Act 2008</li> </ul>	
Salary disparities between Science and Arts Teachers	Government should harmonize the issues of salary disparities across Government	<b>MOPS</b>	<ul style="list-style-type: none"> <li>The Salary Review Commission</li> <li>The Minimum Wage Bill 2015</li> </ul>	
Non-deployment of secondary school teachers to Kaberamaido in the recently recruited Teachers	CAO should write to the Ministry indicating the staffing gaps in secondary schools	<b>DEO CAO MoES</b>	<ul style="list-style-type: none"> <li>Education Act 2008</li> <li>National Teacher Policy</li> </ul>	
Non-absorption of wages for secondary school teachers sent to LGs yet the recruitment is by the Centre	Government should review the policy on wages for secondary school teachers  Review the policy on recruitment of secondary school teachers	<b>MoES</b>	<ul style="list-style-type: none"> <li>Education Act 2008</li> </ul>	

No school was constructed in Araraka ward as reported by the DEO	CAO and RDC should task the DEO to clarify on the school that was worked on the ward as per the report presented	<b>RDC CAO</b>	<ul style="list-style-type: none"> <li>Education Act 2008</li> </ul>	
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## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Need to upgrade the general Hospital for Kaberamaido given the demand for health services	District should formally write to MoH on the status and need for upgrade	<b>MOH</b>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>The Public Health Act</li> </ul>	
No X-ray and Ultra-violet scanner at Kaberamaido HC IV	MoH should plan to equip the health facility with X-ray and Scanner	<b>MOH</b>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>The Public Health Act</li> </ul>	
Drug stock outs of essential medicines at Kaberamaido hospital plus indiscipline of staff	NMS should add more drug package to the District. The Officer (Emmanuel) should be cautioned	<b>MOH CAO PHRO NMS</b>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>The Public Health Act</li> </ul>	

## WORKS & TRANSPORT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Delayed tarmacking of Katile-Ochero Road	Fast-track the finalization of the procurement process for the upgrade of the road	<b>UNRA</b>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	

## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Frequent water shortage supply from Awoja to Kaberamaido	Need to re-design the piped water system from Awoja	NWSC	<ul style="list-style-type: none"> <li>The National Water Policy</li> <li>The public Health Policy</li> </ul>	
Non-disclosure of the cost of boreholes to the community	The RDC should follow up and ensure the costs are publicized on the notice board for the local citizens to read	RDC TC / CAO DWO	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	
Non-functionality of boreholes and valley tanks constructed in Kaberamaido	Clarified that the Water user committees should take up their role of collecting a maintenance fee for rehabilitating the boreholes because the district only comes in on major repair that require large sums of money.  Engage MOWE	MOWE DHO	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	
No budget allocation from the water department to Town Councils even when they are not covered by NWSC	Review the policy on budgetary allocation to Town Councils in the district that are not covered by NWSC and below the safe water coverage	MOWE NWSC	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	

**ENVIRONMENT & NATURAL RESOURCES**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Encroachment of Aterihoba swamp in Kamuko Parish without following proper procedures	Engage NEMA to evict the encroachers and demolish the constructed building in the swamp	<b>NEMA</b>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	
None demarcation of the swamps and wetlands in Kaberamaido District		<b>DNRO</b> <b>NEMA</b>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	
Poor solid waste collection and management practices in Kaberamaido town.	<p>Clarified that an ordinance was passed that polluter pays and accordingly a private contractor was hired by the District to collect solid waste in all the towns at cost</p> <p>The Town Council garbage truck should increase frequency of garbage collection, and the coverage across the District</p> <p>Engage the various partners, to increase presence of garbage collection containers</p>	<b>LCV</b> <b>RDC</b> <b>DNRO</b>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	

## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	
None payment of PDM data collectors	Undertake internal verification of all data collectors and pay their outstanding allowances	<b>MOICT&amp;NG MOLG</b>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> <li>PDM guidelines</li> </ul>	
Delays in start of PDM in Majengo ward. No PDM funds have been received in the ward	Responsible Ministry should follow up on the Issue CAO should write to the Ministry on non-release of funds to the Majengo ward	<b>MOLG</b>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> <li>PDM guidelines</li> </ul>	
Limited access to information on the requirements and processes of accessing funds PDM funds	Enhance information access to the communities on the ongoing governments funded projects like PDM	<b>MOLG MOGLSD COORDINATOR</b>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> <li>PDM guidelines</li> </ul>	

## CROSS-CUTTING ISSUES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Non-recruitment of critical staff (HODs) in Kaberamaido affecting performance of the LG in LGMSD Assessment conducted by OPM	The Local Government should be supported under the Performance Improvement Planning coordinated by MoLG OPM should sensitize the Local Government on the implications	<b>MoLG MoPS</b>	<ul style="list-style-type: none"> <li>The Public Service Act amendment 2020</li> </ul>	



	of poor performance in the assessment and service delivery			
Non-distribution of the procured speed boats at the Town Council Offices	RDC and Cao to follow up on the distribution of the speed boats at the office	<b>CAO</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• NAADS guidelines</li> </ul>	
Delayed and no-revolving of the funds returned to the consolidated funds	Created awareness on the procures of accessing the funds returned to treasury in all LGs and LLGs	<b>MOFPED</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADS guidelines</li> <li>• Affirmative Action Act 2018</li> </ul>	

### 11.13 Isingiro District Emerging Issues

#### WORKS & TRANSPORT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Delayed upgrade of district and national roads	Issue to be forwarded to ministry of works for consideration	<b>MOFPED MOWT DLG UNRA URF</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	
Incomplete road equipment units	Engage MoW&T to provide complete road equipment units e.g. Wheel loaders, dump trucks and excavator  OPM to follow up for consideration  the district engineer to make follow up on contractors to start work in time e.g. Kamuli-Kyarugaaju-Kyeirumba roads	<b>MOWT</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	

Poor roads that cause accidents and Several areas not yet connected to the electricity national grid	Increase the O&M budget Fast track implementation of free electricity connection policy. Need for Tax reduction on renewable energy sources	<b>MOFPED</b> <b>URF</b> <b>UNRA</b> <b>OPM</b> <b>MOEMD</b> <b>REA</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	
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## WORKS & TRANSPORT

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
High cost of construction of two roomed Latrine at a cost of 12.000.000/=	Adopt frame work contracts at least three years for works to save time on procurement process and low cost works	<b>MOFPED</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	
Poor means of transport to Rubira for school going children that has affected school enrolment and poor academic performance	Issue to be forwarded to the OPM for consideration	<b>OPM</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	
Dilapidated schools in the district e.g. Kagogo P/S that was destroyed by heavy storm with only few functional classrooms	-Engage the DLG for funding under SFG program for major repairs as the issue is forwarded for discussion with MoES and OPM  -Undertake needs assessment on schools infrastructure and map out requisite SFG funding to address the gaps	<b>OPM</b> <b>MOES</b>	<ul style="list-style-type: none"> <li>• The National Education Policy</li> <li>• Basic Requirements and minimum Standards indicators for Education institutions 2010</li> <li>• The Education Act 2008</li> </ul>	

Unfair prioritisation of school renovation plan eg. Rubira P/S at the expense of other schools that needed attention such as Kagogo and Kyarugaaju	Engage MoES to consider construction of schools in hard to reach areas	<b>MOES</b> <b>OPM</b>	<ul style="list-style-type: none"> <li>• The National Education Policy</li> <li>• Basic Requirements and minimum Standards indicators for Education institutions 2010</li> <li>• The Education Act 2008</li> </ul>	
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## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Inadequate staffing in health centres II & III	Engage MoPS to urgently provide a wage to facilitate additional recruitment to address staffing gaps	<b>MOH</b> <b>MOPS</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Absence of health centre in Rubira to cater for maternity and post-natal care	Sub counties without HC IIs & IIIs to be prioritized to benefit from the ongoing government programs of construction and upgrading of HCs  Map out all sub counties and town councils in the district without HCIIIs and send official communication to MoH for prioritization	<b>OPM</b> <b>MoH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Poor remuneration of VHTs by the government  i)some VHTs were given smart phones in other areas but absent in Isingiro District	Implement recommendations of March 2015 national VHT assessment report by MOH with clear commitment to adequately finance the VHTs with regular and sustainable remuneration	<b>MOH</b> <b>OPM</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	

Stock-out of drugs at Kyarugaju and Kagogo health centre IIs & IIIs  i) some drugs and services not available in health Center IIs & IIIs	Review guidelines for procurement of medicines  Increase funding for drugs to all health facilities	<b>NMS</b> <b>MOH</b> <b>NDA</b>	<ul style="list-style-type: none"> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• National Drug Policy</li> <li>• The National Health Policy 2010</li> </ul>	
Limited beds in health centres	Follow up be done to ensure that these supplies are delivered	<b>MOH</b> <b>DHO</b> <b>CAO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	

## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Absentee of health workers at health facilities	Need to strengthen a routine and joint inspection of health centers by the technical and political leadership of the district  Engage MOH, OPM to facilitate construction of staff quarters to address gaps of accommodation to improve time management	<b>OPM</b> <b>MoH</b> <b>CAO</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Absence of government hospital in the district	MoH to plan to establish a district hospital following health sector strategic plan and NDPIII framework  Issue has been incorporated in the DHO report for discussion	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	

## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Long distance to access water  i)people walk approximately 7 miles to the nearest water point in Kyarugaaju	Urgently increase investment in piped water system in hard to reach areas  OPM to engage directly with MoWE and NWSC	OPM MOWE NWSC	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	
Non-functional water dams e.g. in Kyarugaju	DWO should follow up on the issue  OPM to follow up on the issue	OPM MOWE	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	

## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
People with no National ID are denied access to PDM funds	Adopt guidelines for PDM	MOLG CAO	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> <li>PDM guidelines</li> </ul>	
Exploitation of group beneficiaries to pay money in exchange for inclusion on beneficiary list	Encourage the community members to always be vigilant in attending and convening meetings  Some banks have advanced on mobile apps to relieve the Wanainchi of the lengthy bureaucracy	MOLG CAO	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> <li>PDM guidelines</li> </ul>	

	-Adopt new changes made in PDM guidelines of including the village chairpersons in beneficiary selection process			
Delayed funds for women enterprise groups (UWEP)	Follow up with the MoGLSD	<b>MOGLSD</b>	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> <li>• UWEP guidelines</li> </ul>	
PDM beneficiaries received less money than they applied for	Adopt and follow up as per the new guidelines for PDM		<ul style="list-style-type: none"> <li>• The Affirmative Action Act</li> <li>• Gender policy</li> </ul>	
Tenants not allowed to access PDM money yet they are voters	Adopt and follow up as per the new guidelines for PDM		<ul style="list-style-type: none"> <li>• The Affirmative Action Act</li> <li>• PDM guidelines</li> </ul>	
Poor people who can't afford to buy a phone not to receive PDM funds	Adopt and follow up as per the new guidelines for PDM		<ul style="list-style-type: none"> <li>• PDM guidelines</li> </ul>	
Keminya cell, Kagogo PDM beneficiaries are asked to give land agreements as collateral for security	Adopt and follow up as per the new guidelines for PDM		<ul style="list-style-type: none"> <li>• PDM guidelines</li> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• Anti-corruption Act 2009</li> </ul>	

## WATER & SANITATION

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
PWD not given facilitation and not given adequate attention  Chairpersons for LCs not given incentive from the government	PWDs to form groups if they want to benefit from government services such as the 10% of PDM funds for PWDs	<b>MOLG CAO</b>	<ul style="list-style-type: none"> <li>• PDM guidelines</li> <li>• Gender Policy</li> </ul>	

Low recovery rates under YLF and UWEP funds	Integrate recovery activities in the district work plan and budget for the DCD office	<b>MOLG</b> <b>CAO</b> <b>LCV</b>	<ul style="list-style-type: none"> <li>• YLP guidelines</li> <li>• UWEP guidelines</li> <li>• Gender Policy</li> </ul>	
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#### AGRICULTURE / OWC

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Mismatch between input distribution and farmer needs e.g. coffee seedlings	<p>-Undertake needs assessment for farmer input needs prior to procurement and distribution to avoid wastage</p> <p>MAAIF to improve on value addition of some produce such as coffee, bananas and Dairy products</p> <p>DPO encouraged the farmers to plant coffee in order to benefit from the on -going UCDA free coffee seedling distribution</p>	<b>MAAIF</b> <b>DPO</b> <b>OWC</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADS guidelines</li> <li>• The PPDA Act 2015</li> </ul>	
Over production brought by PDM, visa vis market availability	Adopt the Uganda cooperative alliance guidelines	<b>MAAIF</b> <b>MoTC</b>	<ul style="list-style-type: none"> <li>• The NAADs Act</li> <li>• The NAADS guidelines</li> <li>• PDM guidelines</li> </ul>	

**AGRICULTURE / OWC**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
<p>Low involvement of women councils</p> <p>i) lower women local councils are not involved in most of the government programs yet they are good mobilisers</p>	<p>OPM promised to communicate with MoLG to consider in the next term of office</p> <p>National Women Council to engage Parliament in bill amendment</p>	<p><b>MOLG</b></p> <p><b>PARLIAMENT</b></p>	<ul style="list-style-type: none"> <li>• The NAADS Act</li> <li>• The NAADS guidelines</li> <li>• The PPDA Act 2015</li> </ul>	
<p>Long distance from Rubira to Kabingo sub county HQ</p> <p>i) councillors travel long distances to the sub county council seating at 20,000/= per quarterly seating</p>	<p>OPM to engage MoLG to consider increasing remuneration of sub county councillors</p>	<p><b>OPM</b></p> <p><b>MOLG</b></p>	<ul style="list-style-type: none"> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> <li>• Local Government Act 2010</li> </ul>	
<p>Delayed and deducted exgracia for councillors</p> <p>i) Kagarama S/C did not receive the exgracia funds</p>	<p>OPM to engage MoLG &amp; MoFPED for harmonization to address the financing gaps highlighted</p>	<p><b>OPM</b></p> <p><b>MOFPED</b></p> <p><b>MOLG</b></p>	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> </ul>	
<p>Livestock theft in some areas in the district</p>	<p>Embrace community policing</p> <p>Gazette and license all slaughter slabs across the district</p> <p>Restrict animal movement at night</p>	<p><b>RDC</b></p> <p><b>DPC</b></p> <p><b>DISO</b></p> <p><b>UPDF</b></p> <p><b>URA</b></p>	<ul style="list-style-type: none"> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> <li>• The NAADS Act</li> </ul>	



### 11.14 Dokolo District Emerging Issues

#### HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Lack of drugs in most Health Facilities	Provide more adequate medical supplies to the District	<b>MOH</b> <b>NMS</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The National Drug Policy</li> </ul>	
Health workers in most Facilities are very rude to patients	The DHO and the local leaders should sensitize the Health workers on ethical values	<b>RDC</b> <b>LC V</b> <b>CAO</b> <b>DHO</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• Labour Law</li> </ul>	
The only two Hospital Ambulances are very hard to access and the drivers ask for too much money	Government should equip the Facilities with Ambulances	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Limited drug budget to meet the increasing demands Alapata H/C 11 in Bata sub county is not being supplied drugs from NMS and no response Lack of fuel for the two ambulances Inadequate staff houses Few health workers Old equipment in H/Cs	Enhance transport facilitation for the health sector in Dokolo District. Establish more staff houses Recruit more staff	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	

## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
It was reported that the host Sub county lacks enough water sources and asked if the district is aware of it	Sufficient water should be established in the Sub county	<b>MOWE DWO</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• The public Health Policy</li> </ul>	

## WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Several roads in Dokolo District are still very impassable	Routine maintenance of the roads should be embarked on	<b>MOWT UNRA ENGINEER</b>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	

## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Participants reported that they have not effectively benefited from the affirmative programmes such as; UWEP, YLP and SAGE because the beneficiary selection criteria has a lot of irregularities	Government should carry out routine monitoring of the implementation of UWEP, YLP and SAGE	<b>OPM – M&amp;E MOLGSD DCDO</b>	<ul style="list-style-type: none"> <li>• M&amp;E Policy</li> </ul>	
Least funded department (0,6%) annually Poor community and other stakeholders' mind-set towards sustainable utilization of natural resources Negative climate change impacts (drought, flooding, etc)	Increase funding Sensitize the beneficiaries	<b>MOFPED MOLGSD DCDO</b>	<ul style="list-style-type: none"> <li>• The Public Finance Management Act 2015</li> </ul>	

### 11.15 Buyende District Emerging Issues

#### ENVIRONMENT & NATURAL RESOURCES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Natural Resource Department lacks transport means and yet almost all the activities of the Department are field based	There is need for a reliable means of transport for the Department	<b>MOEMD MOWE DLG</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• NEMA Act 2019</li> </ul>	
Limited funding to the Natural Resource Department	Increase funding to the Department	<b>MOFPED MOLG</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• NEMA Act 2019</li> </ul>	
Lack of sensitisation of the people about wetlands and swamps before chasing them away.	There is need to sensitise the public before any chasing of them is done	<b>LG</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• NEMA Act 2019</li> </ul>	
Use of guarded Prisoners to dig in gazetted wet lands remain a challenged since it appears like they have been approved by authority	RDC should take action since he is the head of security in the district	<b>RDC</b>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> <li>• NEMA Act 2019</li> </ul>	

#### HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Inadequate wage allocation that has incapacitated the recruitment of more critical cadres to reduce the staff patient ratio burden, there is no Doctor in the only HC IV in the district	There is need for adequate wage to bridge the gap	<b>MOPS MOFPED LG</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Public Service Act amendment 2020</li> <li>• The National Drug Policy</li> </ul>	

Low funding for medicines and health supplies, creating a big burden to the health system, the district has spent 5 months without NMS supplying medicines.	There is need for adequate and timely supply of medicines and medical supplies to the health facilities	<b>MOH NMS</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Public Service Act amendment 2020</li> <li>• The National Drug Policy</li> </ul>	
Long distances to access health facilities with very few HC IIIs to serve the population with diverse services, i.e., 50% population are outside the 5km radius.	Upgrade the HC IIs to solve the challenge	<b>MOH LG</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	

## HEALTH

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
There are sub counties without health facilities as per the policy	The ministry of Health should implement its policy on health facilities and distances reduced for the Wanainchi	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Inadequate supply of drugs to Health facilities in the district	NMS should stick to the supply of drugs after every two month instead of six month as it was at the time of the Baraza	<b>MOH NMS</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	
Covid money promised to those who volunteered during the lockdown has never reached the people	MOH should ensure that all those who worked during Covid time are paid as promised	<b>MOH</b>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Public Health Act)</li> <li>• Labour law</li> </ul>	
Some midwives in Buyende Health Centre III are negligent on duty causing death of some mothers and babies	There is need to supervise health workers frequently	<b>DHO</b>	<ul style="list-style-type: none"> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• Labour Law</li> <li>• The National Health Policy 2010</li> </ul>	

## WORKS & TRANSPORT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Incomplete road unit (No gravel excavation equipment)	Gravel excavation equipment should be given to Local Governments	MOWT	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Local Government Act</li> </ul>	
Delayed response on servicing of road equipment's by the regional mechanical workshops	There is need for timely response by the regional mechanical workshop	MOWT	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Local Government Act</li> </ul>	
Lack of supervision transport for the road sector in the district	There is need for means of transport to facilitate the Department	MOWT	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Local Government Act</li> </ul>	
Poor supply of tyres for the road units by the Ministry of Works	Ministry of works should procure good quality tyres for the Road Units	MOWT	<ul style="list-style-type: none"> <li>• The Traffic and road safety Act, 1998</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The PPDA Act</li> </ul>	
One old grader is often having breakdowns and hence not enough to handle the entire district	There is a need for a new grader to replace the old one at the district	MOWT MOLG	<ul style="list-style-type: none"> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The PPDA Act</li> </ul>	

## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Lack of transport facilities by CDO whose role is mobilization and sensitization of communities about Government programmes	There is need to facilitate the Department to enable it, do its mandate	<b>MOFPED MOGLSD LG</b>	<ul style="list-style-type: none"> <li>• The Gender policy</li> </ul>	
Vacant positions in the Department of Community Development	There is need to recruit and fill the gap	<b>LG</b>	<ul style="list-style-type: none"> <li>• The Gender policy</li> <li>• The Local Government Act 2010</li> <li>• Public Service Act 2008</li> </ul>	
Poor recoveries of revolving funds by the District	The district should be strict on recovering the funds with the help of the Office of the RDC	<b>RDC CAO DCDO</b>	<ul style="list-style-type: none"> <li>• Public Finance Management Act 2015</li> <li>• The Gender policy</li> <li>• The Local Government Act 2010</li> </ul>	

## PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
People concentrate on sugar cane growing which has resulted into famine due to ignoring food crops and poor roads as trucks are destroying the roads	There is need to sensitize the people on diversification of farming so as to balance growth. Sugar factories should also contribute to road maintenance.	<b>LG</b>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> </ul>	

New sub counties have no budgets and funds for operationalization	Operationalization funds should be given to all new sub counties.	<b>MOFPED</b> <b>MOLG</b>	<ul style="list-style-type: none"> <li>• National Budget Act 2001</li> <li>• Public Finance Management Act 2015</li> </ul>	
Delayed payment of salaries and pension due to inadequate funds as a result of enhancement of salaries of scientists.	Ministry of Finance and Ministry of Public service should harmonize and release enough funds for wages and pension	<b>MOFPED</b> <b>MOPS</b>	<ul style="list-style-type: none"> <li>• Salaries and Allowances (Specified Officers) Act 2000</li> <li>• National Budget Act 2001</li> </ul>	
Demotivation of non-scientist due to salary increment of scientists yet in some courses they study almost similar things and spend the same period of time in school.	There is need to harmonize and increase the salaries of arts staff as a way of motivation	<b>MOFPED</b> <b>MOPS</b>	<ul style="list-style-type: none"> <li>• Salaries and Allowances (Specified Officers) Act 2000</li> <li>• The Public Service Commission Regulations 2009</li> </ul>	

#### **PUBLIC ADMINISTRATION**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Late coming and absenteeism of staff due to lack of staff houses and service delivery points like health facilities and schools	Government should construct low cost houses as it was in the past	<b>MOFPED</b> <b>MOLHUD</b> <b>MOLG</b>	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> </ul>	
IFMS network in the district is very poor thus affecting service delivery through late payments and funds being taken back to the center	The System should be worked in order to be efficient and effective	<b>MOFPED</b>	<ul style="list-style-type: none"> <li>• National Budget Act 2001</li> <li>• Public Finance Management Act 2015</li> </ul>	
Lack of publicity on what the district and Local Gov't is doing	There is need to always sensitize the public on what Gov't is doing for them	<b>RDC</b> <b>CAO</b>	<ul style="list-style-type: none"> <li>• Government of Uganda Communication Strategy 2021</li> </ul>	

Lack of research by the Gov't before introducing the programme hence leading to failure of Gov't Programs	There is need for research before any Gov't programme starts	<b>OP</b> <b>OPM</b> <b>MOLG</b> <b>NPA</b>	<ul style="list-style-type: none"> <li>• Uganda National Research Agenda</li> <li>• National Guidelines for Research</li> <li>• Research Registration and Clearance Policy and Guidelines</li> </ul>	
Lack of training of Implementers before kickoff of any Gov't program	There is need for training of implementers before any Gov't program starts	<b>OP</b> <b>OPM</b> <b>MOFPED</b> <b>MOLG</b> <b>NPA</b>	<ul style="list-style-type: none"> <li>• National Local Government Capacity Building Policy 2005</li> </ul>	

#### **PUBLIC ADMINISTRATION**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
New administrative units have not received funding yet expectations are high	There is need to include the new administrative units on the IPFS	<b>MOFPED</b> <b>MOLG</b>	<ul style="list-style-type: none"> <li>• National Budget Act 2001</li> <li>• Public Finance Management Act 2015</li> </ul>	
The district received bicycles from the center with guidance not to give out until otherwise yet the beneficiaries are in need of them	The Ministry of Local Gov't should expedite the process of giving out bicycles.	<b>MOLG</b>	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> </ul>	



**AGRICULTURE / OWC**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Service providers like extension Officers, veterinary Officers, Nurses, Midwives are never seen on the ground	There is need to supervise lower cadres to ensure that they are on the ground	<b>CAO</b>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	

**EDUCATION**

<b>ISSUE</b>	<b>RECOMMENDATION</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Inadequate inspection of schools due to poor network for e-inspection and lack of transport for inspectors	Improvement in inspection of schools by enhancing the network and provision of transport facilities.	<b>MOPS MOFPED LG.</b>	<ul style="list-style-type: none"> <li>The National Education Policy</li> </ul>	
Lack of transport facilities to enable inspectors visit the schools	There is need to priorities transport of inspectors to enable them do their work	<b>MOES LG</b>	<ul style="list-style-type: none"> <li>Basic Requirements and minimum Standards indicators for Education institutions 2010</li> </ul>	
10 Schools were carried away by the storm and the district was only given 500 Iron sheets which could not meet the need	Gov't through the OPM should consider the affected schools and supply them with the required iron sheets	<b>OPM</b>	<ul style="list-style-type: none"> <li>The National Education Policy</li> </ul>	
8 sub counties in the district lack secondary schools	There is need to consider the eight sub counties under the UGIFT seed school program	<b>MOES MOFPED</b>	<ul style="list-style-type: none"> <li>The National Education Policy</li> </ul>	
There is no vocation institute in the district	There is need to establish a vocation institution in the District	<b>MOES MOFPED</b>	<ul style="list-style-type: none"> <li>The National Education Policy</li> </ul>	
The seed school in the Town council has not been commissioned	The district should arrange the commissioning of the seed school	<b>RDC LC V CAO</b>	<ul style="list-style-type: none"> <li>The National Education Policy</li> </ul>	

## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Bukungu has no Gov't water project yet its one of the water stressed areas in the district	Allocation of water projects to the area should be prioritized	DWO	<ul style="list-style-type: none"> <li>The National Water Policy</li> <li>The public Health Policy</li> </ul>	

### 11.16Rwampara District Emerging Issues

## HEALTH

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>The district lacks critical staff especially mid wives who would implement the MCH services at the HC II level where they are the most facilities we have.</p> <p>The topography of the district affects the population accessing the health services in the sub-counties of Mwizi and Bugumba</p> <p>The district has a few facilities offering the maternal and child health services hence having so many referrals to the neighbouring health facilities.</p> <p>After the creation of the town council most of the rural administration offices were left with no health Centre III's therefore the recent up-grade of Nyaruhandagazi, Nyabikungu and the planned kibaare is to provide HCIII's in the rural sub-counties.</p>	<p>There is need to advocate for recruitment of the critical staff especially mid-wives and anaesthetic officers</p> <p>There is need to strengthen support supervision through increased funding to cater for the hard to reach areas.</p> <p>There is need to encourage the HC II's which are very many in the district to carry out maternal and child health services.</p> <p>The political leadership should lobby for more funding of the health services especially the family health after the implementing partners left the district especially EGPAF (RHITES)</p>	MOH MOPS	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>The public Health Policy</li> </ul>	

## EDUCATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Contribution of parents to school programs/activities is low</p> <p>There is inadequate infrastructure e.g. teachers' accommodation, classroom and latrines</p> <p>Desks are not adequate</p> <p>Inadequate staff in most schools</p> <p>Rugando sub county doesn't have a government secondary school</p>	<p>There is need for mobilization of parents to participate in schools' programs especially school feeding program and infrastructure development.</p> <p>More teachers house, classrooms and latrines are needed</p> <p>Need to recruit more teachers</p>	MOES	<ul style="list-style-type: none"> <li>The Education Act 2008</li> </ul>	

## ENVIRONMENT & NATURAL RESOURCES

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Lack of transport means since most of our work is field related</p> <p>The department not adequately funded and depends mainly on donor funds</p> <p>Lack surveying equipment</p> <p>Low levels of public awareness ENR issues</p> <p>Silent resistance of environment degraders.</p>	<p>Lobbing a department vehicle</p> <p>Increasing funding for ENR activities.</p>	<p>MOWE</p> <p>NEMA</p>	<ul style="list-style-type: none"> <li>The NEMA Act</li> </ul>	

## TRADE & COMMERCE

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Six SACCOs applied for 20 million grant top-ups but some of them didn't receive the grants and raised the following issues;	Defaulting of loans by association members No evidence of growth in shares, savings, and loan portfolio.	<b>MOTTI</b>	<ul style="list-style-type: none"> <li>• PDM Guidelines 2022</li> <li>• Local Economic Development Policy</li> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	

## AGRICULTURE / OWC

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>A ban on recruitment and yet extension workers are the key in implementation of PDM strategy.</p> <p>No operational funds allocated to agricultural extension for the year 2023/24 and yet PDM activities have to be implemented.</p> <p>Changing of guidelines now and again leading to confusion.</p>	<p>Government should provide a vehicle to production department</p> <p>Government should lift the ban on recruitment so that all stations are fully staffed.</p> <p>Government should allocate funds to extension so that staff can be enabled to implement PDM activities.</p>	<p><b>MAAIF</b></p> <p><b>MOPS</b></p> <p><b>COORDINTOR</b></p> <p><b>MOLG</b></p>	<ul style="list-style-type: none"> <li>• The National Seed Policy</li> <li>• National Agriculture Policy</li> <li>• National Agricultural Extension Strategy (NAES)</li> </ul>	

## WATER & SANITATION

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>why there is low funding of the sector compared to the applicable technologies implementable on ground the sector is still in poor condition and not affordable to approach hilly areas local politics with interfering with water programs in some areas like during implementation lack of community ownership of the constructed sources scheme attendants owing schemes and implementing illegal connections like Nyabikungu GFS and Kintu GFS.</p>	<p>Rwampara District to lobby for more funds to support the technical staff execute works in the areas The sector vehicle is functional but needs a better one for terrain reasons There is need for political support especially on source ownership by the government to local politics in interfering with water programs in some areas.</p> <ul style="list-style-type: none"> <li>Land issues to be resolved by all local politicians through political sensitization and gatherings.</li> </ul>	<p><b>MOWE</b> <b>NWSC</b> <b>NEMA</b> <b>MOLHUD</b></p>	<ul style="list-style-type: none"> <li>The NEMA Act</li> </ul>	

## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATION	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Most of the groups were formed after hearing that the government was funding Prolonged drought and floods that affected agricultural projects. Theft of livestock and motorcycles of YLP and UWEP groups</p>	<p>Intensive sensitization of communities to understand government programs before applying for funds The ministry of Gender, labour and social development to provide transport means to CDOs to carry out their activities.</p>	<p><b>MOGLSD</b> <b>RDC</b> <b>CAO</b> <b>DCDO</b> <b>DISO</b></p>	<ul style="list-style-type: none"> <li>UWEP Guidelines</li> <li>YLP Guidelines</li> <li>Gender Act</li> <li>PDM Guidelines</li> <li>The Local Government Act 2010</li> </ul>	

Disintegration of the groups due to conflicts among the group members. Low turn-up of SAGE beneficiaries.	Political leaders are encouraged to take ken interest in recovery of YLP and UWEP funds. Centenary Rural Development Bank should use offline payment to avoid delaying older persons at the pay point. Death reports should be submitted immediately after death of the beneficiary. YLP and UWEP defaulters should be sued in court.			
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### 11.17 Kasese District Emerging Issues

#### EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>High UPE dropout rate attributed to; <ul style="list-style-type: none"> <li><i>i. lack of school feeding programme in Government Schools.</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Parents and guardians should provide food to the learners as per the Education Act 2008 Art.13 5(2) c.</li> <li>MoES should monitor the SMCs to ensure adherence to the school feeding programme guidelines 2013.</li> </ul>	<ul style="list-style-type: none"> <li>MoES</li> <li>DEO</li> <li>SMCs</li> </ul>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> <li>School Feeding Programme Guidelines 2013</li> <li>Early child hood Development Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>High UPE dropout rate attributed to; <ul style="list-style-type: none"> <li><i>ii. lack of school feeding programme in Government Schools.</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Parents and guardians should provide food to the learners as per the Education Act 2008 Art.13 5(2) c.</li> <li>MoES should monitor the SMCs to ensure adherence to the school feeding programme guidelines 2013.</li> </ul>	<ul style="list-style-type: none"> <li>MoES</li> <li>DEO</li> <li>SMCs</li> </ul>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> <li>School Feeding Programme Guidelines 2013</li> <li>Early child hood Development Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li><i>iii. Child Labour especially in areas</i></li> </ul>	<ul style="list-style-type: none"> <li>Fast-track the implementation of The Uganda's National Plan</li> </ul>	<ul style="list-style-type: none"> <li>RDC</li> <li>MoGLSD</li> </ul>	<ul style="list-style-type: none"> <li>Uganda's National Plan of Action on elimination of Child Labour</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<i>around the Lakes Katwe and George where there are activities like salt minning and fishing</i>	<ul style="list-style-type: none"> <li>of Action for the Elimination of Child Labour (NAP II 2020/21 – 2024/25).</li> <li>Security agencies should increase vigilance to curtail child labour</li> <li>Strengthen the role of the LC1 as the unit of enforcement to address parents keeping children out of school.</li> </ul>		<ul style="list-style-type: none"> <li>Uganda National Child labour Policy 2020</li> <li>The Children Amendment Act 2016</li> <li>The National Council for Children Act</li> <li>The Local Government Act</li> </ul>	
<ul style="list-style-type: none"> <li>Low staffing gaps for Teachers, Head Teachers (HTs) and Deputy Head Teachers (DHTs) in Schools attributed to; <ul style="list-style-type: none"> <li><i>i. limited wage bill</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>There is need for more wage to fill the existing staffing gaps for improved learning</li> </ul>	<ul style="list-style-type: none"> <li><b>MoFPED</b></li> <li><b>MoPS</b></li> </ul>	<ul style="list-style-type: none"> <li>The Public Service Act 2008</li> <li>The Local Government Act</li> <li>The PFMA</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li><i>ii. Delayed recruitment of the Secondary School Teachers, DHTs, HTs by the Centre</i></li> </ul>	<ul style="list-style-type: none"> <li>Fast track recruitment</li> </ul>	<ul style="list-style-type: none"> <li><b>ESC</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act</li> <li>The Decentralisation Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>High Teacher: Pupil ratio in the district E.g., Kyetume P/S with a ratio of 1:150; Bagwa P/S with 7:440</li> </ul>	<ul style="list-style-type: none"> <li>Urgently increase the district’s wage ceiling for Education, to facilitate additional recruitments to address high teacher to pupil ratio</li> </ul>	<ul style="list-style-type: none"> <li><b>MoES</b></li> <li><b>MoFPED</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Teacher Policy</li> <li>The Local Government Act</li> <li>The PFMA</li> <li>Guidelines on policy, Planning, roles and responsibilities of stakeholders in the implementation of UPE for Districts and Urban Councils (2008)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Mismatch between the reported and actual number of teachers in Government Aided Schools.</li> </ul>	<ul style="list-style-type: none"> <li>Undertake a special audit in all Government aided schools to establish the available number of recruited teachers versus the reported</li> </ul>	<ul style="list-style-type: none"> <li><b>OAG</b></li> <li><b>MoES</b></li> </ul>	<ul style="list-style-type: none"> <li>The Education White Paper 1992</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<b>ISSUE</b>	<b>RECOMMENDATIONS</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
<ul style="list-style-type: none"> <li>• Low attraction and retention of teachers in Schools located in Hard-to-Reach areas like Kinoni, Kinyogoga S/Cs in Nakaseke</li> </ul>	<ul style="list-style-type: none"> <li>• Improve on provisions of incentives for teachers deployed in Hard-to-reach areas</li> <li>• Undertake a study to examine the severity of the matter and appropriate redress measures.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoPS</b></li> <li>• <b>MoES</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Teacher Policy</li> <li>• The Hard-to –Reach Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Continuously declining School Facilities Grant (SFG) budget despite the acute need for more class rooms, teachers’ houses, latrine facilities and renovation.</li> </ul>	<ul style="list-style-type: none"> <li>• Undertake a Needs Assessment on schools’ infrastructure, and mapping of the requisite SFG funding to address the gaps. This can be used to mobilize resources from the various partners of Government.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoES</b></li> <li>• <b>CAO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> <li>• School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Low GoU per capita investment in Primary Education i.e., for Adjumani parents’ average contribution is only Ugx 31,500 per child per year while GoU is Ugx 10,000 per child per year.</li> </ul>	<ul style="list-style-type: none"> <li>• Engage parents to lobby for increased contribution particularly for school feeding, for teachers’ welfare and school development. For UPE, consider increasing contribution to between Ugx 20,000 – Ugx 50,000</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoES</b></li> <li>• <b>CAO</b></li> <li>• <b>DEO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Delayed coding of schools constructed with support from partners; despite fulfilment of the requirements. E.g., Kasangombe P/S in Nakaseke District.</li> </ul>	<ul style="list-style-type: none"> <li>• Fast-track the coding process.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoES</b></li> <li>• <b>CAO</b></li> <li>• <b>DEO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Shoddy work in construction of schools. For example; the classroom block at Nakaseke Seed Sec. School (floor slab had developed cracks, door frames were</li> </ul>	<ul style="list-style-type: none"> <li>• Undertake a Value for Money Audit to establish the cause of the shoddy works.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>OAG</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• The Construction Guidelines MoES</li> <li>• Basic Requirements and minimum Standards indicators for Education institutions 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
	<ul style="list-style-type: none"> <li>• All defects must be addressed during the defects liability</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> </ul>		



ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
already broken before handover of the site by the contractor) and the Playground constructed at Kigarama Seed Secondary School in Sheema.	period before final payment is effected.	<ul style="list-style-type: none"> <li>• DEO</li> <li>• D/Engineer</li> <li>• RDC</li> </ul>		
<ul style="list-style-type: none"> <li>• Existence of Sub Counties and Town Councils with no Government Secondary schools e.g., Kiruhura Town council, Kyangyenyi S/C in Sheema District</li> </ul>	<ul style="list-style-type: none"> <li>• Sub Counties and T/Cs with no Secondary schools be prioritized to benefit from the ongoing UgIFT programme on construction of seed secondary schools</li> </ul>	<ul style="list-style-type: none"> <li>• MoES</li> </ul>	<ul style="list-style-type: none"> <li>• The National Education Policy</li> <li>• The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
	<ul style="list-style-type: none"> <li>• Map out all LLGs without Secondary schools and send official communication to MoES to prioritize them</li> </ul>	<ul style="list-style-type: none"> <li>• OPM</li> </ul>	<ul style="list-style-type: none"> <li>• National Policy on Public Sector M&amp;E 2013</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Non-existence of technical schools in some constituencies e.g., Sheema North constituency</li> </ul>	<ul style="list-style-type: none"> <li>• MoES should adhere to the policy on constructing a technical school in every constituency</li> </ul>	<ul style="list-style-type: none"> <li>• MoES</li> </ul>	<ul style="list-style-type: none"> <li>• The National Education Policy</li> <li>• Basic Requirements and minimum Standards indicators for Education institutions 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• High stock-out of essential drugs in health facilities.</li> </ul>	<ul style="list-style-type: none"> <li>• Undertake spontaneous drug stock audits in health facilities</li> <li>• Analyse the cause of high stock-out and address them accordingly</li> <li>• Review the guidelines on the procurement of medicines to focus on the population served other than the population of the area for all essential medicines</li> </ul>	<ul style="list-style-type: none"> <li>• NDA</li> <li>• MoH</li> <li>• NMS</li> </ul>	<ul style="list-style-type: none"> <li>• The National Drug Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

<b>ISSUE</b>	<b>RECOMMENDATIONS</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
<ul style="list-style-type: none"> <li>High unmet demand for drugs for STDs from NMS</li> </ul>	<ul style="list-style-type: none"> <li>Engage National Medical Stores to review and address the unmet gap</li> </ul>	<ul style="list-style-type: none"> <li><b>MoH</b></li> <li><b>NMS</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Drug Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Theft and sale of Government drugs</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated</li> </ul>	<ul style="list-style-type: none"> <li><b>RCC</b></li> <li><b>MoH</b></li> <li><b>ISO</b></li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Expiry of drugs for non-communicable diseases due to minimal consumption at health facilities.</li> </ul>	<ul style="list-style-type: none"> <li>Enhance proper planning and management of drugs for non-communicable diseases</li> </ul>	<ul style="list-style-type: none"> <li><b>NDA</b></li> <li><b>MoH</b></li> <li><b>NMS</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Drug Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Weak referral system</li> </ul>	<ul style="list-style-type: none"> <li>Create awareness among health workers and community on the existing referral system and the services offered thereafter.</li> </ul>	<ul style="list-style-type: none"> <li><b>MoH</b></li> <li><b>DHO</b></li> </ul>		
<ul style="list-style-type: none"> <li>Soliciting of money from patients<sup>6</sup> like expectant mothers by midwives at Bukuya HC IV in Kasanda District, and charges fuel charges for ambulance in Nakaseke and Sheema Districts. These problems are exacerbated by inadequate supply of mama kits, medical supplies and inadequate fuel allocated for ambulances.</li> </ul>	<ul style="list-style-type: none"> <li>Arrange for a follow-up meeting with MOH</li> </ul>	<ul style="list-style-type: none"> <li><b>OPM</b></li> </ul>	<ul style="list-style-type: none"> <li>National Coordination Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
	<ul style="list-style-type: none"> <li>Provide adequate medical supplies to health facilities</li> </ul>	<ul style="list-style-type: none"> <li><b>MoH</b></li> </ul>	<ul style="list-style-type: none"> <li>National Medical Stores Act</li> <li>Uganda Essential Medicines and Health Supplies Manual 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
	<ul style="list-style-type: none"> <li>Undertake disciplinary action for errant health staff</li> </ul>	<ul style="list-style-type: none"> <li><b>CAO</b></li> <li><b>DHO</b></li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<sup>6</sup> In most Districts, patients are charged money in Health facilities e.g. per delivery mothers are charged between 30,000/= and 70,000/= and blood testing fee.

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
	<ul style="list-style-type: none"> <li>• Revise the fuel ceilings allocated for ambulances in Health facilities to meet the increased referrals.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoH</b></li> <li>• <b>MoFPED</b></li> </ul>	<ul style="list-style-type: none"> <li>• The budget policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Late delivery of NMS drugs to HCs (after 4:00pm)</li> </ul>	<ul style="list-style-type: none"> <li>• CAO and RDC to immediately commission an investigation into the delivery of medicines in the district, and report to MGD.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>NMS</b></li> <li>• <b>DHO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Drug Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Non-compliance to procedures and guidelines for delivery of the drugs in some facilities; including composition of HUMCs, signing of acknowledgement forms etc.</li> </ul>	<ul style="list-style-type: none"> <li>• CAO to review composition of all HUMCs</li> <li>• Ensure compliance to standards and guidelines for delivery of drugs E.g., acknowledgement (signing) of forms by the HUMCs at the time of delivery.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>RDC</b></li> <li>• <b>DHO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Drug Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Unprofessionalism, gross negligence and intentional misconduct, and laxity of health service staff in patient care, e.g. Nakaseke hospital, Namutumba District</li> </ul>	<ul style="list-style-type: none"> <li>• Strengthen routine and joint inspection of health facilities by the technical and political leadership in the district.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>DHO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• The Health Code of Conduct</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Poor remuneration of Village Health Teams.</li> </ul>	<ul style="list-style-type: none"> <li>• Implement recommendations of the March 2015 National Village Health Team Assessment report by MoH, of coming up with a clear commitment to adequately finance and institutionalize the VHT structure, including a regular and sustainable remuneration.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoH</b></li> <li>• <b>DHO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Existence of Sub Counties and Town Councils with no health centre IIIs like Kinoni</li> </ul>	<ul style="list-style-type: none"> <li>• Sub Counties and T/Cs with no health centres be prioritized to benefit from the ongoing UgIFT programme on construction and upgrade of HCs</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoH</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
S/C in Nakaseke District, Mazuba Sub County in Namutumba District.	<ul style="list-style-type: none"> <li>Map out all LLGs without HC IIIs and send official communication to MoH to prioritize them</li> </ul>	<ul style="list-style-type: none"> <li>OPM</li> </ul>	National Policy on Public Sector M&E 2013	
<ul style="list-style-type: none"> <li>Need to upgrade Kabwohe HC IV<sup>7</sup> to a hospital status and Nakaseke Hospital<sup>8</sup> to a regional referral.</li> </ul>	<ul style="list-style-type: none"> <li>The Ministry of Health should study the issue and advise Government on the way forward</li> <li>OPM to follow up the request submitted to MoH for upgrade of the hospital</li> </ul>	<ul style="list-style-type: none"> <li>MoH</li> <li>OPM</li> </ul>	<ul style="list-style-type: none"> <li>The Public Health Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Low effectiveness of current disease prevention measures implemented by Government</li> </ul>	<ul style="list-style-type: none"> <li>Village Health Teams working together Health educators should be supported and strengthened to enforce disease prevention measures</li> <li>Adopt “Lwengo/Mutabazi model” to enforce disease prevention</li> </ul>	<ul style="list-style-type: none"> <li>MoH</li> <li>DHO</li> <li>CDO</li> </ul>	<ul style="list-style-type: none"> <li>The Public Health Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Existence of Districts with no Government Hospital e.g., Kiruhura District</li> </ul>	<ul style="list-style-type: none"> <li>The Ministry should plan to establish a District Hospital following the Health Sector strategic Plan and the NDP III Framework</li> </ul>	<ul style="list-style-type: none"> <li>MoH</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Delayed commencement of development projects due to lengthy clearance processes; <ul style="list-style-type: none"> <li><i>Government disbursed 280M to Kiruhura District for construction of staff houses for the health units’ staff.</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Expedite clearance of preliminary processes for development projects; and adhere to the timelines stipulated in the PPDA Act.</li> </ul>	<ul style="list-style-type: none"> <li>MoJCA</li> </ul>	<ul style="list-style-type: none"> <li>The PPDA Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Old and obsolete equipment still in use in health facilities</li> </ul>	<ul style="list-style-type: none"> <li>Undertake functionality assessment of medical equipment and take necessary action.</li> </ul>	<ul style="list-style-type: none"> <li>DHO</li> </ul>	<ul style="list-style-type: none"> <li>The Public Health Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<sup>7</sup> Due to big numbers served by the facilities in the District the HCs get over 200 women for delivery every month and serve other neighbouring LGs. The affected DLGs are Kasese, Sheema, Rwampara and Fort portal city thus overstretching their budgets due to influxes from DR Congo.

<sup>8</sup> Requests for upgrade to referral hospitals have always received no feedback from Government.

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
despite the availability of new and more effective technologies e.g., X-ray machines in Adjumani Hospital and Kalisizo Hospital	<ul style="list-style-type: none"> <li>Develop a re-tooling project for hospital equipment</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>MoH</li> </ul>	<ul style="list-style-type: none"> <li>The Drug Policy</li> </ul>	
<ul style="list-style-type: none"> <li>Rigid health staffing structure that does not allow for career progression of lower cadres like graduate nurses and laboratory scientists. In addition, there is limited staff continuous professional development</li> </ul>	<ul style="list-style-type: none"> <li>Review the staffing structure to provide for career progression of lower cadres</li> <li>Reorientation and continuous professional training and mentorship of health workers especially midwives.</li> </ul>	<ul style="list-style-type: none"> <li>DHO</li> </ul>	<ul style="list-style-type: none"> <li>The public Service Act</li> <li>Local Government Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Absence of a continuity plan to sustain the quality of health services following the exit/scaling down of implementing partner projects</li> </ul>	<ul style="list-style-type: none"> <li>Strengthen continuity planning to maintain the quality of health services like allocating funding within the PHC to support such interventions</li> <li>Strengthen joint planning between Government and partners and ensure adherence to LGDP guidelines 2014</li> <li>Undertake deliberate efforts to mobilize resources from Development Partners</li> </ul>	<ul style="list-style-type: none"> <li>MoFPED</li> <li>NPA</li> <li>OPM</li> <li>CAO</li> <li>DHO</li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Planning Guidelines 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.18 Kyotera District Emerging Issues

#### WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Poor Maintenance of National and District roads caused by inadequate funding to O&amp;M budget. For example; <ul style="list-style-type: none"> <li><i>Masaka-Kyotera-Mutukula Road is in a dilapidated state</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Prioritize upgrading the roads to bituminous grade, especially those in Town Councils using low-cost ceiling</li> <li>Increase O&amp;M budget to LGs to meet the increased demand for road maintenance.</li> </ul>	<ul style="list-style-type: none"> <li>UNRA</li> <li>URF</li> <li>MoFPED</li> <li>MoW&amp;T</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>The Uganda National Roads Authorities Act 2006</li> <li>The Local Government Act</li> <li>The PFMA</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>ii. <i>Green valley road in Kyotera Town council</i></li> <li>iii. <i>Dilapidated roads in Nakaseke District include Kapeeka-Kisule-Katikamu road, Nalulya road, Nakalango, Matuga-Bwanga road no culverts, Namalari-Katale road, Nalya-Kisangombe Road, Kikyusa-Kamuli -Kikibapaanga</i></li> <li>iv. <i>Sections of Nakaseke-Kyamukasa road left undone during rehabilitation</i></li> <li>v. <i>Kigarama – Katushazane - Kyangyenyi border road; and Runyinya – Rwaki – Rwamuhama road in Sheema.</i></li> <li>vi. <i>Mwigyina - Kikuto – Municipality Road</i></li> <li>vii. <i>Road to Terekwa SC; Wesaka-Lwesia road; Kulu-Kulu road in Adjumani District</i></li> <li>viii. <i>Bugola–Mifunya–Kigege road; Namalari-Katale ka Mese Road</i></li> </ul>	<ul style="list-style-type: none"> <li>• Urgently update the road inventory to inform the budget allocation to O&amp;M</li> <li>• Consider applying first class marram in rural roads a head of the road’s consideration and prioritization in subsequent budgets.</li> <li>• Conduct rigorous profiling of soil structure for all road rehabilitation works, priori to approval of budget</li> <li>• Follow-up the works to ensure swift completion; under strict supervision of the District Engineer.</li> <li>• Conduct special audit on the culvert installation works undertaken by Districts</li> </ul>		<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Local Government Act</li> <li>• The PFMA</li> </ul>	
<ul style="list-style-type: none"> <li>• Delayed upgrade of National and District roads<sup>9</sup>. For example; <ul style="list-style-type: none"> <li>i. <i>Tarmacking of Rakai-Lyantonde-Ssembabule-Mubende road</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• The issue should be forwarded to Uganda National Roads Authority for future consideration.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Kyotera DLG</b></li> <li>• <b>UNRA</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Roads Act 2019.</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>ii. Tarmacking Sseruwanda road</li> <li>iii. Tarmacking of Kyapa-Kasensero Road in Kyotera District</li> <li>iv. Tarmacking of Kabwohe-Bwizibwera road in Sheema District</li> <li>v. Tarmacking Maderu-Aboq Road</li> <li>vi. Section of Kadimonkole road</li> </ul>			<ul style="list-style-type: none"> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Local Government Act</li> </ul>	
<ul style="list-style-type: none"> <li>• Incomplete road equipment unit</li> </ul>	<ul style="list-style-type: none"> <li>• Engage MoW&amp;T to provide complete units (excavators, wheel loaders, dump trucks, bull dozers, tractors, water bowsers, and bitumen boilers among others)</li> <li>• Increase funds for repair to enable LGs maintain the road equipment unit.</li> <li>• Government should consider procuring road equipment for all Cities and Municipal Councils</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoW&amp;T</b></li> <li>• <b>D/Engineer</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> <li>• The Uganda National Roads Authorities Act 2006</li> <li>• The Local Government Act</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Staffing gaps in the Department of roads,</li> <li>i. Most LGs have no substantive district engineer</li> </ul>	<ul style="list-style-type: none"> <li>• Fast-track the recruitment of the D/Engineer and additional machine operators.</li> <li>• Engage MoW&amp;T to lower the requirements of District engineers</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>DSC</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Public Service Act 2008</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Low involvement of area councillors in planning, supervision and monitoring of road works, especially those for far LLGs like Kapeeka SC.</li> </ul>	<ul style="list-style-type: none"> <li>• Fast track the induction of all Local Councillors to strengthen cooperation between the technical team and the political leaders; including undertaking joint reviews of BoQs, supervision of works and commissioning of completed works</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>D/Engineer</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Local Government Act</li> <li>• The Decentralization Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## PRODUCTION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Inadequate transport facilities for extension service workers<sup>10</sup></li> </ul>	<ul style="list-style-type: none"> <li>Devise a national strategy to deliberately address the transportation challenges facing extension workers; as a critical intervention as a success to PDM</li> <li>Increase the Agriculture extension grant and the production management grant to enable proper facilitation of the extension workers</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>MAAIF</li> <li>NAADS/OWC</li> </ul>	<ul style="list-style-type: none"> <li>The Public Service Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Mismatch between input distribution and farmer needs<sup>11</sup></li> </ul>	<ul style="list-style-type: none"> <li>Undertake needs assessment of farmer input needs prior to procurement and distribution; and ensure alignment to the ecological zones demarcated by MAAIF</li> </ul>	<ul style="list-style-type: none"> <li>OWC</li> <li>DPO</li> </ul>	<ul style="list-style-type: none"> <li>The National Seed Policy</li> <li>National Agriculture Policy</li> <li>National Agricultural Extension Strategy (NAES)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Poor quality farm inputs affecting the quality of produce of farmers. These include seedlings and pesticides in the district.</li> </ul>	<ul style="list-style-type: none"> <li>Undertake quality assurance of the identified contractors to supply the seedlings</li> <li>Strengthen the monitoring and surveillance to detect and confiscate the counterfeits on the market</li> </ul>	<ul style="list-style-type: none"> <li>MAAIF</li> <li>DPO</li> <li>OWC</li> </ul>	<ul style="list-style-type: none"> <li>The National Seed Policy</li> <li>National Agriculture Policy</li> <li>National Agricultural Extension Strategy (NAES)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Low extension worker ratio; Farmer ratio of 1:2090 compared to the national standard of 1:1500.</li> </ul>	<ul style="list-style-type: none"> <li>Increase the wage bill for extension services, to facilitate recruitment to fill the current structure and match the increasing number of farmers in the district.</li> </ul>	<ul style="list-style-type: none"> <li>MAAIF</li> <li>NAADS/OWC</li> <li>DPO</li> </ul>	<ul style="list-style-type: none"> <li>The NAADs Act</li> <li>National Agricultural Extension Strategy (NAES)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>



## 11.19 Nakaseke District Emerging Issues

### TRADE & INDUSTRY

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Delays in processing of trading licenses</li> </ul>	<ul style="list-style-type: none"> <li>Fast-track processing and issuance of business licenses.</li> <li>Set a minimum target for “Time taken to process a business license”; and enforce compliance by the Trade and Industry Dept.</li> </ul>	<ul style="list-style-type: none"> <li>URSB</li> <li>DCO</li> </ul>	<ul style="list-style-type: none"> <li>Uganda Registration Services Bureau Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Unfair charging of property tax and trading license. The rates being used are not consistent with what is provided for in the law. For example, what criteria is being used to grade saloons, wholesale businesses among others.</li> </ul>	<ul style="list-style-type: none"> <li>A transparent criterion for determining the property tax and trading licenses in line with the law should be adopted and communicated to all locals in the community. The Mayor Mr. Ecodit agreed to revise the rates accordingly with technical assistance from the Town Clerk, DLG staff, Councillors and the TC</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>The Tax Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Wrong perception of the intended objectives of Emyooga Program by youth.</li> <li><i>i. In Adjumani, only 377 (68%) of the 555 groups that were funded are still active; the rest having disbanded</i></li> </ul>	<ul style="list-style-type: none"> <li>Establish an operational fund for the programme, to facilitate LGs’ recovery activities</li> <li>Include targeted trainings for Emyooga under the PDM mind set change campaigns (Pillar 5 of the PDM guidelines)</li> </ul>	<ul style="list-style-type: none"> <li>DCO</li> <li>CAO</li> <li>MoLG</li> <li>MoFPED-MSD</li> </ul>	<ul style="list-style-type: none"> <li>PDM Guidelines 2022</li> <li>Local Economic Development Policy</li> <li>National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>High exclusion rates in the Emyooga program with no clear plan for on boarding of groups that were initially excluded</li> </ul>	<ul style="list-style-type: none"> <li>Undertake mapping of all groups that missed out in the first phase, and prioritize these in the next revolving fund window</li> </ul>	<ul style="list-style-type: none"> <li>DCO</li> <li>CAO</li> <li>MoLG</li> <li>MoFPED-MSD</li> </ul>	<ul style="list-style-type: none"> <li>Cooperative Societies (Amendment) Act, 2020 (Act 5 of 2020)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>High interest rates (8-12% per annum) which reduces borrowing appetite of members</li> </ul>	<ul style="list-style-type: none"> <li>Provide for flexibility in guidelines, to allow groups to reduce lending rates to below 8% if justified</li> </ul>	<ul style="list-style-type: none"> <li>DCO</li> <li>CAO</li> <li>MoLG</li> <li>MoFPED-MSD</li> </ul>	<ul style="list-style-type: none"> <li>Cooperative Societies (Amendment) Act, 2020 (Act 5 of 2020)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Inadequate staffing within the recently upgraded health facilities and those in Hard-to-reach areas such as; <ul style="list-style-type: none"> <li><i>Newly upgraded Nakaseke Hospital, with several new departments/units; all served by 24 staff that have to work in 03 shifts to meet the demand for services</i></li> <li><i>Facilities in mountainous areas like Katwe-Kabatoro TC in Kasese District</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Urgently increase the district's wage ceiling for Health, to facilitate additional recruitments to address staffing gaps in newly upgraded HCs</li> <li>Increase the wage ceiling to provide for recruitment of staff to at least 75% for each HC as per the MoH guidelines.</li> <li>Improve on provisions of incentives for Health workers deployed in Hard-to-reach areas</li> </ul>	<ul style="list-style-type: none"> <li>MoH</li> <li>MoPS</li> <li>HSC</li> </ul>	<ul style="list-style-type: none"> <li>The National Employment Policy</li> <li>Health Service Commission Act</li> <li>Hard-to Reach/Hard-to-Stay Policy</li> <li>The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## CROSS-CUTTING ISSUES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>High rates of alcohol abuse by children below the age of 18, civil servants especially teachers and health workers.</li> </ul>	<ul style="list-style-type: none"> <li>Speedy enactment of the new alcohol law to support the current National Alcohol Control Policy of 2019</li> </ul>	<ul style="list-style-type: none"> <li>MoH</li> <li>MoGLSD</li> </ul>	<ul style="list-style-type: none"> <li>The National Alcohol Control Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Limited awareness of government programs and involvement of the LC leaders and the community</li> </ul>	<ul style="list-style-type: none"> <li>Utilize the one hour per week allocated to Government on all media houses coordinated by the office of the RDC to sensitize the communities on government programs and achievements.</li> <li>Develop and streamline and clear communication strategy to ensure LC leaders are aware of all Government interventions</li> <li>Ensure stakeholders involvement during commissioning of the projects to allow them conduct routine spot-checks</li> </ul>	<ul style="list-style-type: none"> <li>RDC</li> <li>All LGs</li> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>The Access to Information Act 2005</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Rampant animal theft in Kigarama Sub county</li> </ul>	<ul style="list-style-type: none"> <li>Encourage all Districts to embrace Community Policing</li> <li>Gazette and license all slaughter slabs across the Districts</li> <li>Restrict movement of animals and birds at night</li> </ul>	<ul style="list-style-type: none"> <li>UPF</li> <li>DPC</li> <li>CAO</li> <li>DPO</li> </ul>	<ul style="list-style-type: none"> <li>UPF Act of 2004</li> <li>National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Delays in procurement processes affecting timely implementation of planned outputs.</li> </ul>	<ul style="list-style-type: none"> <li>Undertake training of the LGs in Procurement processes and Contract management</li> </ul>	<ul style="list-style-type: none"> <li>PPDA</li> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Low coverage and infrequency of the Baraza programme across the LGs.</li> </ul>	<ul style="list-style-type: none"> <li>• Scale up Baraza coverage as recommended by the Parliamentary committee on presidential affairs</li> <li>• Strengthen follow up at MDA, LG and LLG levels where the issue was raised</li> </ul>	<ul style="list-style-type: none"> <li>• <b>OPM</b></li> </ul>	<ul style="list-style-type: none"> <li>• Monitoring And Evaluation Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• High transaction costs like bank charges on local revenue during the funds transfer from the consolidated fund to the district and LLG accounts</li> </ul>	<ul style="list-style-type: none"> <li>• Review the transactional cost implications and devise an appropriate strategy to address the challenge</li> </ul>	<ul style="list-style-type: none"> <li>• <b>OPM</b></li> <li>• <b>MoFPED</b></li> <li>• <b>Parliament</b></li> <li>• <b>BoU</b></li> <li>• <b>Commercial Banks</b></li> </ul>	<ul style="list-style-type: none"> <li>• Local Government Act</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Delayed induction of councillors affecting the quality of debates, professional conduct and service delivery in LGs</li> </ul>	<ul style="list-style-type: none"> <li>• The MoLG should treat this issue as a matter of urgency and induct political leaders.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoLG</b></li> </ul>	<ul style="list-style-type: none"> <li>• National Local Government Capacity Building Policy (NLGCBP)</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• High insecurity in Apaa Land in Zoka C parish which has hampered accessibility of service providers from both Government and private sector</li> </ul>	<ul style="list-style-type: none"> <li>• Joint security operations between UPDF, UPF and UWA; to periodically facilitate secure movement of service providers in the parish</li> </ul>	<ul style="list-style-type: none"> <li>• <b>UPDF</b></li> <li>• <b>UPF</b></li> <li>• <b>UWA</b></li> <li>• <b>OPM</b></li> <li>• <b>RDC</b></li> </ul>	<ul style="list-style-type: none"> <li>• Local Government Act</li> <li>• UPF Act</li> <li>• UPDF Act</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Internal succession conflicts among cultural leaders, which continue to deter support from political leaders regarding support to the Madi cultural institutions</li> </ul>	<ul style="list-style-type: none"> <li>• Convine a meeting with Madi Cultural leaders to hestly resolve the ongoing conflicts, to pave way for endorsement of the cultural leadership structure by H.E. the President.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoGLSD</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Uganda National Culture Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## PRODUCTION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Bureaucracy in profiling, registration, disbursements and recovery of Emyooga funds;</li> <li><i>In Nakaseke District a group had to apply and pay for registration twice due to lack of proper guidance from the district officials</i></li> </ul>	<ul style="list-style-type: none"> <li>Develop a program document for Emyooga including a robust M&amp;E framework to effectively track results and facilitate periodic monitoring</li> <li>Investigate cases where multiplicative was cited</li> <li>Enhance information sharing and sensitization of groups on due processes for registration under Emyooga; and ensure close supervision of the registration process to minimize costly errors by the groups</li> </ul>	<ul style="list-style-type: none"> <li>OPM</li> <li>IGG</li> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>The PFMA Act</li> <li>Anti-Corruption Act</li> <li>Access to Information Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## WATER & SANITATION

Issue	Recommendation	Action Centre	Policy/Legislation	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>False reporting on rehabilitation of boreholes<sup>12</sup></li> </ul>	<ul style="list-style-type: none"> <li>Commission a full investigation into the reported rehabilitation and expenditure on the repairs and report to the Honourable Minister.</li> <li>Routinely undertake joint spot-checks on water sources, together with the political leaders as community representatives</li> <li>Record the statement at Nakaseke Police Station</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>RDC</li> <li>LCV</li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<sup>12</sup> In Nakaseke District, the community indicated that 04 of the 12 boreholes rehabilitated as per the district report had actually been repaired by an NGO called WAVE, at a cost of Ugx 650,000 (collected from the communities), whilst the report cites repairs undertaken by Paroz Company Ltd (district contractor) at Ugx 4,354,792 per borehole.

Issue	Recommendation	Action Centre	Policy/Legislation	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>High cost of construction and rehabilitation of the boreholes e.g.               <ul style="list-style-type: none"> <li><i>In Nakaseke District, Queries were raised on the uniform unit cost of repair for all 12 boreholes at Ugx 4,354,792 each</i></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Adopt framework contracts (atleast 3yrs) for works such as borehole drilling; to save time on procurement processes, and to lower cost of works</li> </ul>		<ul style="list-style-type: none"> <li>The Local Government Act</li> <li>PPDA</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Rampant water supply cuts in Town Council (NWSC) service areas (with water only available once a week on average) E.g., Nakaseke TC and Kanyogoga TC.</li> <li>Attempts from councillors and community members to seek redress from NWSC offices, including the area manager, have been futile.</li> </ul>	<ul style="list-style-type: none"> <li>OPM to follow up the issue directly with the NWSC.</li> <li>MGD-OPM to follow up issue with ED-NWSC)</li> <li>Urgently increase investment in piped water systems, including connection of schools and piped water system to hard-to-reach areas.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>OPM</li> <li>NWSC</li> </ul>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Lack of ownership of facilities amongst the communities, with difficulties faced in collecting user fees to facilitate operation and maintenance<sup>13</sup>.</li> </ul>	<ul style="list-style-type: none"> <li>Increase sensitization of communities (Jointly conducted by the Water and Community mobilization departments) to foster ownership and ensure enhanced maintenance of water sources</li> </ul>	<ul style="list-style-type: none"> <li>MoWE</li> <li>DWO</li> <li>CDO</li> </ul>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

Example given of Bulwada parish borehole. In addition, Community also reported that only minor repairs were undertaken on the remaining 08 boreholes reported to have been overhauled

## 11.20 Sheema District Emerging Issues

### HUMAN RESOURCE

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Low staffing levels of District Technical Staff caused by;               <ol style="list-style-type: none"> <li><i>Nepotism</i></li> <li><i>Rigid staffing structure that does not allow for promotions of some cadres</i></li> <li><i>Poor performance of DSCs and</i></li> <li><i>Low wage allocation</i></li> </ol> </li> </ul>	<ul style="list-style-type: none"> <li>Carry out an analysis of the planned recruitments</li> <li>Conduct an annual evaluation on the utilization of the wage bill</li> </ul>	<ul style="list-style-type: none"> <li><b>MOPS</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> <li>Public Service Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>No funding for operationalization of LLGs in some Districts and the new Cities. E.g.               <ol style="list-style-type: none"> <li><i>In Namutumba District, 10 LLGs out of 20 have not received funding</i></li> <li><i>In Kyotera District, 3 LLGs did not receive funding</i></li> <li><i>In Kirihura District, 3 LLGs (Rushere TC, Akayanja SC and Rwatamu SC) have not yet received funding</i></li> <li><i>In Sheema District, Nyabwina and Lugazi parishes were not gazetted</i></li> </ol> </li> </ul>	<ul style="list-style-type: none"> <li>Government should mobilize and provide funding for new LLGs across the country.</li> <li>Expedite the coding of the newly created LLGs for their operationalization</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLG</b></li> <li><b>MOFPED</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Limited understanding of the Parish development model by the community</li> </ul>	<ul style="list-style-type: none"> <li>There is need for CAO and his technical team to rigorously sensitize and train the council</li> </ul>	<ul style="list-style-type: none"> <li><b>CAO and District</b></li> </ul>	<ul style="list-style-type: none"> <li>The Access to Information Act 2005</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<b>ISSUE</b>	<b>RECOMMENDATIONS</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
	and the community on the Parish Development Model	<b>technical team</b> • <b>LCV</b> • <b>MoLG</b>		
• Delayed commencement of construction of satellite market despite availability of funds under the Project for the Restoration of Livelihood in the Northern Region – PRELNOR.	• Follow-up the contract execution and fast-track commencement and completion • Adhere to the procurement timelines in the PPDA Act	• <b>DCO</b> • <b>MoLG</b> • <b>D/Engineer</b>	• The PPDA Act	•
• Limited awareness on the parameters considered in the allocation formula for the DDEG funds leaving most districts like Sheema which are perceived to be developed at a disadvantage	• Study and review the parameters of the DDEG formula to address the inequalities • Avail information on the formula used to allocate DDEG funds to all the districts	• <b>MoLG</b> • <b>MoFPED</b>	• The Local Government Act	

#### LANDS

<b>ISSUE</b>	<b>RECOMMENDATIONS</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
• A large proportion of Government land remains un surveyed because of inadequate funding partly attributed to high costs of surveying services	• Prioritize titling of Government land in allocations under DDEG • Explore feasibility of acquisition of surveying equipment under DDEG	• <b>MoLG</b> • <b>MoLHUD</b> • <b>CAO</b> • <b>DLO</b>	• The Local Government Act • Registration of Titles Act	•



## PRODUCTION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Bureaucracy in profiling, registration, disbursements and recovery of Emyooga funds;</li> <li><i>ii. In Sheema District, a group paid a non-refundable initial deposit fee of 20,000/- as collateral before benefiting</i></li> </ul>	<ul style="list-style-type: none"> <li>Develop a program document for Emyooga including a robust M&amp;E framework to effectively track results and facilitate periodic monitoring</li> <li>Investigate cases where malpractice was cited</li> <li>Enhance information sharing and sensitization of groups on due processes for registration under Emyooga; and ensure close supervision of the registration process to minimize costly errors by the groups</li> </ul>	<ul style="list-style-type: none"> <li>OPM</li> <li>IGG</li> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>The PFMA Act</li> <li>Anti-Corruption Act</li> <li>Access to Information Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.21 Adjumani District Emerging Issues

## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Solar power installed in various schools without proper hand over the school leadership.</li> <li>The units have been vandalized, especially theft of accessories like batteries and panels.</li> <li>No funds allocated for security of the systems, which the schools themselves are unable to afford.</li> <li>It is suspected that those that install them are responsible for the vandalism, given their knowledge of the installation set up</li> </ul>	<ul style="list-style-type: none"> <li>Commission an investigation into the vandalism of the solar unit and their accessories.</li> <li>Increased community vigilance and timely reporting, to trigger immediate police action.</li> <li>Consider deliberate Government intervention to support fencing of schools to enhance security</li> </ul>	<ul style="list-style-type: none"> <li>MoES</li> <li>CAO</li> <li>RDC</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Poor performance at secondary school level.</li> <li>This is attributed to low staffing levels especially in the Government aided secondary schools.</li> <li>Most of those are paid by the board of governors.</li> </ul>	<ul style="list-style-type: none"> <li>Increase the wage allocation for secondary school teachers, to address staffing gaps.</li> <li>Establish rewards and sanctions of good and poor performing teachers respectively</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>DEO</li> <li>MoES</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Weak enforcement of the Adjumani district education ordinance; especially regarding parents enrolling their children in school.</li> </ul>	<ul style="list-style-type: none"> <li>Undertake extensive dissemination and sensitization of the communities on the ordinance.</li> <li>Strengthen the role of the LC1 as the unit of enforcement to address parents keeping children out of school.</li> <li>Fast-track formation of village education committees, to oversee enforcement of the ordinance.</li> <li>Lobby for support from development partners to ensure holistic coverage; building on the previous support through which Adjumani was covered.</li> </ul>	<ul style="list-style-type: none"> <li>DEO</li> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Low enrolment of nationals in ECD, low transition rate to secondary schools and completion rate in primary schools</li> </ul>	<ul style="list-style-type: none"> <li>Strengthen functionality and role of SMCs, with a focus on enhancing the learning environment in schools</li> <li>Promote modern agricultural practices in schools focusing on nutrition and self-sustainable school feeding programs</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>DEO</li> <li>MoES</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
	<ul style="list-style-type: none"> <li>Establish child and youth friendly spaces at Sub-counties; targeting adolescents and youth.</li> </ul>			
<ul style="list-style-type: none"> <li>Low GoU per capita investment in Primary Education i.e. Ugx 10,000 per child per year; while parents' average contribution is only Ugx 10,500 per child per term.</li> <li>Study tour in Isingiro district in 2018 revealed that a parents for rural school paid between Ugx 30,000 to 70,000 per child per term; while schools in urban areas paid from Ugx 100,000 - 400,000. As a result, their pass rates averaged 98% in division one and 78% for in division two in PLE.</li> </ul>	<ul style="list-style-type: none"> <li>Engage parents to lobby for increased contribution particularly for school feeding, for teachers' welfare and school development. For UPE, consider increasing contribution to between Ugx 20,000 – Ugx 50,000</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>DEO</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Slow coverage of syllabi in both primary and secondary schools i.e. averagely 34% &amp; 41% respectively by end of academic year</li> </ul>	<ul style="list-style-type: none"> <li>Scale up school inspection and technical backstopping of schools; to ensure strict adherence to teaching plans and syllabi schedules</li> </ul>	<ul style="list-style-type: none"> <li>DEO</li> <li>DIS</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Inadequate teacher housing both in primary and secondary schools</li> </ul>	<ul style="list-style-type: none"> <li>Increase the School Facilities Grant (SFG) to enable the district invest in at least 5 additional staff houses per FY</li> </ul>	<ul style="list-style-type: none"> <li>MoES</li> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Water supply project implemented with support from UNICEF; however it has constant supply cuts (off at the Health Centre when community is accessing, and vice versa)</li> </ul>	<ul style="list-style-type: none"> <li>DWO to investigate the cause of the supply interruptions and address the problem immediately</li> </ul>	<ul style="list-style-type: none"> <li><b>DWO</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Water Policy</li> <li>The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Inadequate Essential Medicines and Health Supplies (EMHS) allocation per capita at Ugx 1,900 per person per year.</li> <li>This is in addition to inadequate sector grants to adequately cover health infrastructure.</li> <li>The existing health equipment and health technologies are old and obsolete</li> </ul>	<ul style="list-style-type: none"> <li>Promote health insurance from community level, to improve health financing and reduce individual out of pocket catastrophic health expenditure for families and communities</li> </ul>	<ul style="list-style-type: none"> <li><b>DHO</b></li> <li><b>CAO</b></li> <li><b>MoH</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>National Drug Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Rigid staffing structure with no opportunity to absorb cadres like graduate nurses and laboratory scientists</li> <li>In addition, there is limited staff continuous professional development</li> <li>This has led to poor health care workers attitude in offering quality health care services</li> </ul>	<ul style="list-style-type: none"> <li>Reorientation and continuous training of health workers especially midwives.</li> <li>Continuous professional development , training and mentorship to address poor health worker attitude</li> </ul>	<ul style="list-style-type: none"> <li><b>DHO</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>Health Service Commission Recruitment Guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Low staff housing levels standing at 33 % for hospital and 20% for LLHFs</li> </ul>	<ul style="list-style-type: none"> <li>Increase the health development grant; to facilitate phased increase of the stock of health worker housing and health infrastructure to enable facility upgrade</li> </ul>	<ul style="list-style-type: none"> <li><b>MoH</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Low attendance of 01st Antenatal care visit, 01st trimester and 04th Antenatal care level.</li> <li>• This is coupled with low facility delivery</li> <li>• Concernedly, the male participation is acutely low E.g. in immunization</li> </ul>	<ul style="list-style-type: none"> <li>• Enhance joint community engagement (together with social workers) to improve participation in health and dialogue to address low uptake of maternal and child health services.</li> <li>• Remove barriers like provision of numerous consumables which turns away mothers seeking the services</li> </ul>	<ul style="list-style-type: none"> <li>• <b>DHO</b></li> <li>• <b>CDO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Inadequate conditional grants to recruit additional health workers for health functions transitioned to the district after exit of development partners</li> </ul>	<ul style="list-style-type: none"> <li>• Engagement of partners and donors to increase health financing</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>DHO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• Health Service Commission Recruitment Guidelines</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Poor state of road network, especially; <ul style="list-style-type: none"> <li>✓ Road to Terekwa SC</li> <li>✓ Wesaka-Lwesia road</li> <li>✓ Kulu-Kulu road</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Undertake routine mechanized maintenance on the roads in Quarter 4</li> <li>• Prioritize the roads for upgrade in the budget for next FY</li> </ul>	<ul style="list-style-type: none"> <li>• <b>D/ENGINEER</b></li> <li>• <b>CAO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Delayed commencement of construction of satellite market (under PRELINOR support)</li> </ul>	<ul style="list-style-type: none"> <li>• Follow-up the contract execution and fast-track commencement and completion</li> </ul>	<ul style="list-style-type: none"> <li>• <b>DCO</b></li> <li>• <b>MOTIC</b></li> <li>• <b>D/ENGINEER</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Markets Act 2023</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Funds paid by Strabag (the company constructing Atiak-</li> </ul>	<ul style="list-style-type: none"> <li>• Verify the contract conditions regarding revenue from the</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>D/ENGINEER</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>Adjumani road) for use of the local resources E.g. water abstraction from Zoka river, are all remitted to the centre; hence do not benefit the district/community</p>	<p>water abstraction, and ensure information is shared with the relevant local leaders; to provide clarity and transparency</p>			
<ul style="list-style-type: none"> <li>• Apathy of community to participate in road gangs to maintain Kulu-Kulu road (70km); which runs through the settlement.</li> <li>• Gang workers have competing livelihood activities mainly subsistence farming; hence delays in payment (due to budget cuts) demotivates them.</li> <li>• D/Engineer made numerous attempts to recruit road gangs from the refugee population to no avail</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure adequate budgeting for, and availability of funds for mechanical impress</li> <li>• Mobilize the road gangs from the host communities as well</li> </ul>	<p>LCV D/ENGINEER CDO</p>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Stalled road construction works under PRELINOR; yet the project officially closes this FY.</li> <li>• The incomplete works include: Esia bridge on Maji- Ciforo road; and Zoka road.</li> <li>• DFID granted an extension of the project up to September 2022; however, progress is still slow.</li> <li>• Batch C roads will not be opened; however, designs for the roads are also to be undertaken under the same project phase.</li> </ul>	<ul style="list-style-type: none"> <li>• Fast-track the procurement and commencement of works on Esia bridge and Zoka road; to ensure completion by the extended project deadline.</li> <li>• Ensure completion of the designs for Batch C roads; and commence mobilization of support from other sources to undertake the works.</li> </ul>	<p>CAO D/ENGINEER</p>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Delayed completion of road designs under USMID.</li> <li>• Funds for works have been returned for 3 consecutive FYs.</li> </ul>	<ul style="list-style-type: none"> <li>• OPM to follow-up with MoLHUD, to ensure hasty completion of the designs and commencement of works</li> </ul>	CAO D/ENGINEER OPM	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Heavy rains that greatly affect the state of the district's largely marram road network.</li> <li>• Lack of critical road equipment especially a Low-bed for transporting the traxacavator and vibro roller; and a Backhoe/Excavator for specialized works such as river training and excavation of mitre drains.</li> <li>• and a service van for supporting the maintenance of the equipment's</li> </ul>	<ul style="list-style-type: none"> <li>• Increase funding under Uganda Road Fund, to match the service gap; particularly for periodic road maintenance, and construction of bridges and other drainage structure.</li> <li>• Lobby MoW&amp;T to provide a Backhoe or Tyre excavator to ease culvert installation, river training and mitre drain excavation</li> </ul>	MOWT URF CAO MOFPED	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Structure only provides for 4 operators who are not adequate for operating the available equipment's</li> </ul>	<ul style="list-style-type: none"> <li>• Review the staff structure to cater for plant attendants and increase the number of operators to suit the number of equipment</li> </ul>	CAO MoW&T	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## WATER & SANITATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Weak contractor capacity to meet the task load in cases of numerous contracts awarded to a company especially borehole drilling.</li> <li>• Additionally, lengthy procurement processes lead to delays in completion of works within the FY</li> </ul>	<ul style="list-style-type: none"> <li>• Adopt framework contracts (at least 3yrs) for works such as borehole drilling; to save time on procurement processes, and to lower cost of works</li> </ul>	<ul style="list-style-type: none"> <li>• CAO</li> <li>• DWO</li> </ul>	<ul style="list-style-type: none"> <li>• The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## AGRICULTURE / OWC

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Unfulfilled 2018 presidential pledge of Frisian dairy cows for women groups, yet DPO reported that the same animals had been returned to the supplier in the last FY.</li> <li>• 30 heifers were procured as part of the presidential pledge (under NAADS secretariat) but only 12 were of the required quality</li> </ul>	<ul style="list-style-type: none"> <li>• DPO reported that the animals delivered at the time were of poor quality, and hence rejected by the district.</li> <li>• Follow up on the letter written to ED-NAADS regarding the matter</li> <li>• Follow up with the supplier to have the delivery fast-tracked immediately</li> </ul>	<ul style="list-style-type: none"> <li>• DPO</li> <li>• NAADS/OWC</li> <li>• OPM</li> </ul>	<ul style="list-style-type: none"> <li>• NRM Ruling Government Manifesto 2021-2026</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Implementing Partners (IPs) E.g. Fin Church Aid are contracted under DRDIP to supply seedlings to communities; and yet the same communities were supported to</li> </ul>	<ul style="list-style-type: none"> <li>• Review guidelines for procurement of seedlings under DRDIP, to target local nurseries as part of promoting LED.</li> </ul>	<ul style="list-style-type: none"> <li>• OPM</li> <li>• DPO</li> <li>• CAO</li> </ul>	<ul style="list-style-type: none"> <li>• DRDIP Procurement guidelines</li> <li>• Local Economic Development (LED) Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>



ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>establish seedling nurseries under PRELINOR project.</p> <ul style="list-style-type: none"> <li>The IPs procure seedlings from Kampala, rather than procuring from the local nurseries; which defeats Government's policy on Local Economic Development (LED).</li> <li>This approach has led to discontent amongst the Wanainchi.</li> </ul>				
<ul style="list-style-type: none"> <li>Late delivery of inputs under OWC; sometimes out of season leading to waste</li> <li></li> </ul>	<ul style="list-style-type: none"> <li>Reject payment requests for inputs (seedlings and cuttings) delivered out of season.</li> <li>Deliveries should be rejected starting from the Sub County level where supplies are made.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>DPO</li> </ul>	<ul style="list-style-type: none"> <li>OWC/NAADS guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Rampant bush burning that leads to destruction of bee hives, and dry grass as fodder for livestock.</li> <li>In addition, community members leave their animals to roam freely, sometimes destroying farmers' crops/gardens</li> </ul>	<ul style="list-style-type: none"> <li>Strict implementation of relevant laws, district ordinances and Sub-county bye-laws by local leaders; in order to stop bush burning and straying of animals</li> </ul>	<ul style="list-style-type: none"> <li>LCV</li> <li>RDC</li> <li>DPC</li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act</li> <li>Environment and Social Safeguards(ESS) Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>High Farmer: Extension worker: ratio of 1:2090 compared to the national standard of 1:1500.</li> </ul>	<ul style="list-style-type: none"> <li>Increase the wage bill for extension services, to facilitate recruitment to fill</li> </ul>	<ul style="list-style-type: none"> <li>MAAIF</li> <li>NAADS/OWC</li> </ul>	<ul style="list-style-type: none"> <li>National Agricultural Extension Strategy (NAES)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Extension worker structure is only filled 42%</li> <li>They also have inadequate motorcycles to reach the farmers, despite most Sub counties being far and hard to reach.</li> </ul>	<p>the current structure and match the increasing number of farmers in the district.</p> <ul style="list-style-type: none"> <li>Increase the Agriculture extension grant and the production management grant to enable proper facilitation of the extension workers</li> </ul>	<ul style="list-style-type: none"> <li>DPO</li> </ul>		
<ul style="list-style-type: none"> <li>Non-alignment of plans and activities of NGOs and Development partners to those of the district.</li> <li>Efforts to engage the entities to harmonize their programming and reporting have been unyielding, which presents challenges in oversight of their operations</li> </ul>	<ul style="list-style-type: none"> <li>Review agreements and MoUs between the district and the partners; and set new and stringent rules in the MoUs to make them accountable to the district leadership and harmonize their programming to that of the DLG.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>NGO Policy</li> <li>PPP Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### ENVIRONMENT & NATURAL RESOURCES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Rampant illegal charcoal production and sale; despite efforts to impound charcoal.</li> <li>Highest concentration is in Upper parish, which is a conflict zone; and it's forest enforcement under UWA</li> </ul>	<ul style="list-style-type: none"> <li>Execute the charcoal regulation framework that has been put in place by Council to address deforestation and illegal charcoal production/sale</li> </ul>	<ul style="list-style-type: none"> <li>LCV</li> <li>DNRO</li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Poor quality solar street lights installed under DRDIP by M/S Epi Centre E.g. in Pakile TC and Adjumani TC.</li> <li>Huge contrast from the quality of the ones installed by the TC.</li> <li>DRDIP Desk Officer indicated the design of the lights installed uses motion sensors to dim/switch-on the lights as a power saving mechanism; which has not been appreciated by the communities</li> <li>Investigation of the matter is ongoing, by IGG</li> </ul>	<ul style="list-style-type: none"> <li>Fast-track implementation of the recommendations from the OPM assessment of the project; which among others included replacement of all the lights by the contractor.</li> <li>Ensure the findings and recommendations of the report are implemented.</li> <li>Ensure strict adherence to the designs and installation BOQs provided by the DIST, for all future similar project interventions</li> </ul>	<ul style="list-style-type: none"> <li>OPM</li> <li>CAO</li> <li>DNRO</li> </ul>	<ul style="list-style-type: none"> <li>Energy Policy for Uganda 2023</li> <li>The Anti-Corruption Act 2009</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Persistent encroachment on Zoka CFR and Apaa CFR; despite UPDF/UPF presence at Apaa-C, Apaa, Zoka-C and Nyabela stations.</li> <li>Up to 08 Power saws reported as currently deployed in Zoka CFR by deforesters.</li> <li>Motion for protection of Zoka and Apaa CFRs was submitted to parliament by the Area MP in September 2021, but is yet to be put on order paper 6 months later.</li> </ul>	<ul style="list-style-type: none"> <li>Review existing ordinances on protection and conservation of the environment; to strengthen enforcement and ensure extreme punitive action for encroachers.</li> <li>Support development of community-driven conservation bye-laws</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>RDC</li> <li>DPC</li> <li>LCV</li> </ul>	<ul style="list-style-type: none"> <li>Local Government (Amendment) Act 2021</li> <li>The Land Act</li> <li>The Anti-Corruption Act 2009</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Poor maintenance of tree plantations established under the DRDIP greening sub-projects. The</li> </ul>	<ul style="list-style-type: none"> <li>Joint engagement of the communities to ensure the established assets are</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>CDO</li> </ul>	<ul style="list-style-type: none"> <li>Environment and Social Safeguards(ESS) Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
plantations have since been destroyed by fires in the dry season	properly maintained. The engagements should include political, technical and cultural leaders in the district.		<ul style="list-style-type: none"> <li>Local Government Act 2021</li> </ul>	
<ul style="list-style-type: none"> <li>Increased incidents of human-wildlife conflict; in some cases leading to road accidents</li> </ul>	<ul style="list-style-type: none"> <li>Collaborate with UWA to implement community led fencing projects (E.g. stone gabions) using local materials; to curtail the human-wildlife interaction</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>UWA</li> </ul>	<ul style="list-style-type: none"> <li>Uganda Wild Life Act 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Unfair market pricing of commercial forestry products, which has reduced appeal for communities to invest in afforestation. This is mostly attributed to the brokers in the market.</li> </ul>	<ul style="list-style-type: none"> <li>Mobilize afforestation farmers into groups, to offer them better bargaining power and directly link them to buyers of their products;</li> <li>Sensitize and train them on going market rates, value addition to forest products Etc.</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>DCO</li> <li>CDO</li> </ul>	<ul style="list-style-type: none"> <li>Uganda National Forestry and Tree Planting Act 2003</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Land use conflicts affecting restoration projects on communally owned land.</li> <li>Exacerbated by the negative community mind set towards tree growing</li> </ul>	<ul style="list-style-type: none"> <li>Continuous joint community engagements led by CDO, DNRO and community leaders; to sensitize the people on the value and benefits of tree planting</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>CDO</li> </ul>	<ul style="list-style-type: none"> <li>Land Act</li> <li>Uganda National Forestry and Tree Planting Act 2003</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Unsustainability of assets established under hybrid projects (e.g FIEFOCII), that are managed from the Center.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure proper handover of completed projects, including clear O &amp; M plans</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>DNRO</li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Overwhelming demand for tree seedlings.</li> </ul>	<ul style="list-style-type: none"> <li>Provide extension services to farmers to equip them with recommended practices, technology and processes; to empower them to produce their own quality seedlings</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>DPO</li> </ul>	<ul style="list-style-type: none"> <li>Land Act</li> <li>Uganda National Forestry and Tree Planting Act 2003</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Non-functionality of District Environment Committees; including Members of Parliament</li> </ul>	<ul style="list-style-type: none"> <li>Reactivate the committees, closely engaging the area MPs</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>LCV</li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### TRADE & INDUSTRY

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Low community interest in Emyooga by youth, after realization that it is a revolving fund.</li> <li>Only 377 (68%) of the 555 groups that were funded are still active; the rest having disbanded</li> <li>Groups that were not enrolled at the start are still excluded from the programme</li> <li>High interest rates (8-12% per annum) which reduces borrowing appetite of members</li> </ul>	<ul style="list-style-type: none"> <li>Provide for flexibility in guidelines, to allow groups to reduce lending rates to below 8% if justified</li> <li>Undertake mapping of all groups that missed out in the first phase, and prioritize these in the next revolving fund window</li> <li>Establish an operational fund for the programme, to facilitate LGs' recovery activities.</li> <li>Include targeted trainings for Emyooga under the PDM mind-set change campaigns</li> </ul>	<ul style="list-style-type: none"> <li>DCO</li> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>YLP guidelines</li> <li>YLP guidelines</li> <li>PDM guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Delayed recruitment of town agents for Pakelle TC under PDM.</li> <li>• Funds for the recruitment were released in Q1 &amp; Q2 of the current FY.</li> <li>• CAO submitted the request to DSC on 01st March 2022, along with that for other critical cadres in the HLG</li> </ul>	<ul style="list-style-type: none"> <li>• Follow up to ensure the DSC considers the request, the recruitment process is concluded by end of the FY</li> </ul>	<ul style="list-style-type: none"> <li>• LCV</li> <li>• CAO</li> </ul>	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> <li>• District Service Commission guidelines</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

#### SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Rampant alcohol and substance (marijuana) abuse, especially amongst the youth</li> </ul>	<ul style="list-style-type: none"> <li>• Pass a deliberate ordinance to curb the vice; and ensure jointly enforcement by the LG and UPF</li> </ul>	<ul style="list-style-type: none"> <li>• <b>DHO</b></li> <li>• <b>LCV</b></li> <li>• <b>DPC</b></li> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>• Uganda Alcohol Policy Alliance (UAPA)</li> <li>• Uganda Alcohol Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Delayed processing of pension payments; attributed to some beneficiaries passing on before accessing the pension payroll</li> <li>• Funds for some pension payments returned by the district each FY</li> </ul>	<ul style="list-style-type: none"> <li>• Review the backlog of pension payments and clean up the payroll.</li> <li>• Fast-track all outstanding pension payments; including those to estates of deceased workers</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>MoPS</b></li> <li>• <b>MoLG</b></li> </ul>	<ul style="list-style-type: none"> <li>• Uganda Pensions Act</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• High prevalence of child marriage</li> </ul>	<ul style="list-style-type: none"> <li>• Establishment of child friendly facilities especially at police stations/cells, schools and Sub County</li> <li>• Strengthening the child and GBV protection systems at the community level e.g. the Para social workers, parent support groups (PSGs) and</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CDO</b></li> <li>• <b>UPF</b></li> <li>• <b>MoGLSD</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Children Act Amendment 2016</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
	Para legal through capacity building <ul style="list-style-type: none"> <li>• Strengthening collaboration with partners; to increase community sensitization and awareness creation on the dangers of child marriage to the individual, community and the nation as a whole</li> </ul>			
<ul style="list-style-type: none"> <li>• High GBV incidence; coupled with increasing family and child neglect by men</li> </ul>	<ul style="list-style-type: none"> <li>• Promoting counselling and reconciliation approach through the Family protection desk</li> <li>• Strengthen enforcement of existing laws, ordinances on protection of the vulnerable persons from abuse like the children, women, youth, elders and PWDs</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CDO</b></li> <li>• <b>UPF</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Children Act Amendment 2016</li> <li>• The National Gender Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• NGOs and DPs interventions focus mostly on women, with limited interventions for the men</li> </ul>	<ul style="list-style-type: none"> <li>• More inclusive programming to cover men as well; especially under sexual reproductive health</li> <li>• Increased involvement of cultural leaders in awareness creation on GBV</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CDO</b></li> <li>• <b>MoGLSD</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Gender Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Flouting of guidelines on Community procurement under Livelihood enhancement component of DRDIP.</li> </ul>	<ul style="list-style-type: none"> <li>• Maintain the stipulated guidelines</li> </ul>	<ul style="list-style-type: none"> <li>• <b>LGs</b></li> </ul>	<ul style="list-style-type: none"> <li>• PPDA guidelines</li> <li>• DRDIP guidelines</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• IPs contracted by the centre, yet funds are paid to group accounts.</li> <li>• CAO pressurizes CPMCs to sign off procurements done from Kampala, yet guidelines require community procurement.</li> <li>• Items are procured centrally and delivered to community groups by the Implementing Partners (IPs)</li> </ul>				
<ul style="list-style-type: none"> <li>• Functional Adult Literacy (FAL) activities reported as budgeted for and spent on, but not known to the community members.</li> <li>• Report indicated support to FAL centers in all 11 Sub-counties</li> </ul>	<ul style="list-style-type: none"> <li>• Harmonize all FAL activities with PDM and the Integrated Community Learning for Wealth Creation (ICOLEW), the successor programme to FAL</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MOE&amp;S</b></li> </ul>	<ul style="list-style-type: none"> <li>• The UPE Policy</li> <li>• The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• 03 parishes under the newly created Pakile TC are not covered under PDM; which currently covers 54 parishes</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure the 03 parishes are prioritized in the next FY2022/23; and integrated in IFMIS budget as planned; including preparatory activities for PDM</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>• PDM guidelines</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Anomalies in issuance of groups certificates under Emyooga; with one of the groups reportedly having to acquire the license twice.</li> <li>• Late release of funds to Emyooga groups, even after fulfilling all requirements</li> </ul>	<ul style="list-style-type: none"> <li>• Enhance information sharing and sensitization of groups on due processes for registration under Emyooga; and ensure close supervision of the registration process to minimize costly errors by the groups</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>• PDM guidelines</li> <li>• EMYOOGA guidelines</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>



ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Absence of a specific intervention targeting cultural leaders.</li> <li>• Called on the Minister to consider a tractor for the religious leaders in Adjumani and Madi in particular ( Moyo and Yumbe)</li> </ul>	<ul style="list-style-type: none"> <li>• Prioritize at least 01 intervention targeting cultural leaders in the next FY plan and budget</li> <li>• Engage MoGLSD and MAAIF to lobby for a tractor for the cultural leaders</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>• The National Culture Policy 2006</li> <li>• Gender Policy</li> <li>• NAADS Policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

#### CROSS-CUTTING

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Low connectivity to the national electricity grid; despite major power lines passing through most trading centers.</li> <li>• This has led to increased illegal connections by HHs.</li> <li>• Majority of the Government institutions in the district are not connected either.</li> </ul>	<ul style="list-style-type: none"> <li>• Follow up with MEMD on the findings of the survey visit undertaken in the district in February 2022; to ensure the connectivity gaps identified are closed.</li> <li>• This shall require installation of step down transformers to enable distribute to the communities.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>MEMD</b></li> </ul>	<ul style="list-style-type: none"> <li>• Rural Electrification Strategy and Plan 2013-2022</li> <li>• The Energy Policy for Uganda 2023</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Illegal charges levied at police stations for police bond, SIM replacement forms Etc.</li> </ul>	<ul style="list-style-type: none"> <li>• Community members encouraged to report all illegal charges levied by police officers.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>DPC</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• Anti-corruption Act 2009</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
	<ul style="list-style-type: none"> <li>The DPC shared his phone contacts with the participants</li> </ul>			
<ul style="list-style-type: none"> <li>High Police: Population ratio despite high crime rate; partly attributed to the high refugee population.</li> </ul>	<ul style="list-style-type: none"> <li>Strengthen the police work-force, to complement the ongoing support from OPM and Development partners; of 4 patrol vehicle, and operational fuel</li> </ul>	<ul style="list-style-type: none"> <li><b>UPF</b></li> </ul>	<ul style="list-style-type: none"> <li>The Police Act (Amendment ) 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Inaccessibility of Apaa parish, which is a conflict lane, hence district staff and NGOs at risk when they try to provide basic services within the parish</li> </ul>	<ul style="list-style-type: none"> <li>Joint security operations between UPDF, UPF and UWA; to periodically facilitate secure movement of service providers in the parish</li> </ul>	<ul style="list-style-type: none"> <li><b>RDC</b></li> </ul>	<ul style="list-style-type: none"> <li>The Police Act (Amendment ) 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Internal succession conflicts among cultural leaders, which continue to deter support from political leaders regarding support to the Madi cultural institutions</li> </ul>	<ul style="list-style-type: none"> <li>Cultural leaders should resolve the ongoing conflicts, to pave way for endorsement of the cultural leadership structure by H.E. the President. This will then trigger support by the political leaders</li> </ul>	<ul style="list-style-type: none"> <li><b>CDO</b></li> <li><b>Madi Cultural Leaders Assoc.</b></li> </ul>	<ul style="list-style-type: none"> <li>Uganda National Culture Policy 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Scanty coverage of the Baraza programme.</li> <li>Parliamentary committee on Presidential Affairs recommended increased funding for the</li> </ul>	<ul style="list-style-type: none"> <li>Follow up of the recommendation of the Parliamentary committee, to ensure programme coverage is scaled up</li> </ul>	<ul style="list-style-type: none"> <li><b>OPM</b></li> </ul>	<ul style="list-style-type: none"> <li>The M&amp;E Policy 2013</li> <li>The Presidential Directive on Barazas 2009</li> <li>The Baraza programme implementation guidelines 2023</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
programme to cover the entire county each FY.				

#### ENERGY AND MINERAL DEVEL

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Several areas yet to get connected to the electricity national grid; despite a Free connection policy in place e.g. lower connectivity of households in Adjumani District, Kigarama Seed Secondary School in Sheema District</li> </ul>	<ul style="list-style-type: none"> <li>Fast-track the implementation of free electricity connection policy</li> <li>Incentivise renewable energy sources such as solar to increase uptake and bridge the gap e.g., tax reduction</li> <li>Undertake a survey visit in all LGs to establish the demand for electricity and existing connectivity gaps and take appropriate action</li> </ul>	<ul style="list-style-type: none"> <li>MoEMD</li> <li>LGs</li> </ul>	<ul style="list-style-type: none"> <li>The Electricity Connections Policy 2018</li> <li>Rural Electrification Strategy and Plan 2013-2022</li> <li>The Energy Policy for Uganda 2023</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Extortion of money from the locals for electricity connection e.g., Kabuna SC locals were asked a sum of 5 million shs per pole.</li> </ul>	<ul style="list-style-type: none"> <li>The MoEMD should investigate the matter and take appropriate action</li> </ul>	<ul style="list-style-type: none"> <li>MoEMD</li> <li>LG</li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## PRESIDENTIAL PLEDGES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>100 million towards the construction of the Budaka Town Council administration block<sup>14</sup></li> </ul>	<ul style="list-style-type: none"> <li>Escalate the unfulfilled pledge to the Office of the President</li> </ul>	<ul style="list-style-type: none"> <li>OP</li> <li>MANIFESTO UNIT</li> <li>OPM</li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Support to construction of Nazira and Nangoma road</li> </ul>	<ul style="list-style-type: none"> <li>Escalate the unfulfilled pledge to the Office of the President and UNRA</li> </ul>	<ul style="list-style-type: none"> <li>OP</li> <li>OPM</li> <li>UNRA</li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> <li>UNRA Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Fresian dairy cows for women groups pledged in 2018<sup>15</sup></li> </ul>	<ul style="list-style-type: none"> <li>Escalate the unfulfilled pledge to the Office of the President and NAADS</li> </ul>	<ul style="list-style-type: none"> <li>OP</li> <li>OPM</li> <li>NAADS</li> </ul>	<ul style="list-style-type: none"> <li>NAADs Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Delayed replacement of rejected items under Presidential Pledges e.g. Supply of standard pledged items like 12 of 30 heifers procured as part of the presidential pledge (under NAADS secretariat) were not of the required quality and had never been replaced<sup>16</sup>.</li> </ul>	<ul style="list-style-type: none"> <li>Escalate the matter to the Office of the President and NAADS to follow up</li> </ul>	<ul style="list-style-type: none"> <li>OP</li> <li>OPM</li> <li>NAADS</li> </ul>	<ul style="list-style-type: none"> <li>NAADs Act</li> <li>National Agriculture Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Presidential pledge of Matsyoro Gravity Flow scheme.</li> </ul>	<ul style="list-style-type: none"> <li>Escalate the unfulfilled pledge to the Office of the President</li> </ul>	<ul style="list-style-type: none"> <li>OP</li> <li>OPM</li> <li>MoWE</li> </ul>	<ul style="list-style-type: none"> <li>National irrigation Master plan</li> <li>NRM Manifesto 2021-2026</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<sup>14</sup> The budget and letters to remind H.E. about this pledge were handed over to Hon. PM and State House Comptroller for follow up

<sup>15</sup> Follow up letter was written to ED-NAADS regarding the status of the unfulfilled pledge

<sup>16</sup> DPO reported that the animals delivered at the time were of poor quality, and hence rejected by the district.

## ENVIRONMENT AND NATURAL RESOURCES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Lack of information on ownership and regulation of wetlands in the district yet the surrounding districts like Bushenyi are allowing communities to cultivate in the swamps.</li> </ul>	<ul style="list-style-type: none"> <li>Prepare and disseminate information pertaining the management and regulation of wetlands to the communities.</li> <li>NEMA should review and provide guidelines on management of wetlands across the country.</li> <li>Enforce Cabinet decision on identifying activities recommended for wetlands (Minute no.59 (CT no.59 2021))</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>NEMA</li> <li>NFA</li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act</li> <li>Environment and Social Safeguards(ESS) Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Unfair market pricing of commercial forestry products, which has reduced appeal for communities to invest in afforestation. This is mostly attributed to the brokers in the market.</li> </ul>	<ul style="list-style-type: none"> <li>Mobilize afforestation farmers into groups, to offer them better bargaining power and directly link them to buyers of their products;</li> <li>Sensitize and train them on going market rates, value addition to forest products etc.</li> </ul>	<ul style="list-style-type: none"> <li>DNRO</li> <li>DCO</li> <li>CDO</li> </ul>	<ul style="list-style-type: none"> <li>NFA Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

**COMMUNITY BASED SERVICES**

<b>ISSUE</b>	<b>RECOMMENDATIONS</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
<ul style="list-style-type: none"> <li>• Prevalence of Early Child marriages, partly attributed to poverty levels and parents' pursuit for dowry</li> </ul>	<ul style="list-style-type: none"> <li>• Utilize media, religious and traditional leaders to scale up awareness raising on dangers of child marriages, and cost to the country and economy.</li> <li>• Enforce ordinances on child marriages and ensure prosecution of all propagators</li> <li>• Strengthening the child and GBV protection systems at the community level e.g., the Para social workers, parent support groups (PSGs) and Para legal through capacity building</li> <li>• Strengthening collaboration with partners; to increase community sensitization and awareness creation on the dangers of child marriage to the individual, community and the nation as a whole</li> <li>• Establishment of child friendly facilities especially at police stations/cells, schools and Sub County</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoGLSD</b></li> <li>• <b>DPC</b></li> <li>• <b>UPF</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Child Policy 2020</li> <li>• The Children's Act 2016 as amended</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Absence of a specific program targeting the youth, in the absence of a successor program to YLP</li> </ul>	<ul style="list-style-type: none"> <li>Intensify engagements with youth to prepare them for opportunities under PDM; and sensitize them on how to access similar programs E.g., Emyooga</li> <li>Undertake internal verification of all group members during appraisal to target special groups</li> </ul>	<ul style="list-style-type: none"> <li>CDO</li> <li>MoGLSD</li> </ul>	<ul style="list-style-type: none"> <li>Cooperative Societies Act (SACCOs)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>High age of the beneficiaries of SAGE money thereby affecting coverage (80 years)</li> </ul>	<ul style="list-style-type: none"> <li>Expedite the implementation of the phased costed plan for lowering the eligibility age for SAGE</li> </ul>	<ul style="list-style-type: none"> <li>MoGLSD</li> <li>MoFPED</li> </ul>	<ul style="list-style-type: none"> <li>National Social Protection Policy Uganda</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Inaccurate/Wrong details declared by older persons at the time of National ID registration under SAGE; which causes inclusion errors when they reach the age of eligibility.</li> </ul>	<ul style="list-style-type: none"> <li>Utilize the ongoing HH level verification exercise to ensure all eligible older persons in the district are registered by end of FY</li> </ul>	<ul style="list-style-type: none"> <li>CDO</li> </ul>	<ul style="list-style-type: none"> <li>The registration of Persons Act 2015</li> <li>The PFMA Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Increased cost of registration for CBOs which is a deterrent to the groups e.g., in Sheema District, community reported an increase in the cost of registration from UGX. 40,000 to UGX. 100,000.</li> </ul>	<ul style="list-style-type: none"> <li>Review the provisions of the Cooperatives Policy to focus on incentivising CBO registration</li> <li>District Councils should sit and review the registration fees.</li> </ul>	<ul style="list-style-type: none"> <li>MoGLSD</li> <li>District Council</li> </ul>	<ul style="list-style-type: none"> <li>Cooperative Societies Act (SACCOs)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Weak management of pension and gratuity processes e.g., in Adjumani District, the community reported delayed processing of</li> </ul>	<ul style="list-style-type: none"> <li>Review the backlog of pension payments and clean up the payroll.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>MoPS</li> <li>MoLG</li> </ul>	<ul style="list-style-type: none"> <li>The Public Service Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<p>pension payments; attributed to some beneficiaries passing on before accessing the pension payroll this has caused funds for some pension payments to be returned by the district each FY</p>	<ul style="list-style-type: none"> <li>• Fast-track all outstanding pension payments; including those to estates of deceased workers</li> </ul>			
<ul style="list-style-type: none"> <li>• Limited male involvement in NGOs and DPs interventions</li> </ul>	<ul style="list-style-type: none"> <li>• More inclusive programming to cover men as well; especially under sexual reproductive health</li> <li>• Increased involvement of cultural leaders in awareness creation on GBV</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CDO</b></li> <li>• <b>MoGLSD</b></li> </ul>	<ul style="list-style-type: none"> <li>• The NGO Act</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Low recovery rates under YLP and UWEP, resulting from collapsing of the businesses during the COVID-19 pandemic attributed to lack of an operation fund to facilitate the activities</li> </ul>	<ul style="list-style-type: none"> <li>• Integrate the recovery activities in the district work plan and budget for the CBS department</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CDO</b></li> <li>• <b>MoGLSD</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Youth Policy</li> <li>• The PFMA Act</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Exploiting of groups intended to benefit from the PDM. SACCOS are being charged Ugx 100,000 - 150,000 to acquire certificates of registration and yet these amounts are too much for the local communities.</li> </ul>	<ul style="list-style-type: none"> <li>• The CAO emphasized that this is an illegal act and that no Parish Chief is expected to charge any money for inclusion and selection of community groups for PDM funding.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>MoLG</b></li> <li>• <b>CAO</b></li> <li>• <b>LCV</b></li> </ul>	<ul style="list-style-type: none"> <li>• The PDM Guidelines</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>



## 11.22 Budaka District Emerging Issues

### SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Exploiting of groups intended to benefit from the PDM model. SACCOS are being charged 100,000-150,000ugx to acquire certificates of registration and yet these amounts are too much for the local communities.</li> </ul>	<ul style="list-style-type: none"> <li>The CAO emphasized that this is an illegal act and that no Parish Chief is expected to charge any money for inclusion and selection of community groups for PDM funding.</li> </ul>	<ul style="list-style-type: none"> <li><b>CAO and district technical team</b></li> <li><b>MOLG</b></li> <li><b>LCV</b></li> </ul>	<ul style="list-style-type: none"> <li>The PDM Guidelines</li> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>Anti-corruption Act 2009</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Limited understanding of the Parish development model by the community</li> </ul>	<ul style="list-style-type: none"> <li>There is need for CAO and his technical team to rigorously sensitize and train the community on the Parish Development Model. Also, the Chairmen LCV should extensively sensitize all district councillors about the PDM model.</li> </ul>	<ul style="list-style-type: none"> <li><b>CAO and District technical team</b></li> <li><b>LCV</b></li> <li><b>MOLG</b></li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The locals in Kabuna SC complained of being heavily extorted when it comes to installation of electric poles in order to connect electricity, a sum of 5 million shillings is being charged which is on the higher side and illegal.</li> </ul>	<ul style="list-style-type: none"> <li>The Minister guided that the Sub County with the help of the political leadership and District technical officers should escalate this issue to Ministry of Energy in order to be included on the recent Government Program that is meant to extend electricity from the national grid to local communities currently unable to access clean energy at no cost.</li> </ul>	<ul style="list-style-type: none"> <li><b>LCV</b></li> <li><b>Area MP</b></li> <li><b>CAO</b></li> <li><b>MEMD</b></li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>Anti-corruption Act 2009</li> <li>The Electricity Connections Policy 2018</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Poor communication by the CAO, district technical officers, LCV and</li> </ul>	<ul style="list-style-type: none"> <li>The minister advised that a streamlined and clear</li> </ul>	<ul style="list-style-type: none"> <li><b>CAO</b></li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
LC III on Government programs and interventions to lower local Leaders.	communication strategy be developed in order to ensure Local Leaders of the cells and wards are aware of Government interventions.	<ul style="list-style-type: none"> <li>• LCV</li> <li>• LCIII</li> </ul>		

#### PRESIDENTIAL PLEDGES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Hon. minister to remind H.E. the President to honour the pledge of 100 million towards the construction of the Budaka Town Council administration block.</li> </ul>	<ul style="list-style-type: none"> <li>• The Political Leadership was advised to write an official communication to the MGD for better follow up.</li> </ul>	LCV AREA MP OPM	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

#### HUMAN RESOURCE

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Insufficient wage bill which has hampered recruitment of critical staff in Budaka Town Council. The Town Council is in need of and Engineer, Physical Planner among others.</li> </ul>	<ul style="list-style-type: none"> <li>• The CAO and his technical team should bring this to the attention of MOPS for proper guidance</li> </ul>	CAO MOPS DSC	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Nepotism in recruitment. for example; some teachers who have been volunteering complained of being denied a chance to be recruited permanently because of tribal differences.</li> </ul>	<ul style="list-style-type: none"> <li>• The community and Political leaders were advised to desist from tribal sentiments which hamper effective service delivery.</li> </ul>	<ul style="list-style-type: none"> <li>• CAO</li> <li>• DEO</li> <li>• DSC</li> </ul>	<ul style="list-style-type: none"> <li>• Local Government Act 2010</li> <li>• The Public Service Commission Act, 2008</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Inadequate hospital supplies such as drugs which get depleted very fast.</li> </ul>	<ul style="list-style-type: none"> <li>• The health facilities need to adequately plan for the rightful stock of drugs needed based on the demand and prevailing circumstances in the communities.</li> <li>• In case of drug shortages, the CAO and the relevant technical staff in the health department should inform the relevant authorities to supply the required drugs.</li> </ul>	<ul style="list-style-type: none"> <li>• CAO</li> <li>• DHO</li> <li>• MOH</li> <li>• NMS</li> </ul>	<ul style="list-style-type: none"> <li>• Health Sector Strategic Plan</li> <li>• The National Health Policy 2010</li> <li>• Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Unfair treatment to expectant mothers by mid wives who illegally ask for some money in</li> </ul>	<ul style="list-style-type: none"> <li>• This is an illegal practice and any of the health</li> </ul>	<ul style="list-style-type: none"> <li>• CAO</li> <li>• DHO</li> </ul>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> <li>• Anti-corruption Act</li> <li>• The penal code Cap 120</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
order to enable expectant mothers to deliver.	workers that will be caught will be reprimanded.	<ul style="list-style-type: none"> <li>• MOH</li> </ul>		
<ul style="list-style-type: none"> <li>• The HC IV does not have a dentist.</li> </ul>	<ul style="list-style-type: none"> <li>• The minister advised that the politicians and the technocrats should advocate for upgrade of the HC IV to a district hospital status in order to attract cadre like the dentists.</li> </ul>	<ul style="list-style-type: none"> <li>• CAO</li> <li>• MOH</li> <li>• LC V</li> <li>• AREA MP</li> </ul>	<ul style="list-style-type: none"> <li>• The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• The Road network for Budaka Town Council has widened however, the Urban road fund grant has remained small hence insufficient. For example limited O&amp;M budget to keep the roads neat and clean.</li> </ul>	<ul style="list-style-type: none"> <li>• There is need to enhance the maintenance funding for the constructed roads.</li> </ul>	<ul style="list-style-type: none"> <li>• MOW&amp;T</li> <li>• CAO</li> <li>• URF</li> </ul>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• A section of kadimonkole road was not worked on and this has caused concern in the community.</li> <li>• Maderu Aboq roads are in a poor state and need to be tarmacked</li> </ul>	<ul style="list-style-type: none"> <li>• The District Engineer should conduct monitoring and explain why this section of the road was not worked on.</li> <li>• The District should consider prioritizing the construction of this road in its work plan</li> </ul>	<ul style="list-style-type: none"> <li>• MOWT</li> <li>• CAO</li> <li>• District Engineer</li> </ul>	<ul style="list-style-type: none"> <li>• The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Frequent budget cuts which has affected timely service delivery</li> </ul>	<ul style="list-style-type: none"> <li>• The Hon. Minister informed the community that due to the COVID-19 the economy had</li> </ul>	<ul style="list-style-type: none"> <li>•</li> <li>• CAO</li> <li>• MOFPED</li> </ul>	<ul style="list-style-type: none"> <li>• Budget Policy</li> <li>• Public Finance Management Act</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
and has undermined the credibility of GOU amongst the people	<ul style="list-style-type: none"> <li>undergone a major decline hence the budget shortfalls. However, this is yet to improve.</li> <li>There is need to also ably prioritise works in order to work within the available budgets</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>		
<ul style="list-style-type: none"> <li>Water Scarcity in Bwase ward</li> </ul>	<ul style="list-style-type: none"> <li>This issue should be brought to the attention of Ministry of Water and Environment by the District Water office.</li> </ul>	<ul style="list-style-type: none"> <li>MOWE</li> <li>DWO</li> </ul>	<ul style="list-style-type: none"> <li>Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.23 Namutumba District Emerging Issues

#### HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>A strange disease has attacked the district samples have been taken to Entebbe Laboratories.</li> </ul>	<ul style="list-style-type: none"> <li>Study and establish the cause and treatment</li> </ul>	<ul style="list-style-type: none"> <li>DHO &amp; MOH</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>The Public Health Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Late reporting to duty making patients to wait for too long for the services</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated and culprits should be brought to book</li> </ul>	<ul style="list-style-type: none"> <li>DHO, RDC, CAO, DEC</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>Public Service Standing Orders</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>People are charged money in Health facilities e.g. per delivery mothers are charged between 30,000/= and 70,000/= and blood testing fee.</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated and culprits should be brought to book</li> </ul>	<ul style="list-style-type: none"> <li>DHO, RDC, CAO, DEC</li> </ul>	<ul style="list-style-type: none"> <li>Anti-corruption Act</li> <li>The penal code Cap 120</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Patients are mistreated and mishandled in health facilities. No care is given to the sick.<sup>17</sup></li> </ul>	<ul style="list-style-type: none"> <li>Sensitize and train health workers in handling and management of patients.</li> </ul>	<ul style="list-style-type: none"> <li>MOH &amp; DHO</li> </ul>	<ul style="list-style-type: none"> <li>Anti-corruption Act</li> <li>The penal code Cap 120</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Medicines are not in health facilities as patients are referred to clinics</li> </ul>	<ul style="list-style-type: none"> <li>NMS should always publicize whatever is delivered to health facilities.</li> </ul>	<ul style="list-style-type: none"> <li>MOH &amp; NMS</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>National Drug Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Mazuba Sub county has no Health Centre</li> </ul>	<ul style="list-style-type: none"> <li>DEC and DHO should plan and allocate a Health Facility in the sub county.</li> </ul>	<ul style="list-style-type: none"> <li>DEC, DHO</li> </ul>	<ul style="list-style-type: none"> <li>Health Strategic Plan</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The district has 10 non-functional lower local governments out of 20, yet local leaders were elected even in the non-functional lower Local Governments (these included 5 Town Councils and 5 sub counties)</li> </ul>	<ul style="list-style-type: none"> <li>There is need to functionalize the 10 Lower Local Governments.</li> </ul>	<ul style="list-style-type: none"> <li>MoLG &amp; MoFPED</li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<sup>17</sup> In Namutumba, patients are charged money in Health facilities e.g. per delivery mothers are charged between 30,000/= and 70,000/= and blood testing fee.

## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Parents are charged extra fees in schools in form of examination fees, extra lesson fees, food money, etc.</li> </ul>	<ul style="list-style-type: none"> <li>The vice should stop`</li> </ul>	<ul style="list-style-type: none"> <li><b>DEO &amp; CAO</b></li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Kisiki college was turned to a boarding school yet it was a day school hence affecting the biggest population in the district especially the poor who cannot afford high fees.</li> </ul>	<ul style="list-style-type: none"> <li>Review the policy to consider the poor who were educating their children through the school or make the school a day and boarding school.</li> </ul>	<ul style="list-style-type: none"> <li><b>MOE&amp;S, DEO</b></li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Low release of funds for Community access roads in the current FY, sub counties are going to be affected greatly since out of the planned three quarters, funds were received in only one quarter.</li> </ul>	<ul style="list-style-type: none"> <li>Ministry of Finance should always communicate in advance in case of no release or budget cuts to LGs</li> </ul>	<ul style="list-style-type: none"> <li><b>MoFPED</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The District lack a complete road unit such as excavators and bulldozers thus cannot undertake serious road works.</li> </ul>	<ul style="list-style-type: none"> <li>Government should consider districts with heavy duty equipment</li> </ul>	<ul style="list-style-type: none"> <li><b>MoW&amp;T</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Poorly maintained roads with little marram, substandard culverts and un necessary corners, e.g. Kalamira- Kigulu Naweyo Rd, Keita- Bakari Rd, Namutumba- Namato- Nawansagwa Rd.</li> </ul>	<ul style="list-style-type: none"> <li>Intensify monitoring and supervision of road works</li> </ul>	<ul style="list-style-type: none"> <li><b>DE</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>UNRA guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>No road maintenance funds are given to sub counties yet they also work on roads.</li> </ul>	<ul style="list-style-type: none"> <li>The policy should be reviewed so that sub counties are also catered for</li> </ul>	<ul style="list-style-type: none"> <li><b>MoW&amp;T</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>UNRA guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### WATER & SANITATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Kisiro B borehole was broken and not repaired as reported</li> </ul>	<ul style="list-style-type: none"> <li>There is need for investigations to ascertain the truth</li> </ul>	<ul style="list-style-type: none"> <li><b>RDC</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Kibale Town Council has 5 villages without safe water sources, Mazuba has 18 villages with no bore hall and Namutumba Sub county 9 villages with no safe water.</li> </ul>	<ul style="list-style-type: none"> <li>The DEC and Water Office should plan and allocate for water in the area</li> </ul>	<ul style="list-style-type: none"> <li><b>DEC, DWO</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Dry sunk bore halls are a waste of resources and in most cases the would be beneficiaries are denied safe water</li> </ul>	<ul style="list-style-type: none"> <li>In cases of dry sunk bore halls the receiving community should be reconsidered</li> </ul>	<ul style="list-style-type: none"> <li><b>DWO</b></li> </ul>	<ul style="list-style-type: none"> <li>The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>



## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Journalists association paid 250,000/= for Emwoga but did not receive the funds.</li> </ul>	<ul style="list-style-type: none"> <li>There is need for investigation on the matter</li> </ul>	<ul style="list-style-type: none"> <li>RDC</li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>Anti-corruption Act 2009</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.24Kasanda District Emerging Issues

#### LANDS

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Land grabbing conspiracies conducted without the knowledge of the occupants in Kitumba sub county causing unease and wrangles in over eight villages in this sub county.</li> </ul>	<ul style="list-style-type: none"> <li>Immediate nullification of land title being purchased.</li> <li>Meeting with CAO and district technical team be convened to discuss this issue and find a way forward.</li> </ul>	<ul style="list-style-type: none"> <li>MOLHUD</li> <li>CAO</li> <li>RDC</li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>Anti-corruption Act 2009</li> <li>The Land Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Mandatory payment of 50,000 ugx to midwives by pregnant mothers who are due at Bukuya HC IV which has been an ongoing illegal activity that has raised concern in the community.</li> </ul>	<ul style="list-style-type: none"> <li>Termination of job placements for all staff that are not ready to abide by the set guidelines and regulations.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>MOH</li> </ul>	<ul style="list-style-type: none"> <li>Anti-corruption Act 2009</li> <li>The Land Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Physical reporting by the district technical staff is not sufficient enough to prove actual output of works done by Government.</li> </ul>	<ul style="list-style-type: none"> <li>There is need to undertake physical monitoring in addition to the presentations made by sampling some of the facilities put in place to prove that the funds being accounted for were put to rightful use.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>OPM</li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Unfair charging of property tax and trading license. The rates being used are not consistent with what is provided for in the law. For example what criteria is being used to grade saloons, wholesale businesses among others.</li> </ul>	<ul style="list-style-type: none"> <li>A transparent criterion for determining the property tax and trading licenses in line with the law should be adopted and communicated to all locals in the community. The Mayor Mr. Ecodit agreed to revise the rates accordingly with technical assistance from the Town Clerk, DLG staff, Councillors and the TC</li> </ul>	<ul style="list-style-type: none"> <li>MAYOR</li> <li>CAO</li> <li>TOWN CLERK</li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> <li>Anti-corruption Act 2009</li> <li>The Land Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## JLOS

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Unfair judgement by the judicial system and police. Some of the community members claimed that some criminals convicted were later released within a short period and did not pay for the crimes they committed. For example one of the community members claimed that the man who murdered a close family member was not convicted.</li> </ul>	<ul style="list-style-type: none"> <li>The judicial system needs to ensure that all cases are judged fairly and those in the wrong punished accordingly.</li> <li>The Hon. Minister requested that her team take note of the details of the community member that raised this concern also, the case file number be noted for better follow up.</li> </ul>	<ul style="list-style-type: none"> <li>DPC</li> <li>OPM</li> <li>RDC</li> </ul>	<ul style="list-style-type: none"> <li>Anti-corruption Act 2009</li> <li>Administration of the Judiciary Act 2020</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• Emyooga money distributed by GOU was not accessed by the boda cyclists in the town council.</li> </ul>	<ul style="list-style-type: none"> <li>• The CAO and his technical team were advised to address the anomalies raised by the boda cyclists.</li> <li>• Community was urged to organize themselves, be active and make sufficient inquiries in order to better prepare and access funding from the different Government programs.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>CAO</b></li> <li>• <b>DISTRICT TECHNICAL TEAM.</b></li> <li>• <b>CDO</b></li> </ul>	<ul style="list-style-type: none"> <li>• Anti-corruption Act 2009</li> <li>• Emyooga guideline</li> <li>• Gender policy</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>• No action has been taken on the criminals that have defiled a number of school going children in the town council especially during the recent COVID -19 lockdown.</li> </ul>	<ul style="list-style-type: none"> <li>• Community was urged to report all cases to the police for further follow up and action. Also, the community should stop frustrating all efforts by the system to take justice by hiding and defending the perpetrators.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>DPC</b></li> <li>• <b>RDC</b></li> <li>• <b>COMMUNITY.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Anti-corruption Act 2009</li> <li>• The penal code Cap 120</li> <li>• Administration of the Judiciary Act 2020</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Understaffing of teachers in Primary schools causing poor performance of students.</li> </ul>	<ul style="list-style-type: none"> <li>• There is need to reconcile the staff lists indicating those presently working in the respective schools with the recruitment list from the DEO to check for these gaps.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>DEO</b></li> <li>• <b>HEAD TEACHERS</b></li> </ul>	<ul style="list-style-type: none"> <li>• The National Education Policy</li> <li>• Basic Requirements and minimum Standards indicators for Education institutions 2010</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>

## ENERGY

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The area does not have a transformer to aid in electricity transmission</li> </ul>	<ul style="list-style-type: none"> <li>Leadership should write and request for installation of this transformer.</li> </ul>	<ul style="list-style-type: none"> <li>RDC</li> <li>AREA MP</li> <li>MEMD</li> </ul>	<ul style="list-style-type: none"> <li>Rural electrification policy 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.25 Hoima City Emerging Issues

## LANDS

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Land grabbing issues are rampant in the district</li> </ul>	<ul style="list-style-type: none"> <li>Government should come up clear law and policy on land grabbing</li> </ul>	<ul style="list-style-type: none"> <li>MoLHD</li> </ul>	<ul style="list-style-type: none"> <li>The Land Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>UNRA roads are in poor state and yet some are very narrow</li> </ul>	<ul style="list-style-type: none"> <li>UNRA should take care of its roads</li> </ul>	<ul style="list-style-type: none"> <li>UNRA</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is no grader in the city</li> </ul>	<ul style="list-style-type: none"> <li>The city should be considered with a grader</li> </ul>	<ul style="list-style-type: none"> <li>MoLG</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Hoima City got limited road fund compared to other cities</li> </ul>	<ul style="list-style-type: none"> <li>The criteria for funds allocation should be made public</li> </ul>	<ul style="list-style-type: none"> <li>MoW&amp;T</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The city roads are full of potholes</li> </ul>	<ul style="list-style-type: none"> <li>Road maintenance should be carried out</li> </ul>	<ul style="list-style-type: none"> <li>MoW&amp;T</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
			<ul style="list-style-type: none"> <li>Uganda National Roads Authorities Act 2006</li> </ul>	
<ul style="list-style-type: none"> <li>Roads are done without Marram</li> </ul>	<ul style="list-style-type: none"> <li>The kind of work done should be explained to the citizens to appreciate</li> </ul>	<ul style="list-style-type: none"> <li>MoW&amp;T</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### ENVIRONMENT & NATURAL RESOURCES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The city has few trash vehicle that makes the city to be littered with rubbish</li> </ul>	<ul style="list-style-type: none"> <li>The city should be considered in this regard</li> </ul>	<ul style="list-style-type: none"> <li>MoLG</li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> <li>The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The city has a thin structure which affects service delivery</li> </ul>	<ul style="list-style-type: none"> <li>The structure should be reviewed</li> </ul>	<ul style="list-style-type: none"> <li>MoPS</li> </ul>	<ul style="list-style-type: none"> <li>Public Service Commission Recruitment guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>River Rwampaga floods frequently thus affecting economic activities in the area</li> </ul>	<ul style="list-style-type: none"> <li>There is need for a lasting solution to the problem with a combined efforts</li> </ul>	<ul style="list-style-type: none"> <li>MoW&amp;E</li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> <li>The National Water Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Head Natural Resources could not account for the trees planted</li> </ul>	<ul style="list-style-type: none"> <li>The officer should be investigated</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>There is limited space at the city offices</li> </ul>	<ul style="list-style-type: none"> <li>There is need for startup capital for the city</li> </ul>	<ul style="list-style-type: none"> <li>MoLG</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is a staffing Gap due to lack of service commission for the city</li> </ul>	<ul style="list-style-type: none"> <li>The city should be allowed to set up its service commission</li> </ul>	<ul style="list-style-type: none"> <li>MoPS</li> </ul>	<ul style="list-style-type: none"> <li>Public Service Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Poor mind-set of the population retards service delivery</li> </ul>	<ul style="list-style-type: none"> <li>There is need for sensitization of the public on issues of mind-set change</li> </ul>	<ul style="list-style-type: none"> <li>MoGLSD</li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>People were hospitalized due to beatings by police on issues of Curfew even when the time had not reached for curfew, a case a woman presented the broken leg with hospital documents</li> </ul>	<ul style="list-style-type: none"> <li>Culprits should be investigated and brought to book</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>Penal Code Cap 120</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The city has no security lights thus a danger to night road users.</li> </ul>	<ul style="list-style-type: none"> <li>Street lights should be installed in all city roads</li> </ul>	<ul style="list-style-type: none"> <li>UMEME</li> </ul>	<ul style="list-style-type: none"> <li>Road Safety Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Boda Boda riders are arrested for money by police</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated and culprits should be brought to book</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>Anti-corruption Act 2009</li> <li>The penal code Cap 120</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The city market cannot attract customers due to high parking fees which makes them to buy from street vendors</li> </ul>	<ul style="list-style-type: none"> <li>Free parking space for market customers should be created to attract them to the market and reduce on street vendors</li> </ul>	<ul style="list-style-type: none"> <li>MOLG</li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>LCs are not informed about government programs in their areas</li> </ul>	<ul style="list-style-type: none"> <li>LC leaders should be informed about projects being implemented in their areas.</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Few staff houses to accommodate teachers and health Centre's</li> </ul>	<ul style="list-style-type: none"> <li>The government should consider setting up staff houses in all government facilities</li> </ul>	<ul style="list-style-type: none"> <li>OP</li> <li>MOPS</li> </ul>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> <li>Public Service Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is a staffing gap of 21 Head Teachers and 22 Deputy Head Teachers in the education Department due to wage bill</li> </ul>	<ul style="list-style-type: none"> <li>There is need for more wage to fill the gaps for easy service delivery</li> </ul>	<ul style="list-style-type: none"> <li>MOFPED</li> <li>MOPS</li> </ul>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>There are no youth Centre's in the city yet the biggest percentage of the population are youth</li> </ul>	<ul style="list-style-type: none"> <li>Youth Centre's should be established</li> </ul>	<ul style="list-style-type: none"> <li>MOGLSD</li> </ul>	<ul style="list-style-type: none"> <li>The Gender Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>People find it hard to access Emyooga money and repayment due to much bureaucracy which involves signing by different government officers who are never in office and some ask for "kintu kidogo"</li> </ul>	<ul style="list-style-type: none"> <li>The matter must be investigated and corrective measures taken</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>The Emyooga guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>PWDs do not access opportunities in the city, some are denied.</li> </ul>	<ul style="list-style-type: none"> <li>PWDs should be given priorities when it comes to opportunities</li> </ul>	<ul style="list-style-type: none"> <li>MOGLSD</li> </ul>	<ul style="list-style-type: none"> <li>The Gender Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is lack of rehabilitation Centre's in the city</li> </ul>	<ul style="list-style-type: none"> <li>Rehabilitation Centre's should be established in the city</li> </ul>	<ul style="list-style-type: none"> <li>MOGLSD</li> </ul>	<ul style="list-style-type: none"> <li>The Gender Policy</li> <li>Children Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>VHTs are reported to have received their pay yet majority have denied being paid</li> </ul>	<ul style="list-style-type: none"> <li>There is need to investigate the matter</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There are no Health workers in health facilities on time and where they are, people are charged money</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated and culprits should be brought to book</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>Public Service Standing Orders</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Medicines in Government hospitals are expensive compared to outside drug shops</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>Public Health Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The Hospital management fenced of people's lands in the city</li> </ul>	<ul style="list-style-type: none"> <li>Surveyors should be brought on board to settle the matters</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>Land Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Some VHTs are not assigned work and activities yet others are given every activity that arises</li> </ul>	<ul style="list-style-type: none"> <li>The matter must be investigated</li> </ul>	<ul style="list-style-type: none"> <li>RCC</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>Public Health Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Hoima Regional Hospital services are poor and yet the city cannot monitor and supervise</li> </ul>	<ul style="list-style-type: none"> <li>The hospital should be brought under direct supervisions of the city.</li> </ul>	<ul style="list-style-type: none"> <li>MOH</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### ENERGY

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>UMEME plants poles without connecting the people for long.</li> </ul>	<ul style="list-style-type: none"> <li>The vice should end</li> </ul>	<ul style="list-style-type: none"> <li>MoEMD</li> <li>UMEME</li> </ul>	<ul style="list-style-type: none"> <li>Rural Electrification Strategy and Plan 2013-2022</li> <li>Energy policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### 11.26 Kiruhura District Emerging Issues

#### WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Inadequate Road Equipment for the District which makes roads works in the rest of the LLGs remain at a standstill when a particular Sub county or Town council has already engaged the single current unit equipment that the District has</li> </ul>	<ul style="list-style-type: none"> <li>OPM shall communicate to the Ministry and the Agency for additional equipment to Districts that exhibit bigger number of roads</li> </ul>	<ul style="list-style-type: none"> <li>MOWT</li> <li>UNRA</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>



## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Kiruhura Town council lacks a Government Secondary school and students keep walking approx. 13KMs to find the closest Government secondary school</li> </ul>	<ul style="list-style-type: none"> <li>OPM shall communicate to the Ministry regarding the reported issue. At least let the Ministry plan for a seed Secondary school in the TC.</li> </ul>	<ul style="list-style-type: none"> <li>MOES</li> </ul>	<ul style="list-style-type: none"> <li>The USE Policy</li> <li>The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The District has no Government Hospital</li> <li>Then apart from Kasongi county which has a HC IV, Nyabushozi county has no HC IV.</li> </ul>	<ul style="list-style-type: none"> <li>The Ministry should plan to establish a HC IV following the Health Sector strategic Plan and the NDP 3 Framework</li> </ul>	<ul style="list-style-type: none"> <li>MOH</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>The Public Health Act)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.27 Lyantonde District Emerging Issues

## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Illegal payment of fees in some schools e.g. in Nabigoye P/S and Nakisajja P/s in Lyantonde District</li> </ul>	<ul style="list-style-type: none"> <li>Arrange follow up meeting with Line MDAs to discuss the possible solutions</li> </ul>	<ul style="list-style-type: none"> <li>OPM</li> <li>MOES</li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>The UPE Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Continuously declining School Facilities Grant (SFG) budget despite the acute need for more class rooms, teachers' houses, latrine facilities and renovation.</li> </ul>	<ul style="list-style-type: none"> <li>Undertake a Needs Assessment on schools' infrastructure, and mapping of the requisite SFG funding to address the gaps. This can be used to mobilize resources from the various partners of Government.</li> </ul>	<ul style="list-style-type: none"> <li>MOES</li> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>School Facilitation Guidelines 2007</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>High stock-out of essential drugs in health facilities.</li> </ul>	<ul style="list-style-type: none"> <li>Undertake spontaneous drug stock audits in health facilities</li> <li>Analyse the cause of high stock-out and address them accordingly</li> <li>Review the guidelines on the procurement of medicines to focus on the population served other than the population of the area for all essential medicines</li> </ul>	MOH	<ul style="list-style-type: none"> <li>National drug policy</li> <li>National drug authority Act 1993</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Soliciting of money from patients<sup>18</sup> like expectant mothers by midwives at Lyantonde HC IV in Lyantonde District, and charging fuel charges for ambulance in the District. These problems are exacerbated by inadequate supply of mama kits, medical supplies and inadequate fuel allocated for ambulances.</li> </ul>	<ul style="list-style-type: none"> <li>Arrange for a follow-up meeting with MOH</li> </ul>	MOH	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>The National Health Policy 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Delayed upgrade of National and District roads<sup>19</sup>. For example; there is need to tarmac Rakai-</li> </ul>	<ul style="list-style-type: none"> <li>The issue should be forwarded to Uganda National Roads Authority for future consideration.</li> </ul>	MOW&T UNRA	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>The UNRA Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

<sup>19</sup> Poor state of road network whereby over 1,100 km in Lyantonde are without tarmac in the entire district.

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Lyantonde-Ssembabule-Mubende road				

### 11.28 Fort portal City Emerging Issues

#### SOCIAL DEVELOPMENT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>In Fort portal city, hundreds of youths have lost all their business and merchandise in the recent fire inferno that gated the biggest timber workshop, where the victims used the Baraza forum to plead with the Government for a possible support in form of relief.</li> <li>It was also reported that many of the victims of the fire had obtained EMYOGA funds</li> </ul>	<ul style="list-style-type: none"> <li>After the investigations by Police, the MoGLSD in collaboration with OPM should take analysis of the magnitude of the Disaster to get a report on the vulnerable persons that may need the necessary relief</li> </ul>	<ul style="list-style-type: none"> <li><b>MGLSD</b></li> <li><b>OPM</b></li> <li><b>SHALL LIEASE LIAISE WITH MOGLSD FOR ACTION</b></li> </ul>	<ul style="list-style-type: none"> <li>Gender Policy</li> <li>Cooperative Societies (Amendment) Act, 2020 (Act 5 of 2020)</li> <li>Penal code Cap 120</li> <li>The National Disaster Management Policy 2015</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is need to reduce the SAGE age limit to 70 years</li> </ul>	<ul style="list-style-type: none"> <li>The minister for Luwero-Rwenzori Affairs promised the participants that she would table the issue to Cabinet</li> </ul>	<ul style="list-style-type: none"> <li><b>MOGLSD</b></li> <li><b>OPM</b></li> </ul>	<ul style="list-style-type: none"> <li>Gender Policy</li> <li>Social Assistance Grants for Empowerment (SAGE) guidelines</li> <li>Affirmative Action Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There are limited youth centre's in the city yet the biggest percentage of the population are youth</li> </ul>	<ul style="list-style-type: none"> <li>Increase the youth centre</li> </ul>	<ul style="list-style-type: none"> <li><b>MOGLSD</b></li> </ul>	<ul style="list-style-type: none"> <li>Gender Policy</li> <li>Affirmative Action Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Poor mind-set of the population retards service delivery</li> </ul>	<ul style="list-style-type: none"> <li>There is need for sensitization of the public on issues of mind-set change</li> </ul>	<ul style="list-style-type: none"> <li><b>MOGLSD</b></li> </ul>	<ul style="list-style-type: none"> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>People find it hard to access EMYOOGA funds due to much bureaucracy which involves signing by different government officers who are never in office and some can ask for “kintu kidogo”</li> </ul>	<ul style="list-style-type: none"> <li>The matter must be investigated and corrective measures taken</li> </ul>	<ul style="list-style-type: none"> <li><b>RCC</b></li> </ul>	<ul style="list-style-type: none"> <li>Gender Policy</li> <li>Affirmative Action Policy</li> <li>The Zero Tolerance to Corruption Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>PWDs do not access opportunities in the city, some are denied.</li> </ul>	<ul style="list-style-type: none"> <li>PWDs should be given priorities when it comes to opportunities</li> </ul>	<ul style="list-style-type: none"> <li><b>MOGLSD</b></li> <li><b>CITY CDO</b></li> </ul>	<ul style="list-style-type: none"> <li>Gender Policy</li> <li>Affirmative Action Policy</li> <li>The Zero Tolerance to Corruption Policy 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The establishment of structures in the newest cities has delayed</li> </ul>	<ul style="list-style-type: none"> <li>OPM shall follow up on the progress</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLG</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> <li>Public Service Act 2008</li> <li>Public service recruitment policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>there is limited space at the city offices</li> </ul>	<ul style="list-style-type: none"> <li>There is need for start-up capital for the city</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLG</b></li> </ul>	<ul style="list-style-type: none"> <li>Guidelines for implementation of the new cities</li> <li>The Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Limited funds for inspection and monitoring activities</li> </ul>	<ul style="list-style-type: none"> <li>The city should intensify revenue mobilization and be allowed to use some of the funds for supervision and monitoring</li> </ul>	<ul style="list-style-type: none"> <li><b>CITY CLERK</b></li> </ul>	<ul style="list-style-type: none"> <li>Budget Policy</li> <li>Guidelines for implementation of the new cities</li> <li>The Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## LAND

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Land grabbing issues are rampant in Toro sub region</li> </ul>	<ul style="list-style-type: none"> <li>Government should come up clear law and policy on land grabbing</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLHD</b></li> </ul>	<ul style="list-style-type: none"> <li>Land Policy</li> <li>The Land Amendment Act 2010</li> </ul>	

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>UNRA roads are in poor state and yet some are very narrow</li> </ul>	<ul style="list-style-type: none"> <li>UNRA should take care of its roads</li> </ul>	<ul style="list-style-type: none"> <li><b>UNRA</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is no grader in the city</li> </ul>	<ul style="list-style-type: none"> <li>The city should be considered with a grader</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLG</b></li> <li><b>UNRA</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The City gets little road fund compared to other cities</li> </ul>	<ul style="list-style-type: none"> <li>The criteria for funds allocation should be made public</li> </ul>	<ul style="list-style-type: none"> <li><b>MOWT</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The city roads are full of potholes</li> </ul>	<ul style="list-style-type: none"> <li>Road maintenance should be carried out</li> </ul>	<ul style="list-style-type: none"> <li><b>MOWT</b></li> <li><b>UNRA</b></li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>Uganda National Roads Authorities Act 2006</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Boda Boda riders are arrested for money by police</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated and culprits should be brought to book</li> </ul>	<ul style="list-style-type: none"> <li><b>RCC</b></li> </ul>	<ul style="list-style-type: none"> <li>The Anti-Corruption Act 2009</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### ENVIRONMENT & NATURAL RESOURCES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The city has few trash vehicle that makes the city to be littered with rubbish</li> </ul>	<ul style="list-style-type: none"> <li>The city should be considered in this regard</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLG</b></li> </ul>	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> <li>The Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>River Mpanga floods frequently affect the economic activities in the area</li> </ul>	<ul style="list-style-type: none"> <li>There is need for a lasting solution to the problem with a combined efforts</li> </ul>	MoW&E	<ul style="list-style-type: none"> <li>NEMA Act 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### HUMAN RESOURCE

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The city has a thin structure which affects service delivery</li> </ul>	<ul style="list-style-type: none"> <li>The structure should be reviewed</li> </ul>	MOPS	<ul style="list-style-type: none"> <li>The Public service amendment Act 2020</li> <li>The Local Government Act</li> <li>Public Service Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is a staffing Gap due to lack of service commission for the city</li> </ul>	<ul style="list-style-type: none"> <li>The city should be allowed to set up its service commission</li> </ul>	<ul style="list-style-type: none"> <li><b>MOPS</b></li> </ul>	<ul style="list-style-type: none"> <li>The Public service amendment Act 2020</li> <li>The Local Government Act</li> <li>Public Service Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Few staff houses to accommodate teachers and health Centre staff</li> </ul>	<ul style="list-style-type: none"> <li>The government should consider setting up staff houses in all government facilities</li> </ul>	<ul style="list-style-type: none"> <li><b>MOPS</b></li> <li><b>MOH</b></li> </ul>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>There is a staffing gap in the education department</li> </ul>	<ul style="list-style-type: none"> <li>There is need for more wage to fill the gaps for easy service delivery</li> </ul>	<ul style="list-style-type: none"> <li><b>MOFPED</b></li> <li><b>MOPS</b></li> </ul>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>VHTs were reported to have received their pay yet majority have denied being paid</li> </ul>	<ul style="list-style-type: none"> <li>There is need to investigate the matter</li> </ul>	<ul style="list-style-type: none"> <li>RDC</li> <li>DHO</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> <li>The Public Health Act)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>It was reported that in Buhinga hospital the health workers don't report on time for duty and even those that try to report for duty, charge illegal fees from the patients</li> </ul>	<ul style="list-style-type: none"> <li>The matter should be investigated and culprits should be brought to book</li> </ul>	<ul style="list-style-type: none"> <li>RDC</li> <li>CITY HO</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## ENERGY

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>The city has no security lights thus a danger to night road users.</li> </ul>	<ul style="list-style-type: none"> <li>Street lights should be installed in all city roads</li> </ul>	<ul style="list-style-type: none"> <li>MOEMD</li> <li>CITY ENGINEER</li> </ul>	<ul style="list-style-type: none"> <li>The Energy Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.29 Pakwach District Emerging Issues

## PUBLIC ADMINISTRATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Affirmative action: The fishing community "minority group" needs support from Government.</li> </ul>	<ul style="list-style-type: none"> <li>The District explored Government to provide a special budget line for the fishing communities in Pakwach District</li> </ul>	<ul style="list-style-type: none"> <li>MOFPED</li> <li>PAKWACH DLG</li> </ul>	<ul style="list-style-type: none"> <li>Decentralization policy</li> <li>NAADS Policy</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Iron Sheets: The presiding Minister declared allocation of iron sheets to religious groups and Cultural leaders. A total of 2,500 iron sheets will be distributed to the Religious and Cultural Leaders.</li> </ul>	<ul style="list-style-type: none"> <li>The iron was to be distributed by the Woman M.P Pakwach district at a letter date.</li> </ul>	<ul style="list-style-type: none"> <li><b>WOMAN MP PAKWACH DISTRICT</b></li> </ul>	<ul style="list-style-type: none"> <li>The Fisheries and Aquaculture Act, 2022</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Presidential Pledge: fulfilment of presidential pledges. Delivery of tractors pledged by the President.</li> </ul>	<ul style="list-style-type: none"> <li>The presiding Minister was requested to follow up on pending pledges and by the President</li> </ul>	<ul style="list-style-type: none"> <li><b>OPM</b></li> </ul>	<ul style="list-style-type: none"> <li>Article 99 (3) of the Constitution of the Republic of Uganda</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Construction of the District Headquarters: Pakwach District has embarked on the construction of a building for its headquarters. The project, is estimated to cost UGX500mn, and being financed with resources from DDEG. However, the cash flow was interrupted during COVID-19 pandemic.</li> </ul>	<ul style="list-style-type: none"> <li>The District appeals to the Hon. Minister to secure additional resources to complete the project</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLG</b></li> <li><b>PAKWACH DLG</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Municipality: The District requested the authority to grant Pakwach Town Council a Municipality.</li> </ul>	<ul style="list-style-type: none"> <li>Present the request to the Ministry of Local Government.</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLG</b></li> <li><b>PAKWACH DLG</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>



## EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Delays in paying the contractor for Wadelia Seed School</li> </ul>	<ul style="list-style-type: none"> <li>Clear all approved certificates for civil works</li> </ul>	<ul style="list-style-type: none"> <li>MOES</li> </ul>	<ul style="list-style-type: none"> <li>PFMA (2015); PPDA Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Payments fees; for report card, examination and other related expenses.</li> </ul>	<ul style="list-style-type: none"> <li>Schools should stick to the guidelines provided by MoES</li> </ul>	<ul style="list-style-type: none"> <li>MOES</li> <li>PAKWACH DLG</li> </ul>	<ul style="list-style-type: none"> <li>UPE's guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>The seemingly exaggerated cost for civil works: The local communities' bitterly complained about the high costs of construction of physical infrastructure such as schools, toilets etc. They cited construction of two stances latrines, less than 3 kilometres apart at significantly different costs.</li> <li>The second example was Ocayo Primary School, whose construction costs, they believe was above the expected construction cost for similar facility in the same area!</li> </ul>	<ul style="list-style-type: none"> <li>The PPDA procedures and evaluations should be followed</li> </ul>	<ul style="list-style-type: none"> <li>MOES</li> <li>PAKWACH DLG</li> </ul>	<ul style="list-style-type: none"> <li>PPDA Act 2003</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>District Hospital: Pakwach District is without a health facility at the level of District Hospital</li> </ul>	<ul style="list-style-type: none"> <li>The District proposed that Pakwach Health Center IV should be upgraded to a District Hospital</li> </ul>	<ul style="list-style-type: none"> <li>MOH</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>The Public Health Act)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Lack of delivery beds at Wadelai Health Centre III</li> </ul>	<ul style="list-style-type: none"> <li>Consider beds for Wadelai HCIII</li> </ul>	<ul style="list-style-type: none"> <li>MOH</li> <li>PAKWACH DLG</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010</li> <li>The Public Health Act)</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## WORKS & TRANSPORT

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Commissioning of Ora Bridge, Wadelai Sub County: UNRA built a bridge across river Ora in Wadelai Sub County Pakwach. However, the bridge is yet to be commissioned.</li> </ul>	<ul style="list-style-type: none"> <li>The Government/UNRA should commission the bridge</li> </ul>	<ul style="list-style-type: none"> <li>UMOWT</li> <li>UNRA</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>The Uganda National Roads Authorities Act 2006</li> <li>The Local Government Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Access road/approach road to Ora Bridge: The community claimed that the original design for Ora bridge in Wadelai Sub County Pakwach had provision for tarmacking one kilometre of road on either side of the bridge. This was not done.</li> </ul>	<ul style="list-style-type: none"> <li>Establish whether the original design had provision for tarmacking access road/approach road</li> </ul>	<ul style="list-style-type: none"> <li>OPM</li> <li>MOWT</li> <li>UNRA</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>The Uganda National Roads Authorities Act 2006</li> <li>The Local Government Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Usage of Graders in the District: The Graders in the District was not being deployed to handle all the roads i.e. including access roads/Community Access Roads</li> </ul>	<ul style="list-style-type: none"> <li>Consult MoW&amp;T for guidance</li> </ul>	<ul style="list-style-type: none"> <li>MOWT</li> <li>UNRA</li> <li>PAKWACH DLG</li> </ul>	<ul style="list-style-type: none"> <li>The Roads Act 2019</li> <li>The Uganda National Roads Authorities Act 2006</li> <li>The Local Government Act</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### AGRICULTURE / OWC

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Parish Development Model (PDM): Participants noted that the PDM Executives in the District and the Banks were not transparent with the amount of money each PDM SACCO was supposed to receive. It was reported that Banks deduct UGX30,000/= without the consent of the beneficiaries</li> </ul>	<ul style="list-style-type: none"> <li>The Hon. Minister directed the Resident District Commissioner to follow up the matter and ensure that the suspected culprits were handled in accordance with the laws of Uganda</li> </ul>	<ul style="list-style-type: none"> <li>RDC</li> </ul>	<ul style="list-style-type: none"> <li>PDM guidelines</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

#### TOURISM & WILD LIFE

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Human-wildlife conflict: Hippopotamus from the River Nile continues to wreak havoc unabated. People's property and human life were being destroyed by these monster. UWA seems not to be in position to handle the situation and hence the need for central government to intervene.</li> </ul>	<ul style="list-style-type: none"> <li>UWA should strengthen the already existing proposal of fencing the porous areas of the National Parks</li> </ul>	<ul style="list-style-type: none"> <li>MOTWA</li> <li>UWA</li> </ul>	<ul style="list-style-type: none"> <li>Uganda Wild Life Authority Act 2019</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## LAND

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Land grabbing: The communal land in Palango, across river Nile, has been grabbed by “big people”.</li> </ul>	<ul style="list-style-type: none"> <li>The community requests Government to intervene</li> </ul>	<ul style="list-style-type: none"> <li><b>MOLHUD</b></li> </ul>	<ul style="list-style-type: none"> <li>The Land Amendment Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Border Dispute: The District had border issues to address with Madi Okollo District Local Government.</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	<ul style="list-style-type: none"> <li><b>MOLHUD, MOLG</b></li> </ul>	<ul style="list-style-type: none"> <li>The Land Amendment Act 2010</li> <li>Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## WATER & SANITATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
<ul style="list-style-type: none"> <li>Inadequate funding: Wadelai Irrigation Scheme had a few structure to be build but lacked resources.</li> </ul>	<ul style="list-style-type: none"> <li>There is need for the Government to increase resources to Wadelai Irrigation Scheme. This is aimed at handling the remaining works and acquisition of more farmland in Paten Adiri area. Secondly there is need to verify new complaints and extend tertiary canals to new areas. The project is at 90 percent.</li> </ul>	<ul style="list-style-type: none"> <li><b>MOWE, MOAAIF</b></li> </ul>	<ul style="list-style-type: none"> <li>National Water Policy 2021</li> <li>National Water and Sewerage Corporation Act 1995</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
<ul style="list-style-type: none"> <li>Mutir Piped Water Supply Project: The piped water was reportedly functional although with technical challenges. The community complained about leakages due to shoddy work. The team could not independently verify this claim. In addition, the Ministerial entourage did not visit this project due to time constraints.</li> </ul>	<ul style="list-style-type: none"> <li>The line Ministry should visit the project and address the issues raised by the community</li> </ul>	<ul style="list-style-type: none"> <li><b>MOWE</b></li> <li><b>PAKWACH DLG</b></li> </ul>	<ul style="list-style-type: none"> <li>National Water Policy 2021</li> <li>National Water and Sewerage Corporation Act 1995</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

### 11.30 Kibuku District Emerging Issues

#### EDUCATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Inadequate classrooms and staff houses in the district. For example; Lwatama P/S with a total enrollment of 1,525 pupils but with only 11 classrooms and St. Luke Kiryolo P/S with enrollment of 1,316 pupils with only 8 classrooms thus classroom pupil ratio of 1:165.	<ul style="list-style-type: none"> <li>Priority should be given to the worst affected primary schools like St. Luke Kiryolo P/S under the SFG grant for FY 2023/24.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>DEO</li> <li>MoES</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> <li>Basic Requirements and minimum Standards indicators for Education institutions 2010</li> </ul>	
Some sub counties in the district including Lwatama subcounty do not have a secondary school as per the Government Policy.	<ul style="list-style-type: none"> <li>The LG stakeholders should work with the MoES to construct a seed secondary school in the sub county.</li> </ul>	<ul style="list-style-type: none"> <li>CAO</li> <li>DEO</li> <li>MoES</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> </ul>	
Reluctance of parents to provide midday meals for their children. Most children go hungry and this reduces their concentration and attention span leading to poor performance.	<ul style="list-style-type: none"> <li>Continuous engagement and sensitization of parents.</li> </ul>	<ul style="list-style-type: none"> <li>DEO</li> <li>MoES</li> </ul>	<ul style="list-style-type: none"> <li>The UPE Policy</li> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> <li>Basic Requirements and minimum Standards indicators for Education institutions 2010</li> </ul>	
Inadequate staff accommodation in the district is a serious hindrance to improving academic performance.	<ul style="list-style-type: none"> <li>Prioritize the schools which are bad off with the available SFG.</li> </ul>	<ul style="list-style-type: none"> <li>DEO</li> <li>CAO</li> <li>MoES</li> </ul>	<ul style="list-style-type: none"> <li>The Education Act 2008</li> <li>School Facilitation Guidelines 2007</li> <li>Basic Requirements and minimum Standards indicators for Education institutions 2010</li> </ul>	

#### HEALTH

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Kenkebu Health Centre II has been Left behind in all programs. The	<ul style="list-style-type: none"> <li>In the FY 2023/24, Kenkebu HCII is going to be remodeled to get a lab and</li> </ul>	<ul style="list-style-type: none"> <li>DHO</li> <li>MoH</li> </ul>	<ul style="list-style-type: none"> <li>The National Health Policy 2010;</li> </ul>	

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
facility has few staff and structures.	medical store and is in pipeline for upgrading to HCIII.		<ul style="list-style-type: none"> <li>The Public Health Act)</li> </ul>	
Shortage of staff and absenteeism at Kibuku HC IV where sometimes you only find one attendant.	<ul style="list-style-type: none"> <li>The HC IV has adequate staff over and above the ceiling but the demand exceeds the available Labour. That is more reason the LG is lobbying for a district hospital and another health center IV for Kabweri Constituency.</li> <li>Prioritize recruitment of staff to at least 75% for each HC as per the MoH guidelines and staffing norms.</li> </ul>	<ul style="list-style-type: none"> <li><b>DHO</b></li> <li><b>MoH</b></li> </ul>	<ul style="list-style-type: none"> <li>Public service recruitment policy</li> <li>National Health Policy 2010</li> </ul>	
Delayed procurement of UgIFT projects and re-voting of the UgIFT funds. For example, in FY 2022/23, funds for Lwatama HC II upgrade were re-voted towards the end of the FY ie. in May, 2023 which affect timely execution of the project works.	<ul style="list-style-type: none"> <li>The MoH and MoFPED should undertake timely procurement and re-voting of funds for UgIFT projects.</li> </ul>	<ul style="list-style-type: none"> <li><b>MoH</b></li> <li><b>MoFPED</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> <li>Public health Act 2012</li> </ul>	

#### ROADS/WORKS

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Lwatama roads not being considered and in poor state.	<ul style="list-style-type: none"> <li>They are considered and in the last FY 2022/23, only 14.2kms were worked on due to inadequate resources.</li> </ul>	<ul style="list-style-type: none"> <li><b>DE</b></li> </ul>	<ul style="list-style-type: none"> <li>The Road Act 2019</li> <li>Uganda National Roads Authority 2006</li> </ul>	
Inadequate release of Road Fund to Lwatama S/C. The budget was Ugx. 4,200,000 but received Ugx. 2,200,000.	<ul style="list-style-type: none"> <li>In the previous FY, only half of the funds for Road Fund were received across the board and that is what was transferred to LLGs.</li> </ul>	<ul style="list-style-type: none"> <li><b>DE</b></li> <li><b>Road Fund</b></li> </ul>	<ul style="list-style-type: none"> <li>The Road Act 2019</li> <li>Uganda National Roads Authority 2006</li> </ul>	

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The road equipment is very busy that other S/Cs have not yet done their roads. There are also delays in getting the specialized equipment ie. the excavator.	<ul style="list-style-type: none"> <li>The Ministry of Works and Transport is currently using the grader on Kanyolo-Buseta road but it would be available starting 1<sup>st</sup> August, 2023.</li> </ul>	<ul style="list-style-type: none"> <li>DE</li> <li>MoW&amp;T</li> </ul>	<ul style="list-style-type: none"> <li>The Road Act 2019</li> <li>Uganda National Roads Authority 2006</li> </ul>	
The road from Katilyo to Lwatama is very bad and swampy but not yet worked on.	<ul style="list-style-type: none"> <li>The district should prioritize this road in the FY 2023/24.</li> </ul>	<ul style="list-style-type: none"> <li>DE</li> <li>MoW&amp;T</li> </ul>	<ul style="list-style-type: none"> <li>The Road Act 2019</li> <li>Uganda National Roads Authority 2006</li> </ul>	

#### WATER AND SANITATION

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Non-functionality of the Water User Committees and thus failure to collect operation and maintenance fees from users.	<ul style="list-style-type: none"> <li>Since the district only comes in to undertake major repairs, WUCs should be strengthened and trained to effectively perform their roles.</li> </ul>	<ul style="list-style-type: none"> <li>DWO</li> <li>MoWE</li> </ul>	<ul style="list-style-type: none"> <li>National Water Policy 2021</li> <li>National Water and Sewerage Corporation Act 1995</li> </ul>	
The borehole in Kiryolo I Village is non-functional.	<ul style="list-style-type: none"> <li>Prioritize rehabilitation of this borehole to serve the affected community.</li> </ul>	<ul style="list-style-type: none"> <li>DWO</li> <li>CAO</li> </ul>	<ul style="list-style-type: none"> <li>National Water Policy 2021</li> <li>National Water and Sewerage Corporation Act 1995</li> </ul>	

#### PRODUCTION/OWC

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The participants desired to know whether a tractor has been allocated to Lwatama sub county and the amount charged per hectare?	<ul style="list-style-type: none"> <li>There is no standardized fee but most people charge between Ugx. 90,000 and Ugx. 100,000 which is reasonable considering fuel, maintenance and payment for drivers.</li> </ul>	<ul style="list-style-type: none"> <li>DPO</li> <li>OWC</li> <li>MAAIF</li> </ul>	<ul style="list-style-type: none"> <li>The NAADS Act 2001</li> <li>The NAADS guidelines</li> </ul>	

<b>ISSUE</b>	<b>RECOMMENDATIONS</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Irrigation schemes where not allocated in greater Tirinyi.	<ul style="list-style-type: none"> <li>The issue should be investigated and action taken.</li> </ul>	<ul style="list-style-type: none"> <li><b>DPO</b></li> <li><b>RDC</b></li> </ul>	<ul style="list-style-type: none"> <li>The NAADS Act 2001</li> <li>The NAADS guidelines</li> <li>National Agricultural Extension Strategy (NAES)</li> </ul>	
Late distribution of farm inputs like cassava stems and other seedlings outside the planting seasons /rains	<ul style="list-style-type: none"> <li>In the past, OWC would procure the seedlings for the district with contractors from different zones who had no information on weather, this has been changed and the district shall purchase their seedlings on time.</li> </ul>	<ul style="list-style-type: none"> <li><b>OWC</b></li> <li><b>MAAIF</b></li> </ul>	<ul style="list-style-type: none"> <li>The NAADS Act 2001</li> <li>The NAADS guidelines</li> <li>National Agricultural Extension Strategy (NAES)</li> </ul>	
Understaffing of the Production Department at only 19%.	<ul style="list-style-type: none"> <li>The district should prioritize filling the vacant positions.</li> </ul>	<ul style="list-style-type: none"> <li><b>CAO</b></li> <li><b>DSC</b></li> </ul>	<ul style="list-style-type: none"> <li>The Local Government Act 2010</li> <li>Public Service Act 2008</li> </ul>	

#### **TRADE AND COMMERCE/EMYOOGA**

<b>ISSUE</b>	<b>RECOMMENDATIONS</b>	<b>ACTION CENTRE</b>	<b>POLICY/LEGISLATION</b>	<b>INTERVENTION STATUS completed / ongoing / stalled / no action</b>
Lack of clarity on the groups that benefited under the Emyooga Program in Lwatama Sub County.	<ul style="list-style-type: none"> <li>Clarity was provided that two groups received Emyooga funds in FY 2022/23 i.e. Lwatama Saloon and Lwatama Elders Groups.</li> <li>The LG should always publish the list of beneficiaries.</li> </ul>	<ul style="list-style-type: none"> <li><b>DCO</b></li> <li><b>PDM Coordinator</b></li> </ul>	<ul style="list-style-type: none"> <li>National Gender Policy 2018</li> <li>Gender Equality Strategy Update for the years 2022-2025</li> <li>Emyooga guidelines</li> <li>The Affirmative Action Act</li> </ul>	
Allegations of some SACCO Chairpersons selecting their relatives and soliciting for bribes to benefit from the PDM and other Government Programs.	<ul style="list-style-type: none"> <li>We have sensitized people that the selection of beneficiaries should be in open village meetings.</li> </ul>	<ul style="list-style-type: none"> <li><b>CDO</b></li> <li><b>DCO</b></li> </ul>	<ul style="list-style-type: none"> <li>The Zero Tolerance to Corruption Policy 2019</li> <li>Anti-corruption Act 2009</li> <li>Gender Equality Strategy Update for the years 2022-2025</li> </ul>	
Some banks are still charging money for opening accounts.	<ul style="list-style-type: none"> <li>Yes, banks charge but the district had put a stop on this practice.</li> <li>Continuous follow up and engagement should be undertaken.</li> </ul>	<ul style="list-style-type: none"> <li><b>PDM Coordinator</b></li> </ul>	<ul style="list-style-type: none"> <li>Emyooga guidelines</li> <li>PDM guidelines</li> <li>The Affirmative Action Act</li> </ul>	



ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Ugx. 450,000 was charged to Emyooga SACCOs for audit but Audit firms were given Ugx. 300,000.	<ul style="list-style-type: none"> <li>▪ That the Ministry of Trade, Industry and Cooperatives allowed SACCOs to negotiate on the cost of audit. Upon bargain with audit firms, UGX. 400,000 was agreed on for two FYs and SACCOs paid directly to the firms.</li> <li>▪ The CAO and RDC should further investigate the issue and take appropriate action.</li> </ul>	<ul style="list-style-type: none"> <li>▪ DCO</li> <li>▪ CAO</li> <li>▪ RDC</li> </ul>	<ul style="list-style-type: none"> <li>• The Zero Tolerance to Corruption Policy 2019</li> <li>• Anti-corruption Act 2009</li> <li>• Emyooga guidelines</li> </ul>	<ul style="list-style-type: none"> <li>▪</li> </ul>

#### SOCIAL DEVELOPMENT/COMMUNITY

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
An allegation that Lwatama S/C never received money for the elderly grant/SAGE.	<ul style="list-style-type: none"> <li>▪ Copies per S/C shall be printed and distributed for perusal and confirmation of beneficiaries.</li> <li>▪ Sensitize communities on the requirements to benefit from SAGE.</li> </ul>	<ul style="list-style-type: none"> <li>▪ DCDO</li> </ul>	<ul style="list-style-type: none"> <li>• SAGE guidelines</li> <li>• Anti-corruption Act 2009</li> </ul>	<ul style="list-style-type: none"> <li>▪</li> </ul>

#### ENVIRONMENT/NATURAL RESOURCES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
The wanainchi being chased away and stopped from digging in the wetlands and swamps yet they derive their livelihood from rice growing which thrives in wetlands.	<ul style="list-style-type: none"> <li>▪ ENR department should prepare and disseminate information pertaining proper management and use of swamps to the communities.</li> <li>• Government should provide alternative source of livelihoods.</li> </ul>	<ul style="list-style-type: none"> <li>▪ DNRO</li> <li>▪ NEMA</li> <li>▪ NFA</li> </ul>	<ul style="list-style-type: none"> <li>• Environment and Social Safeguards(ESS) Policy</li> <li>• NEMA Act 2019</li> </ul>	<ul style="list-style-type: none"> <li>▪</li> </ul>

## CROSSCUTTING ISSUES

ISSUE	RECOMMENDATIONS	ACTION CENTRE	POLICY/LEGISLATION	INTERVENTION STATUS completed / ongoing / stalled / no action
Ex gratia of Ugx. 120,000 per year for LC I Chairpersons is not enough.	<ul style="list-style-type: none"> <li>▪ LC I chairpersons were given bicycles to ease their work and the Ugx. 120,000 comes as a token of appreciation. This could be increased in future once resources allow.</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>MoLG</b></li> <li>▪ <b>CAO</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Local Government Act 2010</li> <li>• The Minimum Wage Bill 2023</li> </ul>	<ul style="list-style-type: none"> <li>▪</li> </ul>
Salary For S/C Councilors was inadequate. ie. They received Ugx. 190,000 instead of Ugx. 420,000; and Greater Tirinyi never received honoraria in FY 2022/23 and now they receive half pay.	<ul style="list-style-type: none"> <li>▪ The money received was inadequate last financial year. Only Ugx. 68million was received and the LG had written to the Ministry of Local Government over this issue.</li> <li>▪ Follow up for the response from Ministry of Local Government.</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>CAO</b></li> <li>▪ <b>MoLG</b></li> </ul>	<ul style="list-style-type: none"> <li>• The Local Government Act 2010</li> <li>• The Minimum Wage Bill 2023</li> </ul>	<ul style="list-style-type: none"> <li>▪</li> </ul>
Lwatama Sub County is not connected to the national grid yet there are many projects that require electricity.	<ul style="list-style-type: none"> <li>▪ The Rural Electrification Programme was phased out and now the Ministry of Energy is in-charge.</li> <li>▪ The LG stakeholders including political leaders can follow up with MoEMD.</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>LG Stakeholders</b></li> <li>▪ <b>MoEMD</b></li> </ul>	<ul style="list-style-type: none"> <li>• Rural Electrification Strategy and Plan 2013-2022</li> <li>• The Local Government Act 2010</li> </ul>	<ul style="list-style-type: none"> <li>▪</li> </ul>
Immediate release of criminals without trial. Even when the dog identifies a suspect, the Police release them without any trial or even consideration of refund of the money spent for dog payment.	<ul style="list-style-type: none"> <li>▪ The suspects are sometimes released on a Police bond pending further investigations; which is their Constitutional right.</li> <li>▪ The DPC and RDC should however follow up this issue and take appropriate action.</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>DPC</b></li> <li>▪ <b>RDC</b></li> </ul>	<ul style="list-style-type: none"> <li>• Penal Code (Amendment) Act, 2007</li> <li>• The Administration of the Judiciary Act 2020</li> </ul>	<ul style="list-style-type: none"> <li>▪</li> </ul>

## **ANNEX 2: Standard Baraza Event Programme**

Arrival of all Participants	9:00-10:00
<b>i. Arrival of Central / Local Gov't officials, area MPs / Ministers</b>	<b>10:00-10:30</b>
<b>ii. Arrival of the Presiding Minister from OPM</b>	<b>10:30</b>
<b>iii. Anthems and Prayer</b>	<b>10:30-10:40</b>
<b>iv. Welcome remarks by: LC1, MAYOR / LC III &amp; LC5</b>	<b>10:40-11:20</b>
<b>v. Welcome remarks by: Area MP / Minister</b>	<b>11:20-11:50</b>
<b>vi. Agenda of the day by the RDC / RCC</b>	<b>11:50-12:20</b>
<b>vii. Presiding Minister addresses the participants</b>	<b>12:20-12:50</b>
<b>viii. CAO makes performance presentations in the selected sectors</b>	<b>12:50–1:50</b>
<b>ix. Reactions to the presentations by the citizens and the responses</b>	<b>1:50– 3:00</b>
<b>x. Recommendations by the policy makers</b>	<b>3:00-3:30</b>
<b>xi. Closing Remarks by the Presiding Minister</b>	<b>3:30-3:50</b>
<b>xii. Anthems &amp; Prayer</b>	<b>3:50-4:00</b>
<b>xiii. Refreshments/Departure</b>	<b>4:00pm</b>

### **ANNEX 3: List of Participants at the Baraza Meeting**

- The Presiding Minister,
- The Ministers and or Ministers of state from the Baraza hosting area/ District,
- The area Members of Parliament,
- The RDCs who is also the facilitator of the meeting
- The District Chairperson,
- The Chief Administrative Officer,
- District security head (DPCs & RPCs),
- The District speaker,
- All District councillors,
- OPM Staff
- All technical heads of Departments,
- All political leaders (executive members) from the lower local Governments selected,
- Sampled LC I Chairpersons from the lower local Governments selected,
- The religious, civic, opinion leaders,
- Development partners
- Civil Society and NGO representatives,
- Selected heads of Health units and head teachers of both USE and UPE Schools from the lower local Governments selected,
- All leaders of political Parties and Organizations including the opposition side,

- Sampled NAADS/OWC beneficiaries and farmers' Forum chairpersons who benefited in the Financial year under review,
- All water and roads Subcommittee Chairpersons from the selected lower local Governments,
- All members of the community from the host lower local Government (*Sub county, Town council, Municipal council, City division*)

## ANNEX 4: Baraza Schedule

<b>BARAZA DATE</b>	<b>DISTRICT / LG</b>	<b>VENUE / HOST LLG</b>	<b>PRESIDING MINISTER / DELEGATED OFFICIAL</b>
Tuesday 22 <sup>nd</sup> December 2021	<b>HOIMA CITY</b>	East Division	Hon. Jenipher Kacha Namuyangu
Thursday 3 <sup>rd</sup> February 2022	<b>KASAANDA DLG</b>	Bukuuya Town Council	Rt. Hon. Justine Kasule Lumumba
Wednesday 9 <sup>th</sup> February 2022	<b>NAKASEKE DLG</b>	Nakaseke Town Council	Rt. Hon. Justine Kasule Lumumba
Tuesday 15 <sup>th</sup> February 2022	<b>KYOTERA DLG</b>	Kyotera Town council	Rt. Hon. Justine Kasule Lumumba
Tuesday 22 <sup>nd</sup> February 2022	<b>KASESE DLG</b>	Katwe-Kabatoro Town council	Hon. Alice Kaboyo
Wednesday 23 <sup>rd</sup> February 2022	<b>FORT PORTAL CITY</b>	Central Division	Hon. Alice Kaboyo
Thursday 24 <sup>th</sup> February 2022	<b>NAMUTUMBA DLG</b>	Nawambandu	Rt. Hon. Justine Kasule Lumumba
Thursday 3 <sup>rd</sup> March 2022	<b>KIRUHURA DLG</b>	Kiruhura Town council	Hon. Jenipher Kacha Namuyangu
Wednesday 2 <sup>nd</sup> March 2022	<b>ADJUMANI DLG</b>	Adjuman Town council	Hon. Grace Freedom Kwiycwiny
Thursday 3 <sup>rd</sup> March 2022	<b>BUDAKA DLG</b>	Budaka Town council	Rt. Hon. Justine Kasule Lumumba
Thursday 17 <sup>th</sup> March 2022	<b>LYANTONDE DLG</b>	Kaliro Town council	Rt. Hon. Justine Kasule Lumumba
Thursday 24 <sup>th</sup> March 2022	<b>SHEEMA MC</b>	Sheema MC	Hon. Jenipher Kacha Namuyangu
Wednesday 29 <sup>th</sup> March 2023	<b>SERERE DLG</b>	Bugondo Sub-County	Hon. Dr. Clement Kenneth Ongalo-Obote

Tuesday 21 <sup>st</sup> February 2023	<b>RUKUNGIRI MC</b>	Central Division	Hon. Jenipher Kacha Namuyangu
Wednesday 22 <sup>nd</sup> February 2023	<b>NTUNGAMO DLG</b>	Rubare Town Council	Hon. Alice Kaboyo
Friday 17 <sup>th</sup> February 2023	<b>MUKONO DLG</b>	Kasawo TC	Rt. Hon. Justine Kasule Lumumba
Thursday 22 <sup>nd</sup> June 2023	<b>MADI OKOLLO DLG</b>	Pawor Sub county	Hon. Grace Freedom Kwiucwiny
Tuesday 27 <sup>th</sup> June 2023	<b>KYANKWANZI DLG</b>	Butemba Sub county	Hon. Jenipher Kacha Namuyangu
Tuesday 4 <sup>th</sup> June 2023	<b>KITAGWENDA DLG</b>	Kitagwenda TC	Hon. Jenipher Kacha Namuyangu
Wednesday 12 <sup>th</sup> July 2023	<b>KIBAALE DLG</b>	Bwamiramira Sub-County	Hon. Jenipher Kacha Namuyangu
Wednesday 30 <sup>th</sup> November 2022	<b>KAYUNGA DLG</b>	Kayunga TC	OPM-Senior Technical Officer
Friday 26 <sup>th</sup> May 2023	<b>KALIRO DLG</b>	Buyinda Sub-County	Hon. Jenipher Kacha Namuyangu
Tuesday 29 <sup>th</sup> November 2023	<b>KALANGALA</b>	Kalangala TC	OPM-Senior Technical Officer
Thursday 11 <sup>th</sup> May 2023	<b>KABERAMAIDO</b>	Kaberamaido TC	Hon. Grace Freedom Kwiucwiny
Thursday 10 <sup>th</sup> August 2023	<b>ISINGIRO DLG</b>	Kabingo Sub county	Hon. Jenipher Kacha Namuyangu
Thursday 6 <sup>th</sup> April 2023	<b>DOKOLO DLG</b>	Dokolo Sub county	Hon. Grace Freedom Kwiucwiny
Thursday 18 <sup>th</sup> May 2023	<b>BUYENDE DLG</b>	Buyende TC	OPM-Senior Technical Officer
Tuesday 29 <sup>th</sup> November 2023	<b>RWAMPARA DLG</b>	Rugando Sub county	Hon. Alice Kaboyo

Thursday 20 <sup>th</sup> July 2023	<b>PAKWACH DLG</b>	Wadelai Sub county	Hon. Grace Freedom Kwiycwiny
Thursday 27 <sup>th</sup> July 2023	<b>KIBUKU DLG</b>	Lwatama Sub county	Hon. Jenipher Kacha Namuyangu
Tuesday 31 <sup>st</sup> January 2023	<b>NWOYA DLG</b>	Nwoya TC	Hon. Grace Freedom Kwiycwiny
Wednesday 26 <sup>th</sup> July 2023	<b>RUKIGA DLG</b>	Rukiga	Hon. Alice Kaboyo



## ANNEX 5: Presentation Format for The Accountability Reports

1. The presentation must be simple, brief and endorsed by the CAO
2. Should be addressed to the Permanent Secretary OPM and copied to the Office of the RDC.
3. The background information of the report shall include highlights of statistics relevant to the Department.

**Note:** The presenter shall go directly to the vital issues which the community is interested in so as to save time.

4. Mention the budget performance i.e., Total Approved Budget, Total Released Budget and What was absorbed for the Department activities in the Financial under review.

Item	Approved Budget	Released Budget	Spent Budget

5. Present how the released funds were spent per output/activity;

Output/Activity	Specific Location	Money Spent/Cost	Status

**Note:** a). The overall money spent must correspond to the budget performance presented above.

b). The presenter should also highlight the specific outputs and their amounts allocated for the FY to the Lower Local Government where the Baraza is being held for the benefit of the host community members.

6. Highlight the key success stories from implementation for the FY under review. For example, the community would be eager to know how their sub county or town council or municipal division / City division performed in terms of pupils with grade I, II, III..... during the PLE of the year under review. What about the pupil enrolment/retention rate, recovery of funds, safe water coverage, the Pupil: Teacher ratio, among others (these are Department specific)!

7. Mention the key challenges and proposed recommendations.

Key challenge	Proposed recommendation	Responsible person/MDA	Intervention Time frame

**Note:** The proposed recommendations for redress of emerging issues/challenges should be emphasized to avoid similar scenarios in the subsequent activities of the current and next FYs.

8. Highlight any mishaps or oversights that emerged during the implementation? (**Note:** You can advise Central Government or the members of the Community or the Local Government leadership if any of them didn't meet their obligations and hence caused the programme implementation challenges/constraints).

Key emerging mishaps/oversights during implementation	Proposed remedy	Responsible person/MDA

## ANNEX 6: Picture Gallery



*Rt. Hon JK Lumumba the OPM Minister for General Duties responds to strategic policy issues during Baraza meeting in Namutumba District on 24<sup>th</sup> February 2022*

*The chief guest Hon. J. Namuyangu takes notes of Baraza Issues during Baraza in Buyinda Sub County, Kaliro District on 26<sup>th</sup> May, 2023.*





*The Minister of State for Luwero –Rwenzori Affairs Hon. Alice Kaboyo arrives to preside over the Baraza in Ntungamo District on Wednesday 22nd February 2023*



*Cross-section of the participants at the Baraza in Namutumba District*



*Rt. Hon Minister for General Duties (2nd from left) presiding over the Baraza in Kyotera District on Thursday 3rd February 2022*



*From Left- the woman MP for Fort portal city with the minister for Luwero-Rwenzori Hon. Alice Kaboyo at the Baraza in Fort portal city on 23<sup>rd</sup> February 2022*



*The Rwenzori region police chief makes a presentation on security status to the participants during Baraza meeting in Fort Portal City*



*The community in Kasese District raise hands to give their concerns during Baraza in Katwe-Kabatoro TC on 22<sup>nd</sup> February 2022*



*Rt. Hon. JK. Lumumba responds to policy issues raised at the Baraza meeting in Budaka District on 24th March 2022*



*Cross-section of the community members that turned up for the Baraza in Budaka District on 24<sup>th</sup> March 2022*



*Community raise issues during Baraza in Budaka Town Council on 24<sup>th</sup> February 2022*



*Kiruhura District, 3rd March 2022: Hon. Jenipher Kacha Namuyangu addressing the participants Baraza*



*Hon. Wilson Kajwengye, the MP for Nyabushozi county responds to issues raised during Baraza in Kiruhura District on 3<sup>rd</sup> March 2022*



*A senior citizen raises salient concerns during Baraza in Kiruhura District*





***Cross-section of the mammoth crowd at the Baraza meeting in Nakaseke District on 9<sup>th</sup> February 2022***

In her remarks, the woman Member of Parliament for Pakwach District promised to resolve the Hybrid procurement system bottlenecks so that the ongoing work for the construction of the Wadelai SEED secondary school can move faster.

***Tour of Wadelai Seed Secondary School during Baraza in Pakwachi District***



***The Hon Minister (middle), Woman MP Pakwach District, The RDC Pakwach and other Stakeholders, on a site visit to Wadelai Seed Secondary School (Under Construction)***



*Part of the new school infrastructure for the SEED secondary school under construction in Wadelai Sub county*

**Technical officials line up to make their accountability presentations during Baraza at Kabingo Sub county in Isingiro District on 10th August 2023**



*Below is part of the water pipes being laid for an ongoing Gravity Water scheme project that was reported by the local leaders and participants during the Baraza in Kabingo Sub county to have resumed after Government recently signed the contract with the contractor. The project shall avail massive water for production from River Kagera to a bigger part of the south-western region Districts and local Governments*



*Community members line up to raise issues and concerns on service delivery in Pakwach District*



*20<sup>th</sup> July 2023*

**Ms. Harriet Nakamya the RDC of Kibuku District, laying out the Baraza Agenda at Lwatama primary school playground, Lwatama Sub county 27<sup>th</sup> July, 2023:**

